

Annex No 1

to Decision of the Government
of the Republic of Armenia
No 1902-L of 18 November 2021

THE 2021-2026 ACTION PLAN OF THE GOVERNMENT OF THE REPUBLIC OF ARMENIA

Ministry of Labour and Social Affairs

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Defining the main preferences/priorities of the state policy in the field of labour and social protection, increasing the management effectiveness of the field	1.1. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2026 Strategy in the field of labour and social protection" to the Office of the Prime Minister	Availability of the approved strategy, wherein main priorities/preferences, objectives for the development of the social protection field, key reforms and policy tools required for the achievement thereof, as well as barriers to development and main risks for the upcoming 5 years will be enshrined.		1 st ten-day period of July 2022	No funding is required
2	Simplifying and improving the mechanisms for regulation of labour relations by bringing them into compliance also with the requirements of the international commitments assumed by the Republic of Armenia, introducing flexible mechanisms for settling labour disputes, as well as	2.1. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Labour Code of the Republic of Armenia" to the Office of the Prime Minister	1. Regulations of the labour legislation are reviewed, especially those related to the following: <ul style="list-style-type: none"> • social partnership and collective agreements (clarifying collective bargaining procedures, emphasising the role of the institute of social partnership) • role of trade unions (reviewing the 	Ministry of Economy	3 rd ten-day period of June 2022	No funding is required

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	replenishing the toolkit for non-state supervision over fulfilment of the requirements of the labour legislation and developing and extending social partnership at all levels		<p>powers of the trade unions with the purpose of increasing the role of trade unions, envisaging regulations relating to the protection of employees elect at employee representative bodies</p> <ul style="list-style-type: none"> ● strike (reviewing regulations relating to taking a decision on organising a strike and going on strike, envisaging regulations not conditioning the right to strike by only the existence of a collective labour dispute) ● annual leaves (stipulating active mechanisms for the exercise of the right to annual leave) ● conclusion of employment agreement (envisaging alternative methods for conclusion) and content (reviewing the scope of binding requirements included in the content) ● child labour (especially reviewing the duration of working hours), as well as a number of other regulations relating to the labour relations. <p>2. Problems identified in law enforcement practice are regulated, also, in case of reducing the number of employees and (or) staff positions, the right of priority to remain on the job is defined for certain groups (former military servicemen having the right to military disability pension, as well as family member (spouse, child, father, mother, blood sister, blood brother, grandmother, grandfather) of a person having 1st group disability who receives military pension or of a dead (deceased)</p>			

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			<p>military serviceman), rights of employees with children are expanded (providing opportunity to work for shorter working hours, setting flexible mechanisms for using the breaks provided them conditioned by their status), regulations aimed at developing the professional skills and promoting the productivity of the employees are envisaged (envisaging comprehensive regulations for organising the professional training of employees).</p> <p>3. The employer-employee relations have been improved as a result of simplification of regulations for labour relations.</p>			
		<p>2.2. Submitting the relevant draft legal acts to the Office of the Prime Minister with the purpose of bringing the labour legislation of the Republic of Armenia in line with the requirements of the EU directives within the scope of the “Comprehensive and Enhanced Partnership Agreement” concluded between the Republic of Armenia and the European Union and the European Atomic Energy Community and their Member States</p>	<p>Regulations of labour legislation of the Republic of Armenia are brought in line with the requirements of the EU directives, the compliance with which is planned to be implemented in 2025.</p>		<p>3rd ten-day period of June 2025</p>	<p>No funding is required</p>
		<p>2.3. Submitting an analysis of the model and financial assessment for introducing an extrajudicial system for resolution of labour disputes to the Office of the Prime Minister</p>	<p>Recommendation on the preferred model for introducing an extrajudicial system for resolution of labour disputes and assessment of financial means needed for introducing the model are available.</p>	<p>Inspection Bodies’ Coordination Bureau</p>	<p>3rd ten-day period of September 2022</p>	<p>Financial donor organisations</p>
		<p>2.4. Taking into account the results of the analysis of the model and financial assessment for introduction of an extrajudicial system for resolution of</p>	<p>Protecting labour rights has become possible without judicial processes — within possible short terms and without additional expenses.</p>	<p>Ministry of Justice Inspection Bodies’ Coordination Bureau Health and Labour Inspection Body</p>	<p>3rd ten-day period of November 2023</p>	<p>No funding is required</p>

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		labour disputes, in case of possibility to allocate relevant funds from the State Budget as a result of discussions of interested parties by the 2024-2026 mid-term expenditure programme or after the adoption thereof for introducing an extrajudicial system for resolution of labour disputes, submitting a package of draft legal acts aimed at introducing an extrajudicial system for resolution of labour disputes to the Office of the Prime Minister				
		2.5. Submitting the draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On trade unions” to the Office of the Prime Minister	1. Regulations are envisaged aimed at forming active trade unions, which will also effectively cooperate with employers within the framework of collective labour relations. 2. Legislation regulating the activities of the trade unions is brought in line with the requirements of the international commitments (International Labour Organisation Conventions and the Revised European Social Charter) assumed by the Republic of Armenia. Particularly, regulations are envisaged which will provide an opportunity for representing more than one union at sectoral, territorial and republican levels, which will ensure relevant grounds for developing and expanding social partnership at all levels.	Ministry of Economy Inspection Bodies’ Coordination Bureau	2 nd ten-day period of December 2022	No funding is required
		2.6. Submitting the draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On employers’ unions” to the Office of the Prime Minister	1. Regulations are defined aimed at forming active employers’ unions, which will also effectively cooperate with trade unions within the framework of collective labour relations. 2. Legislation regulating the activities of	Ministry of Economy Inspection Bodies’ Coordination Bureau	2 nd ten-day period of December 2022	No funding is required

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			<p>the employers' unions is brought in line with the requirements of the international commitments (International Labour Organisation Conventions and the Revised European Social Charter) assumed by the Republic of Armenia. Particularly, regulations are envisaged which will provide an opportunity for representing more than one union at sectoral, territorial and republican levels, which will ensure relevant grounds for developing and expanding social partnership at all levels.</p>			
3	Expanding social guarantees for employees of the public sector	3.1. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1691-N of 27 December 2012" to the Office of the Prime Minister	<p>Expanding the scope of beneficiaries of the social package, as a result whereof the following persons shall also have the right to social package:</p> <ul style="list-style-type: none"> ● about 299 persons deprived of the right to social package because of the change of organisational-legal form (from non-commercial organisation reorganised into foundation) of the organisations which were beneficiaries of the social package, ● payroll employees of educational institutions implementing secondary vocational education programmes, sports college, sports school for children and the youth, as well as employers of the field of education, sports (totally: about 6507 beneficiaries), ● about 245 payroll employees of high schools within the universities, state political, state administrative and other officials (totally about 415 persons) within the meaning of the Law of the Republic of Armenia "On public service". 		3 rd ten-day period of December 2024	In case of relevant opportunity provided by the mid-term expenditure framework for 2023-2025, AMD 537,552.0 will additionally be required (for 7466 beneficiaries) from the State Budget of the Republic of Armenia for 2025

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4	Stipulating unified legal mechanisms regulating volunteering and volunteer work for the purpose of disseminating and encouraging the culture of volunteerism	4.1. Submitting the draft Law of the Republic of Armenia “On volunteering and volunteer work” and package of draft laws envisaging amendments to a number of laws of the Republic of Armenia deriving therefrom, to the Office of the Prime Minister	Complex and unified legislative regulations necessary for volunteering and volunteer work, as well as for accomplishment of the volunteer institute, development and dissemination of the culture of volunteerism are stipulated.		3 rd ten-day period of March 2022	No funding is required
		4.2. Launching an information platform (website) regulating the field of volunteering in case of existence of relevant opportunity envisaged by the 2023-2025 mid-term expenditure programme	Both the citizens and the persons engaged in volunteering and performing volunteer work will regularly have the opportunity to be informed about the existing legislative regulations from an official source, as well as a flexible platform will be formed, which will ensure links between the volunteers and the bodies or organisations that need to involve volunteers.		During a period of three months after the Law of the Republic of Armenia “On volunteering and voluntary work” is adopted	State Budget of the Republic of Armenia AMD 1,5-3 million will be needed for complete development of the website, posting the content, technical maintenance support, provision of a security certificate and for the purchase and technical support of a domain.
5	Continuously increasing minimum monthly salary taking into account the macroeconomic indicators of the country	5.1. Submitting the draft Law of the Republic of Armenia “On making amendments to the Law of the Republic of Armenia “On minimum monthly salary” to the Office of the Prime Minister in case of existence of relevant opportunity to increase the minimum salary each year upon the results of the discussion of the state mid-term expenditure programme.	<p>1. The amount of the minimum monthly salary will increase, which will promote the following:</p> <ul style="list-style-type: none"> ● reduction of poverty, ● reduction of the ratio between the minimum and average salaries, improvement of the social life of the population. <p>2. Up to 2026, the amount of the minimum monthly salary is defined to be AMD 85 000.</p>		3 rd ten-day period of August of each year during 2022-2026	To discuss the issue of possibility to earmark a relevant amount of funds within the framework of the funds of the State Budget of the Republic of Armenia for each year
6	Raising the level of purposefulness and effectiveness of the state programmes for regulating employment, introducing new programmes	6.1. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments and supplements to Decision of the Government of the Republic of Armenia	State programmes for employment are implemented more purposefully, effectiveness of the programmes has increased by the regulation of problems identified in law enforcement practice,		3 rd ten-day period of October 2022	No funding is required

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	where appropriate, creating larger opportunities for parents with children to combine work and childcare, improving and expanding the scope of services provided in the field of employment	No 534-N of 17 April 2014” to the Office of the Prime Minister	where appropriate, new programmes aimed at increasing the competitiveness of the young people, persons with disabilities, women in the labour market, as well as those promoting the “education-labour market” relations are introduced.			
		6.2. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments to Decision of the Government of the Republic of Armenia No 1326-L of 12 August 2021” to the Office of the Prime Minister	Implementing actions for provision of state support to the employers having placed in a job former military servicemen (persons equated with them) declared as persons having gotten injury (wound) or having become disabled in consequence of military operations, also to employers having submitted a request or an application for vacancy in 2022. In 2022 about 200 former military servicemen will also be provided with an opportunity to take up a job through the action.		3 rd ten-day period of March 2022	State Budget of the Republic of Armenia Volumes of funding provided from the State Budget for each year shall be adjusted based on the amounts provided for those purposes from the State Budget for the given year
		6.3. Expanding the framework of beneficiaries of the Programme “Provision of support to persons — on leave for care of a child under the age of three — who look for a job to organise the care of the child in parallel with the job, in case this person returns to the job before the child attains the age of two” through the annual state programme for regulation of employment	Increasing the number of those included in the Programme “Provision of support to persons — on leave for care of a child under the age of three — who look for a job to organise the care of the child in parallel with the job, in case this person returns to the job before the child attains the age of two” by at least 20% each year during 2023-2026.		During 2023-2026	State Budget of the Republic of Armenia Volumes of funding provided from the State Budget for each year shall be adjusted based on the amounts provided for those purposes from the State Budget for the given year
7	Developing a comprehensive system for professional orientation and workforce formulation in the Republic of Armenia	7.1. Developing professional orientation skills and providing methodological support in the system of general education	For the purpose of implementing activities aimed at professional orientation in the general education schools of the Republic of Armenia, about 1500 pedagogues represented by the Ministry of Education,	Ministry of Education, Science, Culture and Sports	1 st ten-day period of September 2026	State Budget of the Republic of Armenia Donor organisations

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			Science, Culture and Sports of the Republic of Armenia have been trained with technologies based on the demands of the current and future labour market and receive continuous methodological support and consultation.			
		7.2. Introducing services for professional orientation and career guidance in the system of integrated social services	All the 49 territorial centres of Unified Social Services have professionals, having undergone relevant training, who implement services of professional orientation and career guidance.		3 rd ten-day period of May 2022	
		7.3. Introducing services for professional orientation at institutions providing round-the-clock care and protection of children	Services for professional orientation and career guidance are introduced at all institutions providing round-the-clock care and protection of children, there are professionals having undergone relevant training.		1 st ten-day period of October 2022	
		7.4. Developing centres for professional orientation and career guidance introduced at preliminary and secondary vocational education and training institutions (PSET)	The activities for introducing a comprehensive system for professional orientation and career guidance will continue at all levels of formal education, based on the demands of the current and future labour market. Particularly, the effectiveness of centres for professional orientation and career guidance at all the 96 PSET institutions is assessed upon the monitoring criteria developed in advance and tested in application.	Ministry of Education, Science, Culture and Sports	Ongoing	State Budget of the Republic of Armenia
8	Improving the living standard and social standing of citizens, as well as upgrading the quality of social services provided	8.1. Submitting the draft Laws of the Republic of Armenia on making amendments and supplements to the Law of the Republic of Armenia "On social support" and in related laws to the Office of the Prime Minister	(1) The legal base necessary for the variety and provision of social services equivalent to the needs of socially vulnerable, poor families is formulated; (2) Social work standards are approved;		(1) 3 rd ten-day period of September 2022 (2) 3 rd ten-day period of March 2024 (3) 3 rd ten-day period	Sources not prohibited by law

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			(3) A mechanism for continuous training of social workers in the field of social protection is available.		of April 2024	
		8.2. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments and supplements to Decisions of the Government of the Republic of Armenia No 1061-N of 10 May 2015 and No 145-N of 30 January 2014” to the Office of the Prime Minister	A new system for social (vulnerability) assessment of a family is launched, the characteristics of the assessment are reviewed, procedures of granting and paying benefits aimed at the improvement of the social life of families are clarified, models for step-by-step poverty reduction are introduced		3 rd ten-day period of May 2023	
		8.3. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the targeted programme of state support for the acquisition of an apartment or a house by families in need of housing” to the Office of the Prime Minister	A social mortgage system has been developed to create decent living conditions for families belonging to certain social groups each year.		1 st ten-day period of December 2022	No funding is required
		8.4. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the unified social strategy and the five-year action plan for provision of housing” to the Office of the Prime Minister	Mechanisms for providing low-income families, as well as vulnerable families and other vulnerable groups with permanent or temporary housing, and a unified social policy for housing are available.	Urban Development Committee Ministry of Territorial Administration and Infrastructure Yerevan Municipality (upon consent)	1 st ten-day period of December 2023	
		8.5. Introducing mechanisms for rapid response and resistance of the system for social protection in emergency situations	(1) The social emergency aid system is fully operated	Ministry of Territorial Administration and Infrastructure	(1) 1 st ten-day period of February 2024	
	(2) Social case management information subsystem includes programme package of rapid response mechanisms in emergency situations			(2) 3 rd ten-day period of March 2024		
	(3) A system of food stamps has been			(3) 3 rd ten-day period of February 2025		

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			introduced, which operates in the whole territory of the Republic			
		8.6. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the strategy for improving the integrated social services system and the five-year action plan for the development of a unified social service” to the Office of the Prime Minister	<p>(1) social case management information subsystem is launched, content description of the subsystem for social assessment of a family has been developed</p> <p>(2) the building conditions of the unified social service are improved, and the territorial centres are technically re-equipped</p> <p>(3) all the social workers of the unified social service have undergone professional training</p> <p>(4) a unified information system is available, procedures for the provision of services are simplified and automated</p>		<p>3rd ten-day period of March 2023</p> <p>(1) 3rd ten-day period of October 2022</p> <p>(2) 3rd ten-day period of October 2022</p> <p>(3) 2nd ten-day period of December 2022</p> <p>(4) 3rd ten-day period of March 2026</p>	The 2 nd Programme for Social Security Administration implemented with support of WB — AMD 2,297,803,157.320 (from which AMD 1,907,444,260.750 - loan and AMD 390,358,896.570 – co-financing)
9	Improving care services provided to the elderly, introducing and enhancing the community-based services and upgrading the sector-specific legislation regulating the field	9.1. Assessing the social needs of elderly people under the care of social protection institutions and outside of those institutions	<p>(1) needs of 1000 elderly people are assessed</p> <p>(2) the list of the serviced provided to the elderly people is drawn up</p> <p>(3) By the year 2023, the following will be established:</p> <ul style="list-style-type: none"> day-care centres in all marzes of the Republic — with a calculation of at least 50 visitors at each day-care centre 3 crisis centres — with a calculation of at least 20 elderly people at each centre home care services will be expanded in all marzes of the Republic by introducing also every-day care services at home 	<p>Ministry of Healthcare</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Education, Science, Culture and Sports</p> <p>Ministry of Foreign Affairs</p> <p>Non-governmental Organisations (upon consent)</p>	1 st ten-day period of December 2022	No funding is required
		9.2. Submitting the draft Decision of the Government of the Republic of	1. Forms and types of services provided to the elderly people are clarified and		2 nd ten-day period of February 2023	

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		<p>Armenia “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1112-N of 25 September 2015” and “On approving the main principles of care provided to the elderly people and (or) persons with disabilities and the criteria for services and staff-list units” to the Office of the Prime Minister</p>	<p>distinguished according to the groups and status of beneficiaries, the procedure for care provision is simplified</p> <p>2. The criteria necessary for the care and other social services provided to the elderly people and the number of staff-list units of professionals providing services is defined</p>			
		<p>9.3. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1069-N of 10 September 2015” to the Office of the Prime Minister</p>	<p>Three types of services for providing asylum to homeless persons is distinguished and defined: temporary shelter (accommodation), specialised accommodation (generally have two directions — for persons having tuberculosis and (or) sexually transmitted infections (including HIV/ AIDS) and having problems with mental health (presbyophrenia, dementia, psychosis, mental and (or) psychological health problems) and a receiving-diagnostic centre, which is an intermediate link between the other services and is intended for providing rapid social support to non-identified homeless persons, who obviously demonstrate non-adequate conduct and have disputable mental health.</p>		<p>3rd ten-day period of March 2023</p>	
10	<p>Excluding the demonstration of discrimination on the ground of disability, ensuring independent life for persons with disabilities</p>	<p>10.1. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the 2022-2027 complex programme for social integration of people with disabilities” to the Office of the Prime Minister</p>	<p>Elaborating secondary legislative acts arising from the Law “On the rights of persons with disabilities”, ensuring the application of the Law. Ensuring equal opportunities, social integration and independent life for persons with disabilities, introducing and expanding community-based services.</p>		<p>3rd ten-day period of April 2022</p>	<p>No funding is required</p>
		<p>10.2. 1 Submitting the draft Decision of the Government of the Republic of Armenia “On approving the procedure</p>	<p>Ensuring equal opportunities and accessible conditions for persons with disabilities, excluding demonstration of discrimination</p>	<p>Urban Development Committee</p>	<p>3rd ten-day period of March 2022</p>	

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		for ensuring reasonable adjustments” to the Office of the Prime Minister	on the ground of disability.			
		10.3. Submitting the draft Decision of the Government of the Republic of Armenia “On the provision of care and social-rehabilitation services for persons with disabilities through state certificates” to the Office of the Prime Minister	Strengthening social-rehabilitation services provided to the persons with disabilities, introducing new mechanisms for provision of services.		3 rd ten-day period of November 2024	
11	Ensuring the application of a new model for disability assessment	11.1 Submitting the draft Decision of the Government of the Republic of Armenia “On approving the procedure for assessing the functionality of a person and repealing Decision of the Government of the Republic of Armenia No 276-N of 2 March 2006” to the Office of the Prime Minister	Availability of a new model for disability assessment based on the comprehensive assessment of the needs of a person, digitisation of the assessment process	Ministry of Healthcare Ministry of High-Tech Industry	3 rd ten-day period of March 2022	No funding is required
		11.2. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the criteria and instruments for assessing the functionality of a person and repealing Decision of the Government of the Republic of Armenia No 780-N of 13 June 2003” to the Office of the Prime Minister	Availability of a new model for disability assessment based on the comprehensive assessment of the needs of a person, approving the assessment criteria		3 rd ten-day period of March 2022	
		11.3. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the procedure for drawing up and implementing the individual programme of services and repealing Decision of the Government of the Republic of Armenia No 1535-N of 24 December 2015” to the Office of the Prime Minister	Upgrading the mechanisms for determining services based on the comprehensive assessment of the needs of a person.		3 rd ten-day period of March 2022	

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12	Enhancing mechanisms for protecting the rights of children for fully exercising the rights of children	<p>12.1. Submitting the package of draft Law of the Republic of Armenia “On making amendments and supplements to the Family Code of the Republic of Armenia” to the Office of the Prime Minister</p> <p>12.2. Submitting the package of draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On the rights of children”, as well as draft Law “On making amendments and supplements to the Civil Code of the Republic of Armenia” to the Office of the Prime Minister</p> <p>12.3. Submitting the package of draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On social protection of children left without parental care” to the Office of the Prime Minister</p>	<p>1. Procedure for alternative care for children, especially the procedures for foster care and adoption are improved</p> <p>2. The process of licensing is ensured for institutions providing round-the-clock care and protection of children</p> <p>3. Clear mechanisms for considering a child’s opinion are available</p> <p>1. Laws are brought in line with the international commitments assumed by the Republic of Armenia, and the priority of the best interest of the child is ensured</p> <p>2. A clear distribution of the roles of those responsible for the field is available in the field of protection of the rights of children</p> <p>3. Processes of detecting, guiding and providing services to children in difficult life situation is improved.</p> <p>1. Favourable conditions for realising the right to education of children left without parental care have been ensured</p> <p>2. Conditions for passing to an independent life for children left without parental care have been improved</p>	<p>Ministry of Justice</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Education, Science, Culture and Sports</p>	During 2022-2026, end-date 1 st ten-day period of December	No funding is required
13	Improving building conditions of state non-governmental organisations providing round-the-clock care services	13.1. Monitoring and assessing the building conditions of at least 3 state non-commercial organisations providing round-the-clock care	Building conditions are preliminary assessed, priorities of reconstruction are determined	<p>Urban Development Committee</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Yerevan Municipality (upon consent)</p>	1 st ten-day period of December 2022	No funding is required

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		13.2. Drawing up, by relevant specialists, of design and estimate documentation of the building conditions of at least 3 state non-commercial organisations providing round-the-clock care, through an organisation selected on a competitive basis	The amount of necessary financial means is clarified as a result of design and estimation activities		1 st ten-day period of December 2023	Funding is required in the amount of 5% of construction activities to be performed.
		13.3. Organising the process of improving the building conditions of at least 3 state non-commercial organisations providing round-the-clock care	Improvement works are carried out by organisations selected on a competitive basis		During 2023-2024	State Budget and International organisations
14	Providing favourable conditions for realising rights and opportunities of women and men in various spheres of public life	14.1. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the 2024-2026 strategy and action plan for the implementation of the gender policy” to the Office of the Prime Minister	Availability of equal participation of women in all fields of public life, including in the field of governance and decision-making, availability of programmes promoting the entrepreneurship of women in the economic sector, availability of programmes ensuring equal access in the field of education and healthcare, availability of measures aimed at strengthening the national mechanisms for promoting women.	Interested agencies and bodies Non-governmental organisations (upon consent) International organisations (upon consent)	3 rd ten-day period of March 2024	No funding is required
		14.2. Establishing cooperation network of women’s resource centres in 8 marzes of the Republic of Armenia.	Availability of cooperation network of women’s resource centres in 8 marzes of the Republic of Armenia, which will be based on the implementation of educational and other support programmes aimed at developing necessary skills and abilities of women	Interested agencies and bodies Non-governmental organisations (upon consent) International organisations (upon consent)	During 2022-2026	State Budget and other means not prohibited by law
15	Implementing legislative changes within the scope of the fight against human trafficking and exploitation in compliance with the changing situation and international commitments assumed, improving social-	15.1 Submitting draft Decision of the Government of the Republic of Armenia “On approving the seventh — 2023-2026 National programme for fight against human trafficking and exploitation and the list of actions arising therefrom” to the Office of the Prime Minister	Availability of implementation of comprehensive measures within the framework of the fight against human trafficking and exploitation and the most effective prevention of the phenomenon, availability of improved legislative framework, availability of active interagency	Interested agencies and bodies Non-governmental organisations (upon consent) International organisations (upon consent)	3 rd ten-day period of March 2023	No funding is required

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1	2	3	4	5	6	7
	psychological rehabilitation services for persons subjected to trafficking, exploitation and sexual abuse — provided by the State, introducing sustainable mechanisms for cooperation with interagency, international and non-governmental organisations.	15.2 Expanding social-psychological rehabilitation services for persons subjected to human trafficking and exploitation	cooperation by those engaged in the problem, availability of qualified specialists of the first circle related to the problem, availability of more detected cases, clarification of mechanisms for support and protection Availability of expanded system for services provided on the basis of the assessment of individual needs by the specialised organisations providing support to persons subjected to human trafficking and exploitation on the basis of introduction of mechanisms aimed at the social reintegration and organisation of one's own life independently	Non-governmental organisations (upon consent) International organisations (upon consent)	During 2023-2026	State Budget and other means not prohibited by law
16	Implementing complex actions and programmes aimed at preventing the phenomenon of domestic violence	16.1 Expanding the types of support and the services provided by centres functioning in all marzes and in the city of Yerevan providing support to persons subjected to domestic violence, especially, by adding new types of support aimed at developing and empowering women 16.2. Expanding shelter providing services to persons subjected to domestic violence	Availability of expanded system for services provided on the basis of the assessment of individual needs by the specialised organisations providing support to persons subjected to domestic violence on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently. Adding the quantity of shelters for persons subjected to domestic violence and availability of expanded system for services provided on the basis of introduction of mechanisms aimed at social reintegration and organisation of one's own life independently.	Non-governmental organisations (upon consent) International organisations (upon consent) Non-governmental organisations (upon consent) International organisations (upon consent)	During 2023-2026 During 2024-2026	State Budget and other means not prohibited by law State Budget and other means not prohibited by law
17	Creating preconditions for ensuring sustainable increase in births in the upcoming years and in the long run — for recording essential population growth of the	17.1. Submitting new strategy and 2022-2026 action plan for improving demographic situation of the Republic of Armenia to the Office of the Prime Minister	Availability of an approved strategy and 2022-2026 action plan for improving the demographic situation, wherein steps to be taken in the coming five years to improve the demographic situation will be enshrined		3 rd ten-day period of April 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
Republic		17.2. Submitting the draft Law “On making amendments and supplements to the Law “On state benefits” to the Office of the Prime Minister	From 1 January 2023, benefit for taking care of a child under the age of two will be designated to all mothers regardless of the place of their registration (residence). As a result, the number of beneficiaries will increase, on account of about 10000 temporarily unemployed mothers living in urban areas — for taking care of children born on and after 1 st January 2023		1 st ten-day period of June 2022	State Budget of the Republic of Armenia, in 2023 the expenses will increase by about AMD 1.2 billion (the amount of benefit for care — AMD 30,700)
		17.3. Submitting the draft Decision of the Government of the Republic of Armenia “On designating and paying financial assistance for the birth of the third child and for each next child in the family” to the Office of the Prime Minister	A new type of financial support is defined. Financial support in the amount of AMD 50,000 will monthly be provided to families for the third child and next children born after 1 st January 2022 until they attain the age of 6		1 st ten-day period of December 2021	State Budget of the Republic of Armenia, during 2023-2026, each year the expenses will increase by AMD 5.4 billion as compared to the previous year
		17.4 Submitting the draft Decision of the Government of the Republic of Armenia “On approving the 2023-2026 state support programmes for provision of assistance to young families living in rural areas and those having children” to the Office of the Prime Minister	2023-2026 state support programmes are defined, which are aimed at providing social-economic support to young families living in rural areas and those having children	Ministry of Economy Ministry of High-Tech Industry Ministry of Territorial Administration and Infrastructure State Revenue Committee	3 rd ten-day period of September 2022	State Budget of the Republic of Armenia, expenses will be estimated further on based on the programmes
18	Improving the quality of services provided to pensioners and persons receiving benefits, as well as improving the processes of designating and paying pensions and benefits, expanding the scope of on-line services	18.1 Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 665-N of 5 May 2011” to the Office of the Prime Minister	Registration of the time period — having worked after the designation (recalculation) of pension on the basis of an on-line application — in the employment records and recalculation of the pension of an employed pensioner is ensured		3 rd ten-day period of November 2021	No funding is required
		18.2. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments and supplements to Decision of the	The method of paying the pension (benefit) of an employed pensioner (person receiving benefits) on the basis of an on-line application is ensured		3 rd ten-day period of March 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		<p>Government of the Republic of Armenia No 670-N of 5 May 2011” to the Office of the Prime Minister</p> <p>18.3. Launching a subsystem for state-registration of amounts of pensions and benefits recovered — mistakenly paid (by the violation of the legislation of the Republic of Armenia) more than needed to the State Budget of the Republic of Armenia</p> <p>18.4. Submitting the draft Laws “On making amendments and supplements to the Law “On state benefits” and “On making amendments and supplements to the Law “On temporary incapacity and maternity benefits” to the Office of the Prime Minister</p>	<p>The process of making decisions has become automatic.</p> <p>Designating and paying maternity benefit by the Unified social service is ensured based on the data of electronic healthcare system.</p>	<p>Ministry of High-Tech Industry</p> <p>Ministry of Healthcare Ministry of High-Tech Industry State Revenue Committee</p>	<p>3rd ten-day period of January 2025</p> <p>2nd ten-day period of February 2024</p>	<p>State Budget of the Republic of Armenia</p> <p>State Budget of the Republic of Armenia</p> <p>The need for additional expenses will be possible to assess in the implementation phase of the process</p>
19	Amounts of state pensions and benefits will regularly be reviewed (increased)	19.1. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments to Decision of the Government of the Republic of Armenia No 1734-N of 30 December 2010, Decision of the Government of the Republic of Armenia No 1489-N of 26 December 2013 and to Decision of the Government of the Republic of Armenia No 1566-N of 29 December 2015” to the Office of the Prime Minister (ongoing)	<p>1. In 2026, the amounts of minimum pension and average pension have been equated to the price of the food basket and the consumer basket, respectively — AMD 37 000 and AMD 68 000,</p> <p>2. In 2026, the amounts of the old-age benefit, disability benefit, loss-of-breadwinner benefit, care benefit have been equated to the price of food basket — AMD 37000</p>		1 st ten-day period of December of each year during 2021-2026	<p>State Budget of the Republic of Armenia</p> <p>In case the expenses are provided for by the 2023-2026 State Budget</p>
20	Increasing social protection (pension security) of military servicemen and their family members, military servicemen and their families, expanding guarantees for social security for	20.1. Submitting the draft Law “On making amendments to the Law “On state pensions” to the Office of the Prime Minister	Procedure for revised calculation of military pension in compliance with the amendments (in case there are amendments in the mentioned laws) made to the system for remuneration of military servicemen upon the Laws “On military service and the status of a serviceman” and “On remuneration for	<p>Ministry of Defence Police</p> <p>National Security Service Ministry of Emergency Situations Ministry of Justice</p>	1 st ten-day period of December 2022	<p>State Budget of the Republic of Armenia</p> <p>Calculations may be submitted after the adoption of the amendments made to</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	military servicemen		persons holding state positions and state service positions”			the mentioned law conditioned by the changes in the system for remuneration of servicemen
21	Improving credit histories of persons having bad credit history because of formerly taken out and unrecovered agricultural credits	21.1 Providing consultation with the purpose of improving the credit histories of persons having bad credit history because of formerly taken out and unrecovered agricultural credits	International practice has been studied and mechanisms have been developed, as a result of application whereof it will be possible to gradually recover the creditworthiness of persons having bad credit history	The Central Bank (upon consent) Ministry of Finance Ministry of Economy	Within a three-month period after the adoption of the five-year action plan deriving from the programme of the Government	No funding is required
22	Identifying the existing problems for the purpose of defining the priorities of the policy in the field of labour and social protection, raising the level of purposefulness and effectiveness of the programmes being implemented, assessing the level of satisfaction of beneficiaries and other interested parties with the programmes, targetedly using the funds of the State Budget of the Republic of Armenia and reducing corruption risks	22.1 Introducing a system for monitoring and assessing (MA) the programmes implemented and services provided in the field of social protection	<p>(1) The procedure for MA of the programmes and the methodology has been approved by the relevant Order of the Minister of Labour and Social Affairs of the Republic of Armenia.</p> <p>(2) Monitoring and assessing one programme included in the State Budget of the Republic of Armenia.</p> <p>(3) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia.</p> <p>(4) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia.</p> <p>(5) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia.</p> <p>(6) Monitoring and assessing up to four programmes included in the State Budget of the Republic of Armenia.</p>		<p>(1) 3rd ten-day period of June 2022</p> <p>(2) 1st ten-day period of December 2022</p> <p>(3) 1st ten-day period of December 2023</p> <p>(4) 1st ten-day period of December 2024</p> <p>(5) 1st ten-day period of December 2025</p> <p>(6) 1st ten-day period of December 2026</p>	No funding is required

Ministry of Healthcare

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Ensuring accessibility and availability of medical care and services for the population	1.1. Submitting the draft decision of the Government "On approving the concept paper on comprehensive health insurance" to the Office of the Prime Minister	Enshrining the main principles of comprehensive health insurance, the packages of services, the actions for introduction of insurance and the periods for introduction of the actions under the concept paper on comprehensive health insurance	Ministry of Finance Ministry of Labour and Social Affairs Ministry of Economy State Revenue Committee Central Bank (upon consent)	2nd ten-day period of December 2021	Additional resources are not required
		1.2. Submitting the draft Law "On comprehensive health insurance" to the Office of the Prime Minister	Regulating the legislative framework ensuring introduction of comprehensive health insurance. Enshrining the legislative grounds, as a result of which every insured citizen in need of medical care and services will be provided with the opportunity to use healthcare services free-of-charge, within the scope of the approved packages.		3rd ten-day period of March 2022	Additional resources are not required
		1.3. Establishing a Comprehensive Health Insurance Fund and its management board, developing a package of secondary regulatory legal acts regulating the activities of the latter, adopting secondary acts ensuring introduction of comprehensive health insurance	Establishing the Comprehensive Health Insurance Fund and electing members of its management board through an established procedure, adopting a package of secondary regulatory legal acts regulating the activities of the management board, through which the functions for medical services will be carried out, for the purpose of ensuring introduction of comprehensive health insurance.		3rd ten-day period of November 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (approximately AMD 5.098.000.000 for 2023-2025)
		1.4. Developing an automated system for assessment of the package of the main medical services, assessing the packages of the main services through actuarial calculations and projections	Introducing medical services for assessment of the package of the main medical services through which projections will be automatically made regarding financial expenses, inclusion of necessary services in the main package of services, different risks.	-	2022-2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 30.000.000)

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		1.5. Adopting the Order of the Minister of Healthcare "On approving the unified methodology of prices for medical care and services, the procedure for the establishment and activities of a commission for regulation of the prices of medical care and services, as well as the procedure for monitoring and review and the formats for collection of necessary data"	Introducing a unified methodology of prices of medical care and services, establishing a commission for regulation of the prices of medical care and services and adopting the rules of procedure, as well as adopting procedures for monitoring and review, approving the formats for collection of necessary data, as result of which the formats for data collection, the establishment of a commission for regulation of prices will be regulated; this will have a positive impact on the market of services, and it will become more projectable for the population.	-	3rd ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 12.000.000)
		1.6. Adopting the Order of the Minister of Healthcare "On approving the automated information system for calculation of the prices of medical care and services and the prices of services included in the package of the main services"	Terms of reference approved by the Ministry of Healthcare, package of developed programmes, introducing an automated information system for calculation of the calculated prices of medical services and the prices of medical care and services	-	3rd ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 32.000.000)
		1.7. Adopting the Order of the Minister of Healthcare "On approving the competition procedure for procurement of medical services"	Raising the level of availability and accessibility of medical care and services, as well as optimising the prices of services and lowering general expenditures. As a result, the ratio of private expenditures in general health care expenditures will be reduced by 40%.	-	3rd ten-day period of August 2022	Additional resources are not required
2	Combating more common infectious diseases of social significance	2.1 Adopting the Order of the Minister of Healthcare "On approving the 2023-2026 Action Plan for Prevention and Control of Extravisceral Viral Hepatitis"	Combating extravisceral viral hepatitis approved under the Order: - inclusion of at least 1000 persons with Hepatitis C in the treatment plan, 100% provision of free drugs, growth of viability indicators — 96% recovery in case of early detection, and 75% improvement in case of	-	1st ten-day period of December 2022	Approximately AMD 100 million annually Through "12001. Provision of medicine to recipients of ambulatory-polyclinic, in-patient medical care

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			late detection			and natural persons included in special groups" Action of the "1188. Provision of Medicine" Programme of the State Budget of the Republic of Armenia
		2.2. Adopting the Order of the Minister of Healthcare "On approving the Action Plan (2022-2026) for Combating HIV/AIDS"	- Detection of at least 80% of patients with HIV/AIDS — Inclusion of at least 90% of detected patients in treatment plans	-	3rd ten-day period of January 2022	Additional resources are not required
3	Combating malignant neoplasms	3.1. Implementing actions for combating malignant neoplasms, providing drugs free-of-charge	Reducing the rate of mortality from malignant neoplasms by 2.5% at the end of implementation of actions, improving the early detection indicator by 5% — improving viability indicators for 5 years and 10 years by 25% and 10%, respectively	-	2021-2024	"11004. Medical care and services for oncologic and hematologic diseases" Action of "1202. Providing medical care for non-infectious diseases" Programme of the State Budget of the Republic of Armenia 2022 AMD 5,0 billion Increasing financing for chemotherapy — with the calculation of AMD 300.000 for 1 course, AMD 3.6 billion annually Additional funds will be projected within the scope of planned sector-specific allocations under the

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						State Budget of the Republic of Armenia for the current year
		3.2. Starting from 2022, it is planned to provide the expensive "Trastuzumab solution 600mg/5ml subcutaneous injection" drug of the new generation to patients with the HER positive sub-type in the 4th stage of diagnosis of oncologic disease, particularly breast cancer	Due to free provision of the drug, the quality of life of nearly 200 patients will be improved, particularly reduction of the level of mortality and extension of up to 5 years of viability of lifespan.	-	2022-2026	Through "12001. Provision of medicine to recipients of ambulatory-polyclinic, in-patient medical care and natural persons included in special groups" Action of the "1188. Provision of Drugs" Programme of the State Budget of the Republic of Armenia, approximately AMD 750.0 million or USD 1.500.000 is envisaged, in which the cost of the drug envisaged for patients with the HER positive sub-type in the 4th stage — AMD 100 million, is included
4	Continuing to provide free drugs to the beneficiaries of social or special groups of the population and beneficiaries included in the list of diseases	4.1 Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 642-N of 30 May 2019" to the Office of the Prime Minister	Adding four new diseases and symptoms, as well as reviewing, expanding the list of drugs envisaged for treatment of 12 already included diseases and increasing the number of drugs that are being acquired. As a result of the action, increasing the level of provision of medicine for nearly 200000 beneficiaries to 100%, and due to the addition of 4 new diseases, providing 350 beneficiaries, including children with 100% of drugs not	-	3rd ten-day period of September 2023	"12001. Provision of medicine to recipients of ambulatory-polyclinic, in-patient medical care and natural persons included in special groups" Action of the "1188. Provision of Drugs" Programme of the State Budget of the

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>previously provided by the State.</p> <p>As a result, providing a total of nearly 200350 beneficiaries with 100% of drugs, increasing the number of diseases in case of which drugs are provided free-of-charge from 12 to 16, easing the burden on hospitals, reducing the disability and mortality rates by nearly 4% due to prevention of advancement of the disease.</p>			Republic of Armenia, AMD 2.5 billion annually
		4.2. Adopting the Order of the Minister of Healthcare "On making amendments to Order of the Minister of Healthcare No 56-N of 28 July 2021	As a result of the action, increase of the level of provision of drugs to 220.000 beneficiaries included in the list of social or special groups of the population by 80 % under Annex No 1 to Decision of the Government of the Republic of Armenia No 642-N of 30 May 2019 and ease of the financial burden allocated to drugs by patients.	-	3rd ten-day period of May 2023	Additional resources are not required
5	Prevention and early detection of more common non-infectious diseases	5.1 Introducing a screening plan for early detection of colorectal cancer	<p>As a result of introducing a screening plan for early detection of colorectal cancer, increase of early detectability of colorectal cancer, lowering of mortality indicator.</p> <p>The aim of the specified action is to stabilise early mortality emerging as a result of colorectal cancer and reduce it by at least 1.5%.</p>	Ministry of Territorial Administration and Infrastructure Yerevan Municipality (upon consent)	2022-2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		5.2. To continue and expand the involvement of women in the PAP-smear testing for cervical cancer	Expanding involvement of women in the 30-59 age group in the PAP-smear testing for cervical cancer by nearly 5%	-	2021-2025	"11001. Ambulatory-polyclinic medical care and services" Action of the "1099. Primary Health Care" Programme of the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						Funds allocated by international organisations Other funds not prohibited by the law of the Republic of Armenia
		5.3. Conducting a study on the prevalence of risk factors contributing to the evolution of non-infectious diseases	The system of monitoring the prevalence of risk factors contributing to the evolution of non-infectious diseases is established.	-	2023-2025	Other donors or within the scope of the 2023-2025 Mid-Term Expenditure Plan of the Republic of Armenia AMD 58 million
		5.4. Implementing monitoring activities for the purpose of ensuring the implementation of the Law "On reduction and prevention of the damage caused to health as a result of use of tobacco products and the substitutes thereof"	Monitoring at least 1000 facilities annually for implementation of the provisions of the Law "On reduction and prevention of the damage caused to health as a result of use of tobacco products and the substitutes thereof"	Market Surveillance Inspection Body Health and Labour Inspection Body Police	2022-2026	Within the scope of the funds provided for by the State Budget (action 11005 of programme 1003)
		5.5. Implementing measures for fight against cardiovascular diseases	Decrease of rate of mortality from diseases in the blood circulation system at the end of implementation of the measures provided for by the Programme by 5%	-	2022-2023	"11005. Urgent heart surgeries" Action of the "1202. Providing medical care for non-infectious diseases" Programme of the State Budget of the Republic of Armenia (AMD 1,65 billion for the year of 2022)
		5.6. Expanding services for transplantation of organs and/or tissues	Increasing the total number of transplantations to 200 in the course of 5 years	-	2022-2026	Through "11007. Transplantation Services" Action of the "1207. Medical care for socially insecure persons and separate

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						groups" Programme of the State Budget of the Republic of Armenia AMD 132,0 million for 2022 Additional funds will be projected within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		5.7. Organising public awareness events with regard to a healthy lifestyle, including healthy nutrition, promotion of physical activity, harmful impact of the use of tobacco, cigarette smoke and abuse of alcohol (through electronic communication, implementation of educational programmes, as well as dissemination of printed materials)	Implementing at least 3 events a year with regard to a healthy lifestyle and the risk factors of non-infectious diseases. The aim of the specified action is to stabilise and reduce, by at least 1,5%, the number of persons exposed to the risk factors for emergence of four more common non-infectious diseases	Ministry of Environment Ministry of Education, Science, Culture and Sport Ministry of Labour and Social Affairs Yerevan Municipality (upon consent) Marzpetarans International organisations (upon consent) Non-governmental organisations (upon consent)	2021-2026	Within the scope of "11005. Promotion of healthy lifestyle and actions for combating smoking" Action of the "1003. Public healthcare" Programme of the State Budget AMD 50.0 million annually
		5.8. Studying international practice for restriction of the quantities of fats/transfats, free sugars and salt in food and submitting recommendations for implementation of relevant actions	Establishing regulations for raising the level of awareness of consumers about the quantities of fats/transfats, free sugars and salt in food, including regulation of labelling of existence and quantities of the aforementioned ingredients in food.	Ministry of Economy	1st ten-day period of May 2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		5.9. Adopting the Order of the Minister of Healthcare of the Republic of Armenia "On prescribing the profiling of nutrients"	Order approved by the Minister of Healthcare of the Republic of Armenia "On prescribing the profiling of nutrients". Availability of a tool developed for regulating advertisement of food for children.	Ministry of Economy Food Safety Inspectorate	1st ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		5.10. Studying the legislative regulations for healthy nutrition, identifying the gaps and implementing necessary actions	Availability of a timetable for submitting proposals for amendments to legal acts approved under the Order of the Minister of Healthcare for implementation of legislative regulations for healthy nutrition	Ministry of Economy	2nd ten-day period of November 2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		5.11. Conducting screening tests for prevention and early detection of breast cancer among risk groups of the populations of the Lori, Tavush and Syunik Marzes of the Republic of Armenia	Conducting nearly 26.000 screening tests. The aim of the specified action is to stabilise early mortality emerging as a result of breast cancer and reduce it by at least 1,5%	-	2nd ten-day period of January 2020 - 2nd ten-day period of March 2023	"Prevention of and improvement of control over non-infectious diseases in the primary circle of healthcare" grant programme financed from the funds of the Eurasian Fund for Stabilization and Development (nearly AMD 156 million)
6.	Improving the mental health of the population, protection of the rights of persons with mental health problems, enhancing the system of protection and improvement of mental health, preventing the emergence of mental health problems of the population, psychosocial recovery of persons with long-term mental health problems and ensuring social engagement, enhancing personnel potential	6.1. Adopting the Order of the Minister of Healthcare "On approving the action plan for protection and improvement of mental health"	The list of actions for protection and improvement of mental health for the years of 2022-2026 is developed	Ministry of Labour and Social Affairs Ministry of Territorial Administration and Infrastructure	1st ten-day period of July 2022	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
7	Ratifying the Protocol to Eliminate Illicit Trade in Tobacco Products of the Framework Convention of the World Health Organization on Tobacco Control	7.1. Ratification of the Protocol to Eliminate Illicit Trade in Tobacco Products of the Framework Convention of the World Health Organization on Tobacco Control by the National Assembly of the Republic of Armenia	The Protocol to Eliminate Illicit Trade in Tobacco Products of the Framework Convention of the World Health Organization on Tobacco Control is ratified	Ministry of Foreign Affairs	1st ten-day period of May 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
8	Implementing actions for prevention of resistance to antimicrobial drugs	8.1. Submitting the draft Decision of the Government "On approving the Strategy on Control and Prevention of Resistance to Antimicrobial Drugs and the 2023-2027 Interagency Action Plan" to the Office of the Prime Minister	The Strategy on Control and Prevention of Resistance to Antimicrobial Drugs and the 2023-2027 Interagency Action Plan is developed	Ministry of Economy Ministry of Education, Science, Culture and Sport Ministry of Environment Food Safety Inspection Body	1st ten-day period of January 2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
9	Updating the lists of professions for professional activity in the field of healthcare	9.1. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On medical care and services" to the Office of the Prime Minister	Availability of legislative grounds for introducing a system for approving the lists of main professions and narrow specialisations and individual licensing of medical workers in the field of healthcare	Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure	1st ten-day period of April 2022	Additional resources are not required
		9.2. Adopting the Order of the Minister of Healthcare "On establishing the lists of main professions and narrow specialisations for professional activity in the field of healthcare"	The updated and specified lists of main professions and narrow specialisations for professional activity in the field of healthcare are established in line with the requirements of the world healthcare practice	Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure	3rd ten-day period of October 2022	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		9.3. Adopting the Order of the Minister of Healthcare "On approving the professional characteristics of medical workers"	General professional descriptions of medical workers approved by the Minister of Healthcare, which prescribe the theoretical and practical knowledge, the working skills and capabilities, as well as professional rights, the scope of duties and functions of the specialist	-	3rd ten-day period of April 2023	Additional resources are not required
10	Increasing birth rate conditioned by the maternity, reproductive	10.1 Submitting the draft Decision of the Government "On approving the 2024-2026 Programme for Improving	The course and effectiveness of the existing programme for increasing the birth rate conditioned by the healthcare	-	2nd ten-day period of November 2023	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	health and healthcare factor	Reproductive Health, Reducing Perinatal Losses and Increasing Birth Rate Conditioned by the Healthcare Factor"	factor are assessed, the new programme for reducing perinatal losses and improving reproductive health on the basis of the programme is developed			
		10.2 Ensuring access (geographical and financial) to services provided through assisted reproductive technology	Centres/cabinets providing service for intrauterine insemination are established in at least 3 marzes	Ministry of Territorial Administration and Infrastructure Marzpetarans	2023-2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 60 million for ensuring equippedness of three centres)
		10.3. Intensifying prenatal diagnostic services in marzes	Acquiring modern equipment for ultrasound diagnosis of fetus, training of medical personnel in at least 2 marzes. As a result of implementation of the Action, the death rate and infant mortality conditioned by innate defects of the fetus will drop by 10% in the beneficiary marzes	Ministry of Territorial Administration and Infrastructure Marzpetarans International donor organisations	2023-2025	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
11	Improving maternal health	11.1. Conducting a study on the reasons for the tendency of growth of Caesarean sections in the Republic of Armenia	The findings of the study are summed up, the main reasons for the tendency of growth of Caesarean sections are identified	United Nations Population Fund (upon consent)	2022-2023	Targeted financing from international organisations
		11.2. Adopting the Order of the Minister of Healthcare "On approving the action plan aimed at terminating and reducing the growth of Caesarean sections in the Republic of Armenia"	The reasons for the growth of Caesarean sections in the Republic of Armenia are analysed, the actions for reducing the impact of the latter — prescribed. As a result of implementation of the Actions, the tendency of the growth of Caesarean sections is suspended, and later — reduced as much as possible. Reduction of the rate of maternal mortality by 18% will be ensured as a result of implementation of the Action.	-	1st ten-day period of December 2023	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
12	Improving health indicators of children, early detection and correction of innate developmental disorders, preventing disability and mortality	12.1 Introducing a programme for post-natal screening of Adrenogenital Syndrome	Determining 17OH progesterone in all newborns, detecting children with Adrenogenital Syndrome in the pre-clinical period and organising hormonal treatment, as a result of which the prevalence of the Adrenogenital Syndrome in our population will be revealed. During the years following screening, reduction of the cases requiring reanimation treatment conditioned by the specified disease and cases of death is expected	Ministry of Territorial Administration and Infrastructure Marzpetarans Yerevan Municipality (upon consent)	1st ten-day period of December 2023	Through the "11007. Conducting post-natal screenings for early detection of innate hypothyroidism, phenylketonuria, hearing and eyesight (retinopathy of prematurity) disorders, hip joint fracture" Action of the "1200. Protection of health of mother and child" Programme of the State Budget of the Republic AMD 300.0 million is allocated annually
		12.2. Enhancing knowledge and quality of services for intensive therapy provided by the medical personnel for children within regional medical organisations	Assessing the services for intensive therapy for children in all marzes of the Republic of Armenia, rearming, if necessary, developing, printing and distributing algorithms of common conditions of children that are subject to intensive therapy, organising outgoing training devoted to children's intensive therapy at medical centres of the marzes. Reduction of the pre-term mortality rate of children under 1 by 15% will be ensured as a result of implementation of the Action.	United Nations Population Fund (upon consent)	2022-2024	Targeted financing by international organisations
		12.3. Creating a children's palliative pilot outpatient service in the Republic of Armenia — for beneficiaries of Yerevan and the nearby marzes	Providing palliative service through a mobile medical brigade to children with diseases in the final stage of life and/or significantly limiting the quality of life — at home, significantly improving the quality of their life	-	2022-2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 30 million annually)

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		12.4. Creating, launching, running and regularly updating an informational/advisory on-line platform regarding services provided in the mother and child healthcare sector, care of pregnant women, childcare, more common diseases and conditions	Raising awareness about services available in the mother and child healthcare sector, raising awareness about care of pregnant women, childcare and frequently occurring diseases and conditions, correct guidance, as a result of which they will obtain sufficient knowledge in order to assess the condition of the child correctly and apply the right practice in the pre-hospital stage. Reduction of the rate of maternal mortality by 18% will be ensured as a result of implementation of the Action.	United Nations Population Fund (upon consent) Armenian EyeCare Project Charitable Foundation (upon consent)	2021-2024	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
13	Introducing services provided to adolescents to the system of primary healthcare	13.1. Developing a fact-based and cost-efficient model of healthcare services provided to school-aged children and adolescents	Presenting proposals regarding the integration of services provided to adolescents within the system of primary healthcare — at the municipal and rural levels, clarifying the descriptions of their jobs to the role-players and the medical personnel providing services to adolescents	Ministry of Education, Science, Culture and Sport United Nations Population Fund (upon consent)	1st ten-day period of December 2022	Targeted financing from international organisations
		13.2 Adopting the Order of the Minister of Healthcare "On approving the procedure for medical aid and services to school-aged children and adolescents within medical organisations of primary healthcare and general education institutions"	The procedure for providing services for school-aged children and adolescents on the basis of the submitted proposals regarding the integration of a service for adolescents in the existing system of primary healthcare is developed; creating preconditions for introducing service for adolescents	-	1st ten-day period of December 2023	Additional resources are not required
14	Modernising electronic healthcare	14.1. Implementing the actions approved by Order of the Minister of Healthcare No 456-L of 16 February 2020	The modules constituting a part of the system within the electronic healthcare system are developed, and the system is introduced. Increasing the number of licensed and connected to the system organizations carrying out medical and pharmaceutical activities by 5 times.	-	3rd ten-day period of March 2024	Additional resources are not required
		1. Developing and introducing a module of an electronic pass, prescription, sick leave certificate.				
		2. Developing and introducing a				

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		<p>module for disease registries.</p> <p>3. Digitising medical documents, reports and books.</p> <p>4. Activities for raising awareness about the patient record.</p>				
15	Ensuring unimpeded operation of the healthcare system in emergency situations and in the conditions of martial law	15.1 Reviewing the mechanisms and plans for cooperation between the Ministry of Healthcare and the Ministry of Defence	<p>The mechanisms and plans for cooperation are adjusted during peace.</p> <p>In the conditions of martial law, the healthcare system cooperates harmoniously.</p> <p>In the conditions of martial law, there are flexible mechanisms for rapid reaction, active systems for expansion of mobilisation resources.</p>	Ministry of Defence	3 rd ten-day period of September 2022	Additional resources are not required
		15.2. Reviewing the mechanisms and plans for cooperation between the Ministry of Healthcare and the Ministry of Emergency Situations	<p>The mechanisms and plans for cooperation are adjusted. In emergency situations, the healthcare system cooperates harmoniously.</p> <p>In emergency situations, there are flexible rapid response mechanisms, active systems for introducing reserve logistics resources, professional potential, necessary capacities and opportunities.</p>	<p>Ministry of Emergency Situations</p> <p>Ministry of Defence</p>	3 rd ten-day period of June 2023	Additional resources are not required
16	Improving cross-border cooperation within the healthcare system of the Republic of Armenia and Georgia	16.1 Creation and international accreditation of a Medical Rapid Response Team (MRRT)	A medical rapid response team (MRRT) is created in Armenia, which has undergone relevant training, has participated in international staff and field drills and has been accredited by the World Health Organization (WHO)	Ministry of Emergency Situations	3 rd ten-day period of November 2021 - 3 rd ten-day period of November 2023	Directorate General for European Civil Protection and Humanitarian Aid Operations (DG ECHO)
17	Preventing infectious diseases	17.1 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy on	The Strategy on the Development of the National Laboratory System and the 2022-2026 Action Plan arising from the Strategy	<p>Ministry of Economy</p> <p>Ministry of Territorial Administration and</p>	3 rd ten-day period of June 2022	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		the Development of the National Laboratory System and the 2022-2026 Action Plan arising from the Strategy" to the Office of the Prime Minister	are approved; the key priorities, goals, the main actions for achieving the goals for the next 5 years are enshrined. Enhancing conduct of scientific research in the healthcare sector and introducing the findings in practice.	Infrastructure Ministry of Justice Ministry of Defence National Security Service Police		
		17.2 Developing a draft amendment to the norms concerning the quality of drinking water	The Order of the Minister setting the quality requirements in line with the EU standards for drinking water supplied to the population is approved	Ministry of Environment Ministry of Territorial Administration and Infrastructure Water Committee "Veolia Djur" CJSC (upon consent)	1st ten-day period of November 2023	Additional resources are not required
		17.3 Submitting the draft Decision of the Prime Minister "On making amendments and supplements to Decision of the Prime Minister of the Republic of Armenia No 22-A of 17 January 2013" to the Office of the Prime Minister	Bringing the individual composition and rules of procedure of the inter-agency commission for applying the international healthcare (medical-sanitary) rules, preventing and combating infectious diseases and coordinating the actions of the universal laboratory network into compliance with the current conditions	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Justice Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy	3rd ten-day period of July 2022	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				Ministry of Finance Nuclear Safety Regulatory Committee Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
		17.4. Ensuring implementation of the actions provided for by the "2021-2025 National Immunoprevention Programme" approved by Decision of the Government of the Republic of Armenia No 2129-N of 17 December 2020	Complete involvement of 1-year-old children in vaccinations — 95% and more Complete involvement of 2-year-old children in vaccinations — 90% and more Complete involvement of 6-year-old children in vaccinations — 90% and more Involvement of persons subject to conscription in vaccinations — 95% and more. Registering zero indicator of cases of measles, diphtheria and poliomyelitis, ensuring laboratory diagnosis of overriding diseases, availability of a registry of potential risks of and threats to public health.	Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and Sport Ministry of Defence Ministry of Finance Local self-government bodies	2022-2025	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 3 billion 500 million annually)
		17.5. Introducing new vaccinations according to necessity, increasing the demand for vaccinations	Involvement of the population aged 18 and older in the vaccinations against the coronavirus disease — 70% and more. Reducing morbidity of controllable infectious diseases, including chickenpox and the coronavirus disease, preventing the cases of deaths caused by them and ensuring immunity of the population against infectious diseases.	Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and Sport Ministry of Defence Ministry of Finance Local self-government bodies	2022-2025	Through "11002. Immunoprevention Programme" Action of the "1003. Public healthcare" Programme of the State Budget of the Republic of Armenia 2022 AMD 3 billion (AMD 2 billion 100 million annually)

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
18	Preventing and responding to the coronavirus pandemic	18.1. Testing of suspected cases of the coronavirus disease — early detection of cases	Testing of cases in accordance with standard description of a case is ensured	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspection Body Food Safety Inspectorate Civil Aviation Committee	1st ten-day period of December 2022	Conducting at least 600.000 tests — AMD 3.000.000.000
		18.2 Epidemiological examination of cases of the coronavirus disease	Preventive and anti-epidemic actions developed on the basis of conduct of epidemiological studies of in-home and organised hotbeds of the coronavirus disease and identification of risks and presented to interested agencies	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment	1st ten-day period of December 2022	Studies of at least 159.738 cases AMD 275.548.050 Studies of at least 25644 organised hotbeds AMD 115.167.204 Total: AMD 275.707.788

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
		18.3 Revising legal acts, developing new legal acts based on the new approaches of the World Health Organization	The legal acts regulating the preventive and anti-epidemic actions for the coronavirus disease comply with the new approaches of the World Health Organization	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance	1st ten-day period of December 2022	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee		
		18.4. Treatment of cases of the coronavirus disease	Reprofiling of medical organisations of Yerevan and the marzes for acceptance and treatment of patients diagnosed with the coronavirus disease according to necessity, modernising reprofiled medical organisations according to necessity — improvement of building conditions and equippedness	-	1st ten-day period of December 2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		18.5. Raising awareness of the population about preventive and anti-epidemic actions for the coronavirus disease	The population is informed about preventive and anti-epidemic actions for the coronavirus disease	Ministry of Labour and Social Affairs Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee	1st ten-day period of December 2022	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
19	Public (human) healthcare — protecting and promoting health, preventing diseases	19.1 Submitting the draft Law of the Republic of Armenia "On public healthcare" to the Office of the Prime Minister of the Republic of Armenia	Availability of the draft Law "On public healthcare", which will prescribe the social relations connected to public healthcare and the principles of the state policy on public healthcare, the conditions and procedure for exercising and protecting the rights of natural and legal persons in the field of public healthcare, the restrictions on rights and freedoms, their duties, the coercive measures and the procedure for applying those measures, the organisational, economic and legal grounds for public healthcare.	Ministry of Emergency Situations Ministry of Foreign Affairs Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Ministry of Economy Ministry of Finance Nuclear Safety Regulatory Committee Health and Labour Inspectorate Food Safety Inspectorate Civil Aviation Committee Bureau for Coordination of Activities of Inspection Bodies	3rd ten-day period of November 2022	Additional resources are not required
		19.2 Submitting the draft Decision of the Government "On approving the National Action Plan for Safety of Public Healthcare" to the Office of the Prime Minister	The legislative legal grounds for implementation of actions targeted at the safety of public healthcare are prescribed, the sustainability of introducing International Healthcare Rules in the Republic of Armenia and required ongoing capacity-building are secured	Ministry of Emergency Situations Ministry of Education, Science, Culture and Sport Ministry of Environment Ministry of Defence	3rd ten-day period of March 2023	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				Ministry of Territorial Administration and Infrastructure Ministry of Economy Ministry of Finance Nuclear Safety Regulatory Committee Health and Labour Inspectorate Food Safety Inspectorate State Revenue Committee Civil Aviation Committee National Security Service Police of the Republic of Armenia		
		19.3. Identifying risks through environmental research and morbidity of the population, developing a package of recommendations on preventive measures	The risks conditioned by the impact of mining and metallurgy, as well as the operation of other industrial enterprises have been identified through studies on the environment and morbidity of the population, a package of recommendations on preventive actions is available	Ministry of Territorial Administration and Infrastructure Ministry of Environment	2022-2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year Study of 4104 samples of soil, water and food annually, total for two years — AMD 94.000.000
20	Ensuring the rapid and effective response of the healthcare system to outbreaks of infectious diseases and pandemics	20.1 Assessment on preparedness of response of the healthcare system to outbreaks of infectious diseases and pandemics	The resources for rapid response to outbreaks of infectious diseases and pandemics are mobilised based on assessed needs	-	3rd ten-day period of September 2022	(Grant programme of the Global Fund, projected cost — USD 21,410)

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
21	Improving the quality of medical care and services	21.1. Adopting the Order of the Minister of Healthcare "On approving the Strategy on Improvement of the Quality of Healthcare Services and the Action Plan arising from the Strategy"	The Strategy on Improvement of the Quality of Healthcare Services and the Action Plan arising from the Strategy are developed	-	2rd ten-day period of April 2022	Additional resources are not required
		21.2. Developing and introducing the clinical guidelines, the rules of procedure and procedures for treating patients	Availability of clinical guidelines, rules of procedure and procedures for treating patients, based on international practice (3-5 documents per year)	-	2nd ten-day period of January 2022-2nd ten-day period of November 2025 (regularly)	Additional resources are not required
22	Increasing the quality of medical care and services for the population, enshrining the result-oriented indicators	22.1. Increasing the salaries of doctors providing primary healthcare services and narrow specialists by 50% before 2026	Enshrining the legislative grounds, as a result of which financing for primary healthcare services per capita will be carried out under a differentiated principle, according to the age-gender composition of the recruited population and the specific weight of persons with disabilities. The remuneration of the doctor providing primary healthcare services will be carried out through two components — the number of the recruited population and the indicators of the work completed.	-	2021-2026	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year Starting from 2022-2026, it is necessary to increase financing for the circle of primary healthcare by nearly AMD 2.0 billion annually
23	Managing the human potential and quality in the healthcare sector	23.1. Submitting the draft Decision of the Government "On approving the 2022-2026 Action Plan for Development of Human Potential of the Healthcare System" to the Office of the Prime Minister	Providing organisations providing medical care and services with quality specialists with higher and post-graduate and intermediate vocational education by preparing, effectively planning and managing the human potential in the healthcare sector	Ministry of Education, Science, Culture and Sport Ministry of Labour and Social Affairs Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2022	Additional resources are not required
		23.2. Developing a package of legal acts required for introducing the system of licensing of medical workers and submitting them to the Office of the Prime Minister	Creating a legislative base required for introducing a system of individual licensing of medical workers in the Republic of Armenia	-	1st ten-day period of February 2024	Additional resources are not required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		23.3. Adopting legal acts required for introducing a clinical residency and implementing the pilot programme	Introducing a clinical residency	Ministry of Education, Science, Culture and Sport	3rd ten-day period of August 2022 Launch of pilot stage of the programme — 1st ten-day period of September 2024	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year
		23.4. Adopting the Order of the Minister of Healthcare "On approving the Strategy on Development of Nursing and the Action Plan arising from the Strategy"	The Strategy on Development of Nursing and the Action Plan arising from the Strategy are developed	Ministry of Education, Science, Culture and Sport Yerevan Municipality (upon consent) Marzpetarans	1st ten-day period of February 2022	Additional resources are not required
		23.5. Launching a register of medical workers and integrating them into the databases run by state bodies	Availability of a register of medical workers integrated with the systems of other state bodies	Ministry of Education, Science, Culture and Sport Ministry of High-Tech Industry State Revenue Committee Police	1st ten-day period of June 2023	Additional resources are not required
24	Modernisation, ongoing development and increase of effectiveness of primary healthcare	24.1. Adopting the Order of the Minister of Healthcare "On approving the Action Plan for Reforms in Primary Healthcare in the Republic of Armenia"	As a result of implementation of the Actions, growth of the number of visits to primary healthcare facilities per capita up to 6 visits annually, reduction of cases of inpatient, as well as emergency and urgent medical care by 10%	Ministry of Territorial Administration and Infrastructure Ministry of Education, Science, Culture and Sport Yerevan Municipality (upon consent)	1 st ten-day period of July 2022	Additional resources are not required
25	Establishing the principles for distributing healthcare services in the Republic of Armenia, envisaging specific mechanisms to ensure the contact between narrow specialists and primary healthcare	25.1 Developing and introducing an integrated model of a master-plan of the structure of inpatient services and provision of services, based on clearly formulated indicators	Introducing active mechanisms aimed at providing citizens of the Republic of Armenia with universal health coverage and providing quality healthcare services	-	1st ten-day period of October 2023	Within the scope of planned sector-specific allocations under the State Budget of the Republic of Armenia for the current year (AMD 500 million annually)

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
26	Ensuring more prompt and rational organising of service for rapid response of the emergency service, management from one unified centre, calls for emergency and urgent medical aid in the whole territory of the Republic of Armenia	26.1 Adopting the Order of the Minister of Healthcare "On approving the 2022-2025 Action Plan for Introducing Centralised Emergency Medical Service"	Approved plan for introducing emergency medical service, availability of a centralised emergency medical service	Yerevan Municipality (upon consent) Marzpetarans	3rd ten-day period of November 2022	Additional resources are not required
27	Enhancement of primary healthcare services	27.1 Inventorising and assessing the building conditions, equipment and human resources of medical institutions providing primary healthcare services	The complete database of municipal polyclinics and rural primary healthcare institutions of Yerevan and the marzes (including medical-obstetric centres) is composed. As a result, improvement of at least 18 facilities is expected.	-	2nd ten-day period of September 2021 - 2nd ten-day period of March 2022	Additional resources are not required
28	Modernising healthcare institutions	28.1 Building a regional hospital in Vayots Dzor Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	New hospital in line with modern standards in the Vayots Dzor Marz of the Republic of Armenia	-	1st ten-day period of August 2021 - 1st ten-day period of December 2023	Carried out with the support of the World Bank Loan programme No 9202-AM "Additional Financing for Loan Programme Prevention and Control of Diseases", amount — nearly AMD 2 billion 600 million
		28.2 Building a new building of a medical centre in Martuni of Gegharkunik Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	Operating medical centre in line with modern standards in the Gegharkunik Marz of the Republic of Armenia	-	1st ten-day period of July 2020 - 1st ten-day period of December 2022	"Prevention and Control of Diseases" loan programme No 5222-AM being carried out with the support of the World Bank, amount — nearly AMD 2 billion AMD 700 million
		28.3 Rebuilding a medical centre in Sisian of Syunik Marz of the Republic of	Operating medical centre in line with modern standards in the Syunik Marz of the	-	1st ten-day period of August 2021 - 2nd ten-	State Budget of the Republic of Armenia —

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Armenia	Republic of Armenia		day period of February 2024	nearly AMD 1 billion 230 million, of which AMD 230 million is for 2021 AMD 507,0 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"
		28.4 Reconstructing the buildings of the "National Centre for Mental Healthcare" CJSC of the Ministry of Healthcare of the Republic of Armenia	Medical centre providing mental healthcare services corresponding to modern standards in the Republic of Armenia	-	2nd ten-day period of August 2021 - 1st ten-day period of December 2025	State Budget of the Republic of Armenia — nearly AMD 4 billion 800 million, of which AMD 499,5 million is for 2021 AMD 1,5 billion for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organizations within the scope of the loan programme being implemented with the support of the EU"
		28.5 Reconstructing the buildings of the "National Centre for Infectious Diseases" CJSC of the Ministry of	Medical centre providing infection services in line with modern standards in the Republic of Armenia	-	1st ten-day period of February 2022 - 1st ten-day period of	State Budget of the Republic of Armenia — nearly AMD 3

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Healthcare of the Republic of Armenia			February 2025	billion 037 million AMD 920,0 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"
		28.6 Constructing a new building for the infection service of Vanadzor Medical Centre of the Lori Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	A new and equipped building for the infection service of Vanadzor Medical Centre of the Lori Marz, adapted for providing infection services and in line with modern standards	-	1st ten-day period of February 2022 - 1st ten-day period of December 2023	"Raising the level of COVID-19 epidemiological preparedness in the Republic of Armenia: Detection of and response to the threat posed by the coronavirus" grant programme financed from the funds of the Eurasian Fund for Stabilization and Development, nearly USD 1 million 400 thousand
		28.7 Reconstructing the branch of the National Centre for Disease Control and Prevention of Armavir Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	Increasing effectiveness of prevention and control of the virus being carried out by the National Centre for Disease Control and Prevention, reconstructed and equipped branch of the National Centre for Disease Control and Prevention in the Armavir Marz	-	1st ten-day period of February 2022 - 1st ten-day period of December 2023	"Raising the level of COVID-19 epidemiological preparedness in the Republic of Armenia: Detection of and

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			of the Republic of Armenia, in line with modern standards			response to the threat posed by the coronavirus" grant programme financed from the funds of the Eurasian Fund for Stabilization and Development, nearly USD 890 thousand
		28.8 Reconstructing the National Centre for Disease Control and Prevention of the Ararat Marz of the Republic of Armenia and equipping it with medical furniture, equipment and accessories	Increasing effectiveness of prevention and control of the virus being carried out by the National Centre for Disease Control and Prevention, reconstructed and equipped branch of the National Centre for Disease Control and Prevention in Ararat Marz of the Republic of Armenia, in line with modern standards	-	1st ten-day period of February 2022 - 1st ten-day period of December 2023	"Raising the level of COVID-19 epidemiological preparedness in the Republic of Armenia: Detection of and response to the threat posed by the coronavirus" grant programme financed from the funds of the Eurasian Fund for Stabilization and Development, nearly USD 870 thousand
		28.9 Reconstructing the medical centre of Charentsavan of the Kotayk Marz of the Republic of Armenia	Operating medical centre in line with modern standards in the Kotayk Marz of the Republic of Armenia	Urban Development Committee	2nd ten-day period of July 2021 - 1st ten-day period of December 2022	State Budget of the Republic of Armenia — nearly AMD 219 million, of which AMD 169 million is for 2021, and AMD 50 million is for 2022
		28.10 Reconstructing the medical centre of Talin of the Aragatsotn Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Aragatsotn Marz of the Republic of Armenia	Urban Development Committee	2nd ten-day period of 2021 - 1st ten-day period of June 2024	State Budget of the Republic of Armenia — nearly AMD 1 billion 200 million, of which AMD 227 million for

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						2021 AMD 484,1 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"
		28.11 Reconstructing the health centre of Tsaghkahovit of the Aragatsotn Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Aragatsotn Marz of the Republic of Armenia	Urban Development Committee	2nd ten-day period of July 2021 - 1st ten-day period of July 2024	State Budget of the Republic of Armenia — nearly AMD 615 million, of which AMD 207 million is for 2021 AMD 300,2 billion for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organizations within the scope of the loan programme being implemented with the support of the EU"
		28.12 Reconstructing the hospital of Vagharshapat of the Armavir Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Armavir Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of July 2022 - 1st ten-day period of December 2025	State Budget of the Republic of Armenia — nearly AMD 1 billion 500 million AMD 449,7 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						scope of the loan programme being implemented with the support of the EU"
		28.13 Constructing the medical centre of Artik of the Shirak Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Shirak Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of June 2024 - 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 2 billion
		28.14 Constructing the medical centre of Masis of the Ararat Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Ararat Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of June 2022 — 1st ten-day period of December 2025	State Budget of the Republic of Armenia — nearly AMD 2 billion, of which AMD 200 million is for 2021 AMD 820,0 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"
		28.15 Reconstructing the medical centre of Ashtarak of the Aragatsotn Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Aragatsotn Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of June 2022 — 1st ten-day period of December 2025	State Budget of the Republic of Armenia — nearly AMD 1 billion 500 million AMD 470,2 billion for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		28.16 Constructing Nairi Medical Centre in Yeghvard community of the Kotayk Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Kotayk Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of June 2022 - 1st ten-day period of December 2025	State Budget of the Republic of Armenia — nearly AMD 2 billion 800 million AMD 880,0 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"
		28.17 Constructing a new building of Tashir Medical Centre of the Lori Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Lori Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of June 2022 - 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 1 billion 700 million AMD 500,0 million for 2022 Within the scope of the budget action "Construction, reconstruction of healthcare organisations within the scope of the loan programme being implemented with the support of the EU"
		28.18 Reconstructing the building of the medical centre of Vedi of the Ararat Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Ararat Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 2 billion 029 million
		28.19 Reconstructing the building of the medical centre of Metsamor of the	Operating medical institution in line with modern standards in the Armavir Marz of	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-	State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Armavir Marz of the Republic of Armenia	the Republic of Armenia		day period of December 2026	— nearly AMD 1 billion 391 million
		28.20 Reconstructing the building of the medical centre of Vardenis of the Gegharkunik Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Gegharkunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 1 billion 697 million
		28.21 Reconstructing the building of the health centre of Jermuk of the Vayots Dzor Marz of the Republic of Armenia	Operating medical institution in line with modern standards in the Vayots Dzor Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 686 billion
		28.22 Reconstructing the polyclinic of Nor Hatchn of the Kotayk Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the Kotayk Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 212 million
		28.23 Reconstructing polyclinic #1 of Gyumri of the Shirak Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Gyumri of the Shirak Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 265 million
		28.24 Reconstructing polyclinic named after Surb Grigor Narekatsi of Gyumri of the Shirak Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Gyumri of the Shirak Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 371 million
		28.25 Reconstructing polyclinic #1 of Vanadzor of the Lori Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Vanadzor of the Lori Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 566 million
		28.26 Reconstructing the polyclinic building of the medical centre of Kapan of the Syunik Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Kapan of the Syunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 1 billion 062 million
		28.27 Reconstructing the polyclinic building of the medical centre of Goris of the Syunik Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Goris of the Syunik Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 552 million

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		28.28 Reconstructing the polyclinic building of the medical centre of Artashat of the Ararat Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Artashat of the Ararat Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 398 million
		28.29 Reconstructing the polyclinic building of the medical centre of Ararat of the Ararat Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Ararat of the Ararat Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 220 million
		28.30 Reconstructing the polyclinic of Vayk of the Vayots Dzor Marz of the Republic of Armenia	Operating medical institution in line with modern standards, providing primary healthcare services in the city of Vayk of the Vayots Dzor Marz of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 440 million
		28.31 Constructing buildings of 20 medical organisations operating in the marzes of the Republic of Armenia, providing primary healthcare services	Operating ambulatories/primary healthcare centres in line with modern standards in Syunik, Gegharkunik, Tavush, Shirak, Lori, Armavir (including the ambulatory building of Mrgashat community) and Ararat Marzes of the Republic of Armenia	Urban Development Committee	1st ten-day period of April 2023 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 1 billion 710 million
		28.32 Constructing the building of a new medical centre providing multi-profile burns, dermatological and traumatological services in Yerevan	Operating, new medical centre in line with modern standards in Yerevan, which will provide the population of the Republic of Armenia with burns, dermatological and traumatological services	Urban Development Committee	1st ten-day period of February 2022 — 1st ten-day period of December 2026	State Budget of the Republic of Armenia — nearly AMD 5 billion

Ministry of Justice

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
1.	Reviewing the 2019-2023 Strategy on Judicial and Legal Reforms	1.1 The draft Decision of the Government of the Republic of Armenia for review of the Strategy on Judicial and Legal Reforms has been developed, has been put into circulation and submitted to the Office of the Prime Minister as prescribed	1.1 More targeted and measurable actions have been envisaged.	Bodies of the public administration system Supreme Judicial Council (upon consent) Central Bank (upon consent) Chamber of Advocates (upon consent)	1.1. 3rd ten-day period of March 2022	No funding is required
		1.2 The amendments to the Strategy on Judicial and Legal Reforms have been adopted	1.2 The Strategy on Judicial and Legal Reforms has been brought into compliance with the 2021-2026 Programme of the Government of the Republic of Armenia, as a result of which it reflects the vision of the Government for justice reforms more completely and creates grounds for effective implementation of the sector-specific reforms.		1.2. 3rd ten-day period of June 2022	
2.	Developing the drafts of the concept paper on constitutional reforms and amendments	2.1 Determining the format for organising the process of constitutional reforms and forming the determined model	2.1 The format for organising the constitutional reforms has been specified. The body ensuring implementation of the reforms has been established, the individual composition and rules of procedure of the body have been approved.	Council/Commission for Constitutional Reforms (upon consent)	2.1. 3rd ten-day period of March 2022	Credit or grant means
		2.2 Organising at least ten inclusive discussions with wide circles of the public in Yerevan and the marzes in order to determine the expediency of and possible directions for the amendments	2.2 In light of the reforms, needs assessment was conducted after wide public discussions. The expediency of and directions for implementation of the proposed reforms have been considered and specified. The public is informed about the directions predetermined under the concept paper on constitutional reforms and has participated in the development of those directions.		2.2. 3rd ten-day period of June 2022	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
		2.3 According to the results of the discussions — developing, publishing the draft concept paper on the amendments by the Commission for Constitutional Reforms, at least 3 large discussions, approving and submitting to the Office of the Prime Minister	2.3 The draft concept paper on constitutional reforms was developed as a result of summarisation of the discussions, and the concept paper reflects the results of the public discussion.		2.3. 3rd ten-day period of December 2022	
		2.4 Developing and publishing, discussing, approving, accepting the draft amendments to the Constitution and submitting them to the Office of the Prime Minister	2.4 As a result of the inclusive discussions on the draft amendments to the Constitution, the public is informed, and the political forces participated in the course of development and there is public perception of the need and substantiation of the developed amendments		2.4. 3rd ten-day period of June 2023	
3.	Resolving the problems identified during implementation of the electoral legislation	3.1 Identifying and inventorising problems of the electoral legislation based on the results of the elections of the National Assembly and local self-government bodies, through the involvement of Deputies of the National Assembly and other interested agencies	3.1. Based on the results of the elections of the National Assembly and local self-government bodies held in 2021, the problems of the electoral legislation are identified, including problems that concern adjustment and effective management of voters' lists, the introduction of new toolkits for interoperability of identification of voters and databases.	Deputies of the National Assembly (upon consent) Police Ministry of High-Tech Industry "Ekeng" CJSC (upon consent)	3.1. 3rd ten-day period of June 2022	No funding is required
		3.2 Developing the draft amendments to the electoral legislation for resolving the inventorised problems, putting them into circulation, discussing them and submitting them to the Office of the Prime Minister as prescribed	3.2 Based on the identified problems, the draft for making amendments to the Constitutional Law Electoral Code of the Republic of Armenia has been developed, as a result of which new, active toolkits for adjustment and effective management of voters' lists, identification and interoperability of databases of voters have been introduced.		3.2. 3rd ten-day period of March 2023	
4	Developing and introducing a unified platform for electronic	4.1 Introducing and launching a	4.1 The unified platform for electronic	Ministry of High-Tech Industry	3rd ten-day period of	Credit or grant means AMD 4 billion 994

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
	justice (e-justice.am)	unified platform for electronic justice	justice has been created and launched	Supreme Judicial Council (upon consent) Prosecutor General's Office (upon consent) "Ekeng" CJSC (upon consent)	December 2024	million
		4.2 Ensuring access to the electronic systems in the justice sector through the unified platform for electronic justice	4.2 The electronic systems of the bodies of the justice sector, including software of the judiciary, the law-enforcement system, the Compulsory Enforcement Service, the Penitentiary Service and the Probation Service have been revised. The unified platform for electronic justice allows to present and receive, through one electronic office, documents and information from different bodies of the justice sector, track the course of implementation of proceedings and participate in the processes being implemented.	Ministry of High-Tech Industry Supreme Judicial Council (upon consent) Prosecutor General's Office (upon consent) "Ekeng" CJSC (upon consent)	3rd ten-day period of June 2025	Credit or grant means AMD 1 billion 703 million
5.	Reviewing the procedural legislation for resolving the problems having arisen in law-enforcement practice and fully introducing electronic tools in proceedings	5.1 Developing the draft law providing for amendments to the Civil Procedure Code of the Republic of Armenia, putting the draft law into circulation, discussing it and submitting it to the Office of the Prime Minister as prescribed	5.1 The draft law providing for amendments to the Civil Procedure Code of the Republic of Armenia has been developed for prescribing comprehensive regulations regarding electronic proofs, electronic documents and data and electronic notifications, as well as for implementing simplified proceedings through the application of electronic tools. As a result of application of the legal regulations prescribed by the draft, the level of availability and effectiveness of justice for persons involved in the civil procedure has been raised	Supreme Judicial Council (upon consent)	3rd ten-day period of December 2023	No funding is required
		5.2 Developing the draft law providing for amendments to the	5.2 The draft law providing for amendments to the Administrative		3rd ten-day period of	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
		Administrative Procedure Code of the Republic of Armenia, putting it into circulation, discussing it and submitting it to the Office of the Prime Minister as prescribed	Procedure Code of the Republic of Armenia has been developed for reviewing the practice of securing a claim in administrative proceedings, clarifying the limits for reappealing, prescribing the comprehensive regulations regarding electronic proofs, electronic documents and data and electronic notifications, as well as for introducing simplified proceedings for certain types of administrative cases and implementing simplified proceedings through the application of electronic tools. As a result of application of the legal regulations prescribed by the draft, the level of access to justice for participants of administrative proceedings has raised, the participants of proceedings are better notified about procedural actions, the periods of court examination have been reduced		December 2023	
6.	Ongoing development of sub-specialisations of specialised courts and judges	6.1 The activities for formation of the specialised Anti-Corruption Court have been ensured	6.1 As a result of adoption of legal acts regulating the process of appointing judges of the specialised Anti-Corruption Court, as well as judges examining relevant cases in the Court of Appeal, the cases regarding corruption offences are examined by specialised judges, ensuring effectiveness of examination of those cases.	Supreme Judicial Council (upon consent) Academy of Justice (upon consent)	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, credit or grant means
		6.2 The specialised Anti-Corruption Court examines cases.	6.2 The Anti-Corruption Court has been formed, and sufficient human, administrative and material resources are secured for ensuring activities of the specialised court		3rd ten-day period of December 2024	
		6.3 The training programmes for judges examining corruption cases have	6.3 At least 50% of the judges of the specialised Anti-Corruption Court, as well		3rd ten-day period of	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
		been developed and approved.	as judges examining cases of corruption crimes have received necessary training		December 2024	
		6.4 Forming a concept paper on judges examining small claims, judges examining certain types of administrative cases, the creation of a military tribunal and other specialised courts.	6.4. At least three discussions on the issues of sub-specialisation of judges examining small claims, as well as judges examining certain types of administrative cases have been organised with interested persons. At least 3 discussions on the opportunities for the creation of a military tribunal and other specialised courts have been organised with interested persons. The possibility of and directions for the aforementioned reforms have been clarified.		3rd ten-day period of December 2025	
		6.5. Establishing an Administrative Chamber in the Court of Cassation	6.5. Examination of administrative cases in the Court of Cassation is carried out separately by the Administrative Chamber, ensuring more specialised examination of administrative cases.		3rd ten-day period of March 2022	
		6.6 The process of examination of cases in the Administrative Chamber of the Court of Cassation has been implemented	6.6. The level of effectiveness of implementation of administrative justice in the Court of Cassation has raised. The periods of examination of cases in the Court of Cassation have been reduced, and the quality of judicial acts has been improved.		3rd ten-day period of December 2022	
7.	Increasing effectiveness of extra-judicial settlement of civil disputes (cases) under small claims	7.1 Developing a legislative package for enhancement of mechanisms for extra-judicial settlement of civil disputes (cases) under small claims, as well as for establishing effective mechanisms for the process of issuing a writ of execution and the processes of enforcement proceedings for disputes (cases) resolved through an extra-judicial procedure under small claims, putting it into	7.1.1. Out of the disputes regarding cases of monetary claims with a certain maximum threshold, 30 per cent of them are primarily settled through the extra-judicial method. 7.1.2 The workload of courts has eased, or the total workload has been redistributed, the periods of case examination have been reduced by 30 per cent in courts of general	Supreme Judicial Council (upon consent) Central Bank (upon consent)	1st ten-day period of March 2025	No funding is required

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
		circulation and submitting it to the Office of the Prime Minister as prescribed	<p>jurisdiction in general.</p> <p>7.1.3 Effective mechanisms for issuance of writ of execution and enforcement for disputes (cases) settled through the extra-judicial procedure with small claims have been established.</p> <p>7.1.4 There are no additional obstacles for the parties to similar disputes to settle their disputes within the relevant bodies, and the level of access to justice has been improved.</p>			
8.	Developing alternative methods for settlement of disputes	8.1. Developing the legislative package for review of the Law "On mediation", putting it into circulation, discussing it and submitting it to the Office of the Prime Minister as prescribed	<p>8.1.1 Legislative solutions and necessary conditions have been created for engaging new mediators, conducting their instruction and training, running the register of mediators and implementing on-line mediation for selection, compulsory mediation has been introduced for domestic affairs,</p> <p>8.1.2 As a result of adoption of the legislative package for review of the Law "On mediation", the number of actually practising mediators has grown by up to 40%</p> <p>8.1.3 The number of cases of mediation for domestic cases has grown by up to 30% and the workload of courts for domestic cases has been lightened by up to 30%</p>	Supreme Judicial Council (upon consent)	<p>1st ten-day period of June 2022</p> <p>3rd ten-day period of December 2023</p> <p>3rd ten-day period of December 2024</p>	Credit or grant means
		8. Creating a new arbitration centre in Armenia	<p>8.2.1 There is a new structure examining international, regional and local arbitration cases through the arbitration procedure</p> <p>8.2.2 Out of the cases with small claims, 30% of them that are settled through arbitration procedure are settled also</p>	Central Bank (upon consent)	<p>1st ten-day period of December 2024</p> <p>1st ten-day period of December 2025</p> <p>1st ten-day period of</p>	Credit or grant means AMD 490 million every year

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			through the new arbitration centre, 8.2.3 A platform for effective consideration of information technology, investment and corporate disputes is active, 8.2.4 The workload of courts has been lightened by up to 20%		December 2026 1st ten-day period of December 2026	
9.	Improving building conditions of courts	9.1. Ensuring the logistics conditions required for the activities of judges, conditioned by the increase in the number of judges	9.1. Courts are provided with the necessary building conditions	Supreme Judicial Council (upon consent)	3rd ten-day period of May 2022	AMD 345 from credit or grant means
		9.2. Repairing the building allocated for the specialised Anti-Corruption Court and ensuring required logistics equippedness	9.2. The Anti-Corruption Court is provided with sufficient building conditions		2nd ten-day period of December 2022	AMD 2 billion 500 million from credit or grant means and AMD 500 from the State Budget of the Republic of Armenia
		9.3. Installation of the specialised Anti-Corruption Court in a newly built building, ensuring logistics equippedness required for the activities of the Court	9.3. The Anti-Corruption Court is provided with the necessary logistics equippedness		1st ten-day period of December 2024	AMD 219 from credit or grant means
10.	Developing the sphere of advocacy	10.1. Developing the legislative package for review of the Law "On advocacy", putting it into circulation, discussing it and submitting it to the Office of the Prime Minister as prescribed	10.1.1. Pro-bono legal services have been introduced and are active, and at least 3000 citizens have used them 10.1.2. The workload of public defenders has been lightened by up to 30%, 10.1.3. Updated programmes for vocational education, qualification exam of advocates and vocational training of advocates have been introduced, 10.1.4. The clarity, objectiveness and transparency for holding qualification exams have been ensured	Chamber of Advocates (upon consent)	1st ten-day period of June 2023	Credit or loan means
					3rd ten-day period of December 2024	
					1st ten-day period of June 2023	
					1st ten-day period of June 2023	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			10.1.5. The internal mechanisms of the Chamber of Advocates have been improved more within the scope of autonomy of the Chamber of Advocates		1st ten-day period of June 2023	
11.	Reforming the legislation on bankruptcy	11.1. Developing and discussing the concept paper on review of the legislation on bankruptcy based on the problems having arisen and identified in law-enforcement practice and the needs for introduction of electronic justice 11.2. Developing the draft of the new Code on Bankruptcy on the basis of the concept paper, putting the draft into circulation, discussing it and submitting it to the Office of the Prime Minister as prescribed	11.1. Based on the adopted Code, solutions have been provided for at least 70% of the problems identified in law-enforcement practice of the bankruptcy sector, 11.2. There are opportunities for examination and settlement of transnational bankruptcy cases for legal and natural persons 11.3. There are special bankruptcy procedures for examination of the cases of certain entities and transnational cases 11.4. The periods of examination of bankruptcy cases have been reduced by at least 20%, 11.5. The number of cases of financial recoveries has increased by nearly 10%		3rd ten-day period of December 2024 3rd ten-day period of December 2024 3rd ten-day period of December 2024 3rd ten-day period of December 2026 3rd ten-day period of December 2026	No funding is required
12.	Launching the unified office for public services under the "One-Stop Shop" principle in all marzes of the Republic of Armenia where citizens will be provided with as many state and community services as possible, including the improved services in the sector of Civil Status Acts Registration	12.1. Developing and submitting a concept paper on the modern model of unified offices for services for the purpose of ensuring universal availability of state services 12.1.1. Developing a roadmap 12.1.2. Developing and approving an action plan	12.1. The stages of acceptance of applications and decision-making are clearly differentiated — in the front office and back office format, ruling out the citizen-decision maker contact. The services provided by the State have been gathered, the statistics has been developed, based on the study of the international practice, the model of a unified office for public services has been developed on the basis of the developed modern model of a unified office for public services, the action plan for installation of	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	1st ten-day period of December 2022 1st ten-day period of July 2022 1st ten-day period of December 2022	State Budget of the Republic of Armenia credit or grant means No funding is required

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			those offices at the central cities of all marzes has been developed and presented			
		12.2. Separating, furnishing, ensuring logistics equippedness of areas adapted for receiving relevant services	12.2. The areas adapted for receiving relevant services are separated, furnished and provided with logistics equippedness		3rd ten-day period of December 2026	
		12.3. Launching a unified office for public services under the "One-Stop Shop" principle in the central cities of 3 marzes	12.3. The unified offices for public services operating under the "One-Stop Shop" principle have been launched at the central cities of 3 marzes.		3rd ten-day period of December 2024	
		12.4. Launching a unified office for public services under the "One-Stop Shop" principle in all marzes	12.4. The unified offices for public services operating under the "One-Stop Shop" principle have been launched in all marzes. As a result of provision of services under the "One-Stop Shop" principle, the needless movement of citizens between administrative-territorial districts has decreased, the costs for transportation, as well as corruption risks will be reduced		3rd ten-day period of December 2026	
		12.5. Training for persons providing services	12.5. Persons providing services have the necessary knowledge to perform functions properly		3rd ten-day period of December 2026	
13.	Adopting the 2023-2025 Action Plan arising from the National Strategy on Human Rights Protection	13.1. Developing the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2025 Action Plan arising from the National Strategy on Human Rights Protection of the Republic of Armenia" after discussions with interested bodies, partnering international organisations and civil society, organising at least 3 public discussions.	13.1. The 2023-2025 Action Plan for Human Rights Protection has been adopted, which provides target solutions to the current problems in different fields of human rights protection through necessary and measurable actions and by way of addressing and co-ordinating	Bodies of the public administration system Human Rights Defender (upon consent) Prosecutor General's Office (upon consent) Investigative Committee (upon consent)	3rd ten-day period of March 2023	No funding is required
		13.2. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2023-2025	13.2. The legislation has been improved in order to prevent the cases of violence, hate speech and hostility and ensure public		3rd ten-day period of June 2023	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
		Action Plan arising from the National Strategy on Human Rights Protection of the Republic of Armenia" to the Office of the Prime Minister	solidarity, the active mechanisms for prevention of torture, inhumane and degrading treatment and persecution have been ensured.			
14.	Raising the level of personal data protection	14.1. Ensuring domestic procedures required for entry into force of the Protocol (108+ Convention) amending the Convention for the Protection of Individuals with regard to Automatic Processing of Personal Data (108 Convention)	The domestic procedures for the Protocol (108+ Convention) amending the Convention for the Protection of Individuals with regard to Automatic Processing of Personal Data (108 Convention) have been ensured		3rd ten-day period of June 2022	No funding is required
		14.2. Bringing the legal acts to be adopted, as well as the existing legal acts providing for processing of personal data into compliance with the Law of the Republic of Armenia "On personal data protection", with the principles of processing of personal data as prescribed by law	The national legislation providing for processing of personal data has mainly been brought into compliance with the principles and rules for processing of personal data, legal certainty for avoiding misreading with regard to processing of personal data has been ensured	Bodies of the public administration system	3rd ten-day period of December 2026, and later — regularly	No funding is required
		14.3. Building capacities (human resources, professional, technical) of the plenipotentiary body for personal data protection	The functional independence of the plenipotentiary body for personal data protection, the plenipotentiary body for personal data protection is provided with the toolkit required for effective implementation of personal data protection — staff lists, area, technical resources and funding		3rd ten-day period of December 2023	State Budget credit or grant means AMD 50 million
15	Implementing the Strategy on Reforms in the Penitentiary and Probation Sectors	15.1. Implementing legislative amendments for review of the status of the Probation Service as a certain type of state service and expansion of the social guarantees of probation officers	15.1.1. As a result of the legislative reforms implemented, the Probation Service acts as a certain type of state service. The differentiated approach between subordinate state bodies with the same status has been ruled out, necessary preconditions have been created to make the service more inviting for motivated and		3rd ten-day period of September 2023 3rd ten-day period of September 2023 3rd ten-day period of September 2023	State Budget of the Republic of Armenia AMD 325 million

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			<p>competent personnel.</p> <p>15.1.2. The Probation Service has been replenished with 100 staff positions.</p> <p>15.1.3. The social guarantees of probation officers have been expanded.</p>			
		15.2. Arming the Probation Service with the resources and infrastructures required for electronic supervision	At least 100 pieces of electronic supervision devices and the necessary infrastructures for operating them have been acquired. As a result of introduction of the electronic supervision resources, effective application of the new types of punishment and measures of restraint that are an alternative to deprivation of liberty have been ensured — economising the state funds, parallelly	Ministry of High-Tech Industry	3rd ten-day period of December 2023	State Budget credit or grant means AMD 110 million annually
		15.3. Introducing and launching the e-probation electronic management system	<p>15.3.1. The e-probation electronic management system is available and has been fully launched.</p> <p>15.3.2. At least 30% of the probation officers have undergone training in order to acquire the skills required for using the e-probation electronic management system.</p> <p>15.3.3. Document circulation has been reduced in the Probation Service, and the work of the same service has become more transparent and accountable.</p>	Ministry of High-Tech Industry "Ekeng" CJSC (upon consent)	<p>3rd ten-day period of October 2022</p> <p>3rd ten-day period of November 2022</p> <p>3rd ten-day period of December 2022</p>	Credit or grant means AMD147 million
		15.4. Improving the building conditions of penitentiary institutions	<p>15.4.1. According to the reviewed set, the building conditions of at least 5 penitentiary institutions have been improved, as a result of which persons deprived of liberty have been provided with dignified conditions for being held.</p> <p>15.4.2. The working conditions have been improved for penitentiary officers and the</p>		<p>3rd ten-day period of June 2025</p> <p>3rd ten-day period of June 2025</p>	State Budget credit or grant means AMD 35 billion

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			effectiveness of the service has been increased.			
		15.5. Rearming penitentiary institutions with modern video surveillance systems, creating an operational management centre	<p>15.5.1 Penitentiary institutions have been rearmed with modern video surveillance systems, an operational management centre has been created.</p> <p>15.5.2. The accountable and transparent practice of officers and the ability to manage possible crises effectively have been ensured through the video surveillance and operational management systems.</p> <p>15.5.3. The attempts of disturbances within penitentiary institutions have been reduced.</p>		3rd ten-day period of June 2025	State Budget credit or grant means AMD 2 billion
		15.6. Introducing the model of telemedicine for persons deprived of liberty, corresponding to the volume and quality of medical consultations provided to the population and in line with the internationally recognised principles, by ensuring confidentiality of medical information	<p>15.6.1. The model of telemedicine has been introduced and launched, eliminating the gap of doctors with sufficient experience and relevant specialisation at penitentiary institutions.</p> <p>15.6.2. At least 50 representatives of the senior and middle medical personnel of medical units deployed at penitentiary institutions have undergone training for the purpose of applying the model of telemedicine effectively</p> <p>15.6.3. Modernisation of exercise of the right of patients to receive proper medical aid has been ensured through the introduction of telemedicine, the effectiveness of timely diagnosis and treatment of diseases requiring narrow professional consultation has been</p>	Ministry of Healthcare	3rd ten-day period of December 2022	Credit or grant means AMD 31 million

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			increased.			
		15.7. Envisaging and ensuring implementation of legislative mechanisms for carrying out general education for persons deprived of liberty, irrespective of age	<p>15.7.1. As a result of legislative reforms, the mechanisms for implementing general education for persons deprived of liberty, irrespective of age, have been introduced.</p> <p>15.7.2. The educational and methodical materials for implementing general education for persons deprived of liberty have been prepared.</p> <p>15.7. 3. General education for persons deprived of liberty, irrespective of age, is carried out, guaranteeing the right of persons deprived of liberty to education and creating wider opportunities to ensure successful social re-integration of persons deprived of liberty.</p>	Ministry of Education, Science, Culture and Sport	<p>3rd ten-day period of June 2022</p> <p>1st ten-day period of August 2022</p> <p>1st ten-day period of September 2022</p>	State Budget of the Republic of Armenia credit or grant means AMD 127 million
		15.8. Implementing vocational education programmes based on demand at all penitentiary institutions	Based on demand, vocational education programmes are carried out at all penitentiary institutions of the Ministry of Justice of the Republic of Armenia, according to the number of persons deprived of liberty.		3rd ten-day period of December 2023	State Budget of the Republic of Armenia credit or grant means AMD 955 million
		15.9. Developing and adopting the draft Decision of the Government of the Republic of Armenia "On approving the 2024-2028 Strategy on the Penitentiary and Probation Sectors of the Republic of Armenia, the 2024-2028 Action Plan for Implementation of the Strategy, the financial assessment of the Plan and the procedure for forming the council co-ordinating implementation of the Plan and the organising of activities of the council"	<p>15.9.1. The draft Decision of the Government of the Republic of Armenia "On approving the 2024-2028 Strategy on the Penitentiary and Probation Sectors of the Republic of Armenia, the 2024-2028 Action Plan for Implementation of the Strategy, the financial assessment of the Plan and the procedure for forming the council co-ordinating implementation of the Plan and the organising of activities of the council" has been developed.</p> <p>15.9.2. The draft Decision of the</p>		<p>3rd ten-day period of August 2023</p> <p>3rd ten-day period of November 2023</p>	No funding is required

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			Government of the Republic of Armenia "On approving the 2024-2028 Strategy on the Penitentiary and Probation Sectors of the Republic of Armenia, the 2024-2028 Action Plan for Implementation of the Strategy, the financial assessment of the Plan and the procedure for forming the council co-ordinating implementation of the Plan and the organising of activities of the council" has been adopted. Adoption of the draft has created grounds for ensuring sustainable implementation of the strategic directions, as well as visible and consistent development of the sector.			
16	Implementing the Anti-Corruption Strategy	16.1. Developing the draft Decision of the Government of the Republic of Armenia "On approving the Anti-Corruption Strategy of the Republic of Armenia and the 2023-2027 Action Plan for Implementation of the Strategy", putting it into circulation and submitting it to the Office of the Prime Minister as prescribed	16.1.1. The draft Decision of the Government of the Republic of Armenia "On approving the Anti-Corruption Strategy of the Republic of Armenia and the 2023-2027 Action Plan for Implementation of the Strategy" was developed after discussions with interested bodies, partnering international organisations and non-governmental organisations and was submitted to the Office of the Prime Minister 16.1.2. The 2023-2027 Anti-Corruption Strategy has been adopted, by which a specific scope of responsible bodies, realistic monitoring indicators at the interim and factorial level have been envisaged through specific actions.	Bodies of the public administration system Corruption Prevention Commission (upon consent) Investigative Committee (upon consent) Prosecutor General's Office (upon consent) Supreme Judicial Council (upon consent) Investigative Committee (upon consent)	3rd ten-day period of October 2023	No funding is required
		16.2. Developing the drafts of the Decision of the Government of the Republic of Armenia on approving the sector-specific action plan based on assessment of the corruption risks after	The drafts of the Decision of the Government of the Republic of Armenia on approving the sector-specific action plan based on assessment of the corruption risks were developed after discussions with	Bodies of the public administration system Corruption Prevention Commission (upon consent)	3rd ten-day period of July 2022	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
		discussions with interested bodies, partnering international organisations and non-governmental organisations and submitting them to the Office of the Prime Minister	interested bodies, partnering international organisations and non-governmental organisations and were submitted to the Office of the Prime Minister. The drafts prescribed the specific actions and the result-oriented indicators of the actions.	Supreme Judicial Council (upon consent) Prosecutor General's Office (upon consent)		
		16.3. Developing the draft Law "On making amendments and supplements to the Law "On public service"", putting it into circulation and submitting it to the Office of the Prime Minister as prescribed	16.3.1. The regulations for transferring the participation (share, stock, equity) of persons holding public positions and public servants in the statutory capital of commercial organisations to trust management have been reviewed. 16.3.2. A ban has been set on transferring the participation in the statutory capital of commercial organisations to the trust management of affiliated persons. 16.3.3. The regulations for conflict of interests of persons holding public positions and public servants and other restrictions have been clarified, based on international practice.	Corruption Prevention Commission (upon consent)	3rd ten-day period of May 2022	
		16.4. Developing the drafts of the Laws "On making amendments and supplements to the Laws "On public service" and "On the Corruption Prevention Commission"", putting them into circulation and submitting them to the Office of the Prime Minister as prescribed	16.4.1. The regulations regarding the ban on accepting gifts have been clarified. The functions of following observance of the ban on accepting gifts and establishing the procedure for running a register of gifts, registering and record-registering gifts have been reserved for the Corruption Prevention Commission. 16.4.2. Based on the adopted laws, a register of gifts will be introduced, as a result of which the record-registration of gifts received by persons holding public positions and public servants and the other processes prescribed by law shall be	Corruption Prevention Commission (upon consent)	3rd ten-day period of May 2022	

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			carried out through a unified methodology and shall ensure effective control mechanisms			
		16.5. Developing the draft Law "On making amendments and supplements to the Law "On the system of whistle-blowing"", putting it into circulation and submitting it to the Office of the Prime Minister as prescribed	16.5.1. It has been envisaged that the Corruption Prevention Commission will also have access to the electronic platform for whistle-blowing. 16.5.2 The scope of powers of the Corruption Prevention Commission has been reviewed in the context of applying relevant measures of influence in terms of record-registering, considering whistle-blowing and administrative measures entered into the unified electronic platform 16.5.3 A competent body has been established, which ensures the activities for summarisation and publication of the reports received from state bodies.	Corruption Prevention Commission (upon consent)	3rd ten-day period of June 2022	
17.	Ensuring a judiciary free from corruption and favouritism	17.1. Assessment of the integrity of judges	17.1. The legislation on the system of integrity checks of judges has been fully regulated	Supreme Judicial Council (upon consent)	3rd ten-day period of December 2023	Grant means
		17.2. Building capacities and raising awareness	17.2. There has been capacity-building for at least 100 judges within the scope of 10 actions.	Academy of Justice (upon consent)		
18.	Increasing the effectiveness of the notarial system	18.1. Reviewing the procedures required for application of the institution of writ of execution	18.1. The procedures for writ of execution have been specified	Notarial Chamber (upon consent)	3rd ten-day period of December 2023	No funding is required
		18.2 Reviewing the procedures for subjecting a notary to disciplinary liability and terminating his or her powers	18.2. The procedures for subjecting a notary to disciplinary liability and terminating his or her powers have been specified.			
19.	Implementing reforms in the compulsory enforcement system for increasing effectiveness of	19.1. Developing comprehensive legal regulations for execution of enforcement proceedings and enforcement	19.1. Comprehensive legal regulations for enforcement proceedings have been		3rd ten-day period of December 2023	No funding is required

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
	enforcement proceedings, including through digitisation and launch of electronic systems	operations, taking into consideration all the peculiarities of acts subject to compulsory enforcement, differentiating enforcement costs, reducing the time limits for proceedings, establishing a unified procedure and grounds for suspending enforcement proceedings.	established			
		19.2 Stipulating differentiated manifestations of enforcement costs	19.2 The differentiated manifestations of enforcement costs have been stipulated			
		19.3 Reviewing the grounds and procedure for suspension of enforcement proceedings.	19.3. The grounds for suspending enforcement proceedings have been reviewed			
		19.4 Expanding the means of application of the electronic toolkit in enforcement proceedings	19.4 The means of application of the electronic toolkits in enforcement proceedings have been expanded			
		19.5. Reducing the time limits for enforcement proceedings	19.5. The time limits for enforcement proceedings have been reduced			
		19.6. Completely digitising enforcement proceedings and introducing an electronic system	19.6.1. The electronic programme has been launched.	Ministry of High-Tech Industry	3rd ten-day period of April 2023	State Budget grant or credit means
		19.7. Providing technical maintenance equipment	19.6.2. The reserve server has been obtained and the databases have been provided.			
		19.8. Training and raising awareness of specialists	19.6.3. The personnel using the system have undergone at least one training.			
	19.6.4. The time limits for implementation of enforcement proceedings have been essentially reduced.					
			19.6.5. The prompt awareness of the parties to enforcement proceedings about enforcement operations has been ensured.			
			19.6.6. The uninterrupted work of the necessary channels with the electronic			

N/N	Goal	Actions	Expected outcome	Co-implementing body	Period	Funding source and predictable amount
1	2	3	4	5	6	7
			<p>platform of the Compulsory Enforcement Service and other government agencies has been ensured.</p> <p>19.6.7. The risks of possible loss and/or leakage of the personal data of the participants in proceedings and the digital database of the Service have been reduced.</p> <p>19.6.8. The financial resources spent within the scope of enforcement proceedings have been cut by at least 10%.</p>			
20	Reforming the legislation on the mass media	<p>20.1. Study of international practice, organising discussions with the journalistic community and other interested persons for the purpose of developing new legislation on the mass media aimed at regulating the sector comprehensively, setting the rules of ethics of journalists and introducing tools for oversight over them and developing conceptual directions for reforms based on them</p> <p>20.2. Developing a legislative package for amendment to the legislation on the mass media on the basis of the prescribed conceptual directions, as well as supporting the development of the rules of ethics of journalists, conducting public discussion, summing up the drafts and submitting them to the Office of the Prime Minister</p>	<p>20.1. The best international practice is reflected in the legislation on the mass media in accordance with the current developments</p> <p>20.2. Act for mass media outlets. Tools for oversight over observance of the rules of ethics of journalists are available</p>	<p>Deputies of the National Assembly (upon consent)</p> <p>National Commission on Television and Radio (upon consent)</p>	<p>20.1. 3rd ten-day period of December 2022</p> <p>20.2. 3rd ten-day period of July 2023</p>	No funding is required

Ministry of Emergency Situations

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Performing rescue and fire fighting operations in border and high mountainous communities of the Republic of Armenia, ensuring protection of the population, safety of objects and infrastructures of strategic significance through bases of civil protection	<p>1. 8 border settlements of Syunik Marz and providing with relevant transportation means and property-equipment</p> <p>1.2. Establishing bases of civil protection in 4 border settlements of Vayots Dzor Marz and providing with relevant transportation means and property-equipment</p> <p>1.3. Building garages in 11 operating bases of civil protection located in border settlements of Tavush Marz for maintaining transportation means</p>	<p>Ensuring protection of the population of settlements, territories, the most important objects and infrastructures</p> <p>Ensuring protection of the population of settlements, territories, the most important objects and infrastructures</p> <p>Uninterrupted operation of fire fighting vehicles and other transportation means in winter period.</p>	<p>Ministry of Territorial Administration and Infrastructure;</p> <p>Syunik Marzpetaran;</p> <p>Community Councils (upon consent)</p> <p>Ministry of Territorial Administration and Infrastructure;</p> <p>Vayots Dzor Marzpetaran;</p> <p>Community Councils (upon consent)</p> <p>Ministry of Territorial Administration and Infrastructure;</p> <p>Tavush Marzpetaran;</p> <p>Community Councils (upon consent)</p>	<p>3rd ten-day period of November 2023 - 3rd ten-day period of November 2026</p> <p>3rd ten-day period of November 2023 - 3rd ten-day period of November 2026</p> <p>3rd ten-day period of November 2023 - 3rd ten-day period of November 2025</p>	<p>State Budget of the Republic of Armenia and other sources not prohibited by law</p> <p>AMD 1, 460,000.0 thousand</p> <p>2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia</p> <p>2023 - AMD 500,000.0 thousand</p> <p>2024 - AMD 500,000.0 thousand</p> <p>2025 - AMD 460,000.0 thousand</p> <p>State Budget of the Republic of Armenia and other sources not prohibited by law</p> <p>AMD 730,000.0 thousand</p> <p>2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia</p> <p>2023 - AMD</p>

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
						250,000.0 thousand 2024 - AMD 250,000.0 thousand 2025 - AMD 230,000.0 thousand State Budget of the Republic of Armenia and other sources not prohibited by law; AMD 110,000.0 thousand 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 40,000.0 thousand 2024 - AMD 40,000.0 thousand 2025 - AMD 30,000.0 thousand
2.	Improving the legislative framework of the sector of the Ministry of Emergency Situations	2.1. Submitting the draft Law of the Republic of Armenia "On making an amendment to the Law of the Republic of Armenia 'On Rescue Service'" to the Office of the Prime Minister	As a result of the amendments provided for by the Law, we will have clarified criteria for the requirements for and duties of rescue officers. As a result of the regulation of legal relations, powers of the Rescue Service sub-divisions will be supplemented.		2 nd ten-day period of July 2022	No funding is required
3.	Reviewing the National Strategy for Disaster Risk Management	3.1. Submitting the draft Decision of the Government of the Republic of Armenia "On Approving the National	Approved National Strategy, by which the effectiveness of activities of the unified system of disaster risk management and		3 rd ten-day period of July 2022	No funding is required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		Strategy for Disaster Risk Management and the Action Plan for Implementation thereof" to the Office of the Prime Minister	further development thereof will be increased			
4.	Developing capacities of the forces constituting an integral response component of the Russian-Armenian Center for Humanitarian Response (RACHR)	4.1. Improving the property of the Rescue Service forces constituting an integral of the RACHR response forces (providing special-purpose machinery and equipment). Training of personnel (raising qualification)	Sub-divisions replenished with high-level rescuers, prepared for responding to emergency situations.		2 nd ten-day period of November 2023 – 2 nd ten-day period of November 2026	Funded by the Government of the Russian Federation
		4.2. Construction of a multi-functional hangar-like training complex jointly with the Russian Federation	Developing professional knowledge and skills of the staff of the MES, improving the fire-fighting-rescue property		2 nd ten-day period of June 2022	Construction of a hangar with co-funding by the Governments of the Russian Federation and of the Republic of Armenia AMD 338,800.0 thousand: State Budget of the Republic of Armenia, sources not prohibited by the law of the Republic of Armenia (Reserve Fund of the Government of the Republic of Armenia) ground: point 4 of the Minutes of the Session of the Management Board of the Russian-Armenian Center for Humanitarian Response of 27 May 2021 Russian Federation - logistic support

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
						AMD 137,500.0 thousand
5	Seismic hazard assessment	5.1. Modernisation of the National Monitoring Network and expanding it with new GPS stations	Reliable monitoring and assessment of earthquakes and secondary seismic hazards related thereto		2 nd ten-day period of November 2023 – 2 nd ten-day period of November 2026	Total amount AMD 380,977.0 thousand, of which: modernisation of the monitoring network – AMD 318,577.0 thousand - 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 127,000.0 thousand 2024 - AMD 127,000.0 thousand 2025 - AMD 126,977.0 thousand AMD 62,400.0 thousand - expanding with 4 GPS stations of the Monitoring Network within the framework of the co-operation with the French Alternative Energies and Atomic Energy Commission (CEA) and Département analyse, surveillance, environment(DASE)

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
6	Assessing and reducing seismic risk	6.1. Approving a plan-schedule for assessment of the seismic vulnerability of dams of the state water reservoirs of the Republic of Armenia having special significance upon a joint order of the Minister of Emergency Situations and the Minister of Territorial Administration and Infrastructure	An approved plan-schedule for performance of the works	Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of May 2022	No funding is required
		6.2. Assessing the seismic vulnerability of dams of 24 state water reservoirs of the Republic of Armenia having special significance according to the plan-schedule. Submitting recommendations according to the expert opinion.	A reliable assessed system of seismic vulnerability of the dams of state water reservoirs having special significance	Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of March 2023 - 3 rd ten-day period of November 2026	Total amount for 24 reservoirs – AMD 240,000.0 thousand 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia and 2026-2028 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 60,000.0 thousand 2024 - AMD 60,000.0 thousand 2025 - AMD 60,000.0 thousand 2026 - AMD 60,000.0 thousand
		6.3. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the procedure for training the population of the Republic of Armenia in the field of	Trained and informed population. In case of adopting a legal act, co-ordinated works of interested bodies in the field of seismic protection, enhancement of the co-		1 st ten-day period of July 2022	No funding is required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		seismic protection" to the Office of the Prime Minister	operation between territorial and local self-government bodies and scientific and other organisations are expected			
7	Developing a national system for civil defence	7.1. Developing and introducing training programmes for the managing staff and specialists of the civil defence system	Trained managing staff and specialists of state administration and local self-government bodies and organisations	Ministry of Territorial Administration and Infrastructure	1 st ten-day period of March 2022 – 1 st ten-day period of November 2026	No funding is required
8	Capacity building of rescue forces	8.1. Taking external re-qualification examination by and capacity-building of the Armenian urban search and rescue team having undergone the external qualification training in line with the standards of the UN International Search and Rescue Advisory Group (INSARAG)	In 2015, the team became a member of the UN International Search and Rescue Advisory Group (INSARAG) and received a certificate, and after the external re-qualification examination, the team will have a certificate of membership of the UN International Search and Rescue Advisory Group for a term of five years. The members of the team will improve their practical and theoretical knowledge through exercises and seminars (including international). Armenia will continue to have a team trained in line with the UN international standards, which is able to respond in case of major disasters in the territory of the Republic of Armenia and abroad, and organise search and rescue operations	Ministry of Foreign Affairs Ministry of Defence Police State Revenue Committee Civil Aviation Committee	1-4 September 2022	State Budget of the Republic of Armenia, sources not prohibited by the law of the Republic of Armenia (Reserve Fund of the Government of the Republic of Armenia) 2022 – AMD 25,000.0 thousand
		8.2. Building a training ground in Lusakert training base of the Ministry of Emergency Situations (applied fire-fighting sport complex, gas and carbon protection module, a climbing wall of 2x6 m size, 3 classrooms)	As a result of building the training ground, conditions for organising the training courses for fire fighters-rescuers more effectively will be created, practical trainings of the applied fire-fighting sport, marching drills, as well as tactical elements will be conducted. We will have highly-prepared fire fighters-rescuers, as well as we will ensure young fire fighting-rescue teams participating in international		1 st ten-day period of March 2023 – 3 rd ten-day period of November 2026	State Budget of the Republic of Armenia AMD 60,000.0 thousand 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 20,000.0 thousand

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			tournaments			2024 - AMD 20,000.0 thousand 2025 - AMD 20,000.0 thousand
		8.3. Establishing 6 rescue and rapid response teams in Ararat, Gegharkunik, Vayots Dzor, Kotayk, Armavir, Aragatsotn Marzes of the Republic of Armenia	Marzes of the Republic of Armenia will have teams complying with the standards of the UN International Search and Rescue Advisory Group (INSARAG), that are able to perform rescue operations in case of major disasters		1 st ten-day period of October 2023 – 1 st ten-day period of December 2025	State Budget of the Republic of Armenia AMD 40,000.0 thousand 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 14,000.0 thousand 2024 - AMD 13,000.0 thousand 2025 - AMD 13,000.0 thousand
		8.4 Programme for improving the fire-fighting property of the Rescue Service of the Ministry of Emergency Situations of the Republic of Armenia	It will be possible to reduce the time period for responding to fires, emergency cases and accidents for about 30%. The number of human victims of emergency situations and fires, the losses of tangible and cultural values (the sizes of the damage caused to the population and the state) will be also decreased, the technical machines and equipment acquired within the framework of the project will serve for the rapid response to the emergency cases and accidents arisen in Armavir, Kotayk, Ararat and Aragatsotn Marzes		1 st ten-day period of March 2023 – 1 st ten-day period of March 2024	State Budget of the Republic of Armenia AMD 3,741,700.0 thousand 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 – AMD 1,871,700.0 thousand 2024 – AMD 1,870,000.0 thousand

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		8.5. Acquiring 6 unmanned aerial vehicles	Reducing the time period for intelligence, mapping, decision-making for the purpose of rapid response		1 st ten-day period of April 2023 - 3 rd ten-day period of November 2025	State Budget of the Republic of Armenia AMD 60,000.0 thousand 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 20,000.0 thousand 2024 - AMD 20,000.0 thousand 2025 - AMD 20,000.0 thousand
9	Fast and effective organisation of first medical aid	9.1. Training and improving the first aid skills of rescue officers	Improving the quality of, reducing the time period for the first aid provided to victims in the disaster zone		3 rd ten-day period of October 2021 - 3 rd ten-day period of October 2023	No funding is required
10	Landslide risk management	10.1. Instrumental examination of 6 areas from the areas of hazardous landslides	Ensuring protection of the population, safe and uninterrupted operation of facilities, buildings and constructions, structures of various significance, communication channels	Ministry of Territorial Administration and Infrastructure Marzpetarans (upon consent)	2023-2025	State Budget 2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia 2023 - AMD 20,000.0 thousand 2024 - AMD 20,000.0 thousand 2025 - AMD 20,000.0 thousand
		10.2. Implementing preventive actions based on the results of the instrumental				State Budget 2023-2025 State

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		examinations in 6 landslide areas				<p>Medium-Term Expenditure Framework of the Republic of Armenia</p> <p>2023 - AMD 60,000.0 thousand</p> <p>2024 - AMD 60,000.0 thousand</p> <p>2025 - AMD 60,000.0 thousand</p> <p>State Budget</p> <p>2023-2025 State Medium-Term Expenditure Framework of the Republic of Armenia</p> <p>2023 - AMD 60,000.0 thousand</p> <p>2024 - AMD 60,000.0 thousand</p> <p>2025 - AMD 60,000.0 thousand</p>
11	Developing a disaster early warning system	11.1. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Concept Paper for Establishing a Disaster Early Warning System and the Action Plan Ensuring the Implementation Thereof" to the Office of the Prime Minister	<p>Improving the legal framework ensuring the development of the disaster early warning system.</p> <p>Rapid and effective disaster response, opportunities to provide reliable operational information, reducing human losses and economic damages</p>	Ministry of Territorial Administration and Development	3 rd ten-day period of November 2023	No funding is required thousand
12	Increasing efficiency of the mechanisms for planning and	12.1. Renovating and furnishing the Reserve Control Point of the MES	Improving the system of managing and responding to civil protection actions		3 rd ten-day period of November 2025 - 3 rd	State budget of the Republic of Armenia,

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	supervising over activities of administration bodies, organisations in the sector of civil defence				ten-day period of November 2026	AMD 70,000.0 thousand 2025-2027 State Medium-Term Expenditure Framework of the Republic of Armenia 2025 - AMD 35,000.0 thousand 2026 - AMD 35,000.0
13	Establishing and developing other rescue and rapid response forces	13.1. Establishing volunteer response teams in Yerevan, Syunik, Vayots Dzor, Tavush and Gegharkunik Marzes, conducting trainings and exercises	Reducing the time period for responding to emergency situations, as well as decreasing the sizes of the damage caused to the population and the state	Armenian Red Cross Society (upon consent)	3 rd ten-day period of November 2023	European Union, grant funds of the Danish, the Austrian Red Cross Societies AMD equivalent to 80,000 Euros
14	Assessing the introduction of a disaster insurance system	1.1. Conducting analyses on introducing insurance instruments in the sector of emergency situations and submitting recommendations to the Office of the Prime Minister	Availability of a flexible tool kit guaranteeing the appropriateness of introduction of an insurance system	Ministry of Finance Ministry of Economy Central Bank (upon consent)	3 rd ten-day period of November 2022	No funding is required
15	Reducing seismic risk in the territory of the Republic of Armenia	15.1. Approving the state programme for seismic risk reduction upon a decision of the Government of the Republic of Armenia	Approved state programme for seismic risk reduction, which will give an opportunity to assess the seismic vulnerability of seismic protection objects, including multi-apartment residential buildings	Ministry of Territorial Administration and Infrastructure Urban Development Committee	3 rd ten-day period of November 2023	No funding is required

Ministry of Emergency Situations

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Protecting the state interests of the Republic of Armenia, strengthening the sovereignty, ensuring the rights and security of the people of Artsakh, peaceful and comprehensive settlement of the Nagorno-Karabakh conflict.	1.1. Resuming and expanding substantive negotiations on the peaceful settlement of the Karabakh conflict under the auspices of the Co-Chairmanship of the OSCE Minsk Group aimed at clarifying the status of Artsakh based on the principles of the international law, in particular, on the right to self-determination and "separation for salvation".	<ul style="list-style-type: none"> - Complete control and expansion of the peaceful settlement process of the Nagorno-Karabakh conflict. - Clarification of the status of Artsakh, ensuring security and development of the people of Artsakh. 		2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		1.2. Carrying out activities for forming additional international guarantees for ensuring security and protecting rights of the people of Artsakh.	Ensuring comprehensive security of the people of Artsakh by closely co-operating with the international actors, in particular, the Co-Chairmanship of the OSCE Minsk Group.	-	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		1.3. Presenting gross violations of human rights having committed by Azerbaijan and Turkey in the international institutions having been specialised in the sector of human rights and the international humanitarian law.	Raising the international awareness regarding the gross violations of human rights having been committed against the Armenians of Artsakh and ensuring the response of the international community.	Ministry of Justice Representative of the Republic of Armenia before the European Court of Human Rights	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		1.4. Carrying out activities for releasing the Armenian prisoners of war and hostages being illegally held in Azerbaijan, presenting the issue to the international high-ranking officials, the heads of states, parliamentarians, organisations and experts dealing with human rights protection, using the United Nations (UN), the Council of Europe (CoE), the Organisation for Security and Co-operation in Europe (OSCE) relevant procedures.	Increasing pressure on the international community with regard to the matter of releasing prisoners of war and other detainees and raising the issue of enforced disappearances.	Ministry of Justice Representative of the Republic of Armenia before the European Court of Human Rights	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		1.5. Co-operation with the international organisations functioning in the sector of protection of cultural values (UNESCO) aimed at guaranteed protection of the Armenian cultural and religious heritage of Artsakh.	Proper and guaranteed protection of the Armenian historical and cultural, as well as religious heritage and ensuring the access into the religious sanctuaries located in the territories of Artsakh having fallen under the Azerbaijani control.	Ministry of Education, Science, Culture and Sport	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		1.6. Maintaining and strengthening the existing co-operation with the Artsakh authorities in all fields.	<ul style="list-style-type: none"> - Providing support to the activities in the post-war reconstruction of Artsakh. - Regenerating the economic life of Artsakh. - Protecting the cultural and religious heritage of Artsakh. 	Ministry of Labour and Social Affairs Ministry of Education, Science, Culture and Sport	2021 -2026	Other funding not prohibited by law
2.	Establishing regional peace, advancing peace agenda, lifting of blockade of the region and sustainable development.	2.1. Providing support to the activities of the trilateral working groups aimed at full implementation of the trilateral statements signed by the leaders of the Republic of Armenia, the Russian Federation and the Republic of Azerbaijan on 9 November 2020 and on 11 January 2021.	<ul style="list-style-type: none"> - Lifting of blockade of the regional communications. - Taking steps aimed at the de-escalation in the region. - Promoting regional stability and peace. 	Ministry of Defence National Security Service Ministry of Territorial Administration and Infrastructure State Revenue Committee	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		2.2. Making efforts aimed at normalising the relations with Turkey without preconditions, discussing pro-Armenian regional formats with the regional actors.	Ensuring regional stability and security. Expanding the opportunities of economic development.		2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
3.	Joining the efforts of the international community targeted at prevention of mass atrocities and genocides.	3.1. Providing support to the efforts of the international community targeted at prevention of genocides and mass atrocities against humanity, in particular, ensuring the regular adoption of the Resolution "On Prevention of Genocide" elaborated and being presented by Armenia in the UN Human Rights Council once in two years, as well as implementing other measures upon the international agenda on Commemoration and Prevention of Genocide.	Strengthening the role of the Republic of Armenia as a pioneer in the international fight against discrimination on the grounds of national and ethnic origin, religion and race and manifestations of intolerance.		It is planned to hold once in two years in 2021-2026.	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		3.2. Advancing the agenda on the international recognition of the Armenian Genocide aimed at strengthening the system of guarantees for security of Armenia.	Advancing the process of the international recognition of the Genocide and regional security.		2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
4.	Strengthening and enhancing the allied relations and strategic partnership with the Russian Federation. Mutually beneficial co-operation within the scope of the Collective Security Treaty Organisation (CSTO) and the Eurasian Economic Union (EEU).	4.1. Strengthening and expanding the allied relations and strategic partnership with Russia in all the directions on the agenda of bilateral cooperation between Armenia and Russia, including military-political, economic, energetic, transport, humanitarian and cultural sectors. Further intensifying Armenian-Russian political dialogue at the supreme and high level.	<ul style="list-style-type: none"> - Deepening multi-sector allied co-operation. - Ensuring a higher level of economic development and security. - Strengthening the defensibility of the Republic of Armenia. 	Office of the Security Council Ministry of Defence Other state administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		4.2. Deepening co-operation with Russia within the EEU, CSTO, CIS and other multilateral formats.	<ul style="list-style-type: none"> - Advancing the interests of the Republic of Armenia within the formats of multilateral co-operation. - Effectively regulating the issues of bilateral and multilateral interests between the Republic of Armenia and the Russian Federation. 	Office of the Security Council Ministry of Defence Ministry of Emergency Situations Ministry of High-Tech Industry Ministry of Economy National Security Service Police State Revenue Committee	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		4.3. Within the scope of the Eurasian Economic Union, enterprising and mutually beneficial co-operation for maximum use of the opportunities provided by the structure, increasing the volumes of trade turnover between partnering countries.	<ul style="list-style-type: none"> - Advancing the economic interests of the Republic of Armenia. - Strengthening the efficiency of the structure. 	Ministry of Economy State Revenue Committee Ministry of High-Tech Industry Other state administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		4.4. Actively involving in the activities of	- Servicing the external security issues of	Office of the Security Council	2021-2026	Related to the

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		the CSTO, strengthening the mechanisms of the organisation for the benefit of member states and the regional security.	the Republic of Armenia. - Improving the existing mechanisms of the CSTO.	Ministry of Defence Ministry of Emergency Situations National Security Service Police Ministry of High-Tech Industry		Chairmanship of Armenia within the CSTO there may be a need for additional funding from the State Budget of the Republic of Armenia
		4.5. Actively participating in the co-operation within the scope of CSTO and the current processes of the organisation. Developing bilateral relations with the CIS countries.	- Strengthening bilateral and multilateral cooperation. - Advancing the economic interests of the Republic of Armenia.	State administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
5.	Developing and deepening amiable partnership between the Republic of Armenia and the United States of America, expanding the mutual interaction with regard to democratic reforms, rule of law, the fight against corruption, activating the dialogue in the economic and political sectors.	5.1. Holding annual meetings of the Armenian-American Intergovernmental Commission (the Armenian-American Strategic Dialogue).	Advancing the Armenian-American agenda, expanding the co-operation in political, economic, democratic reforms, the fight against corruption, and other sectors.	Ministry of Justice Ministry of Economy Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of Labour and Social Affairs Ministry of High-Tech Industry State Nuclear Safety Regulatory Committee of the Republic of Armenia Other state administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		5.2. Implementing the provisions of the framework agreement on the co-operation between the Republic of Armenia and the	Promoting multi-sector co-operation and partnership with the state of California of the U.S	Ministry of Economy Ministry of Territorial Administration and	2022 -2026	No additional funding is required from the State Budget of the Republic of

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		state of California of the U.S..		Infrastructure Ministry of Labour and Social Affairs Ministry of Education, Science, Culture and Sport Ministry of High-Tech Industry		Armenia
6.	Strengthening and developing the preference relations with the French Republic.	6.1. Developing the existing co-operation in the political sector, deepening the economic relations.	Strengthening traditionally friendly relations with France, including organising joint economic programmes.	State administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		6.2. The active involvement of Armenia in the activities of the International Organisation of Francophonie.	- Presenting and advancing the political agenda of Armenia. - Raising the international reputation of Armenia. - Developing bilateral ties with the Francophone countries.	Ministry of Education, Science, Culture and Sport	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
7.	Expanding bilateral and multilateral co-operation with the European countries and the European Union on the basis of the Armenia-EU Comprehensive and Enhanced Partnership Agreement (CEPA) and other documents.	7.1. Fully implementing the provisions of the Armenia-EU Comprehensive and Enhanced Partnership Agreement (CEPA), deepening sector-specific and institutional co-operation within the scope of the Eastern Partnership.	- EU support to the process of democratic reforms in Armenia. - Carrying out activities for overcoming the existing sector-specific challenges.	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		7.2. Carrying out activities for launching a dialogue over visa liberalisation for entry into the Republic of Armenia and the European Union.	Launching a dialogue over entry visa liberalisation for the citizens of the Republic of Armenia.	Police Ministry of Territorial Administration and Infrastructure/ Migration Service.	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		7.3. Developing bilateral relations with the European countries - active political dialogue, promoting economic co-operation.	- Strengthening political dialogue. - Expanding economic co-operation. - Deepening multi-sector co-operation	State administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		7.4. Promoting co-operation in Armenia-				

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Greece-Cyprus trilateral format.	with the European countries.			
8.	The active involvement and enterprising policy of the Republic of Armenia within the Council of Europe.	8.1. Within the scope of the structure, advancing the interests of the Republic of Armenia, coordinating the 2019-2022 Action Plan of the Republic of Armenia and the Council of Europe, developing the 2019-2022 Action Plan of the Republic of Armenia and the Council of Europe, the reciprocal visits of high ranking officials of the Republic of Armenia and the Council of Europe.	<ul style="list-style-type: none"> - Presenting positions and protecting interests of the Republic of Armenia in the Council of Europe. - Co-operating in the sectors of protection of human rights, strengthening a legal state and democracy. - Providing support to the presentation and protection of the interests of the Republic of Armenia and the citizens of the Republic of Armenia before the European Court of Human Rights. 	<p>Ministry of Justice</p> <p>Representative of the Republic of Armenia before the European Court of Human Rights</p> <p>Police</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Other state administration bodies of the Republic of Armenia</p>	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
9.	Strengthening and developing amiable relations with neighbouring countries.	9.1. Further developing special and friendly neighbourly relations, strengthening mutual trust and continuous dialogue with Georgia. Deepening relations between Armenia and Georgia in the political, economic, communication, cultural, humanitarian and tourism sectors.	<ul style="list-style-type: none"> - Advancing regional stability and development. - Implementing joint regional programmes. - Deepening sector-specific co-operation. - Developing commercial and economic relations. 	<p>Ministry of High-Tech Industry</p> <p>Ministry of Economy</p> <p>Other state administration bodies of the Republic of Armenia</p>	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		9.2. Improving the communication channels with Georgia. Joint efforts aimed at developing logistics and infrastructures, transport interconnection and implementing energy programmes and regional programmes of bilateral interest, including forming the North-South Energy Corridor. Co-operating within the scope of the programme the North-South Road Corridor. Carrying out activities for forming the Persian Gulf-Black Sea Transport and Transit corridor.	<ul style="list-style-type: none"> - Improving the communication channels, increasing the volume of trade turnover. - Diversifying the energy sources, strengthening the energy security. 	<p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Economy</p>	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		9.3. Further developing the traditionally friendly neighbourly relations with Iran, attaching importance to the regional role of the Islamic Republic of Iran, conducting strategic dialogue.	<ul style="list-style-type: none"> - Advancing regional security and stability. - Developing co-operation in the economic and energy sectors. - Improving communications in the region. 	<p>Ministry of Defence</p> <p>Ministry of Emergency Situations</p>	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		9.4. Increasing the economic component in the relations between the Republic of Armenia and the Islamic Republic of Iran, including within the scope of the multilateral co-operation within the Eurasian Economic Union.	Increasing the volume of the bilateral trade turnover between the Republic of Armenia and the Islamic Republic of Iran.	<p>Ministry of Economy</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of High-Tech Industry</p>		No additional funding is required from the State Budget of the Republic of Armenia
		9.5. Joint efforts of the Republic of Armenia and the Islamic Republic of Iran aimed at developing logistics and infrastructures, transport interconnection and organising energy programmes and regional programmes of bilateral interest. Co-operation within the scope of the North-South Road Corridor programme. Carrying out activities for forming the Persian Gulf-Black Sea Transport and Transit corridor.	Improving the communication channels, developing commercial and economic relations between the countries party to the Agreement.	<p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Economy</p>	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		9.6. Deepening the energy co-operation between the Republic of Armenia and the Islamic Republic of Iran. Promoting practical stage of the four-party (Armenian-Iran-Georgia-Russia) North-South Power Transmission Corridor initiative.	Strengthening the energy security of the Republic of Armenia.	<p>Ministry of Territorial Administration and Infrastructure</p>	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
10.	Strengthening amiable and mutually beneficial ties and establishing new co-operational relations with China, India and Japan, developing co-operation, including co-operation in	10.1. Continuous development of the political dialogue, deepening the economic ties between the Republic of Armenia and the People's Republic of China.	<ul style="list-style-type: none"> - Advancing development agenda. - Deepening bilateral co-operations. - Developing political and economic ties. 	<p>State administration bodies of the Republic of Armenia</p>	2022 -2023	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	multilateral formats, with other countries of the Asia-Pacific region.		- Promoting co-operation contributing to the regional security.			
		10.2. Carrying out activities for attracting Chinese investment programmes (in the sectors of high and information technologies, copper-smelting, energy).	Promoting economic development in Armenia.	State administration bodies of the Republic of Armenia	2022 -2023	No additional funding is required from the State Budget of the Republic of Armenia
		10.3. Deepening the co-operation with the Shanghai Cooperation Organisation, changing the status of Armenia from "dialogue partner" to "observer state".	Promoting multilateral co-operation.	State administration bodies of the Republic of Armenia	2022 -2023	No additional funding is required from the State Budget of the Republic of Armenia
		10.4. Expanding Armenian-Indian political dialogue, activating economic ties. Realising the potential of co-operation with India in the field of information technologies and innovative technologies, artificial intelligence.	- Attracting investments. - Promoting economic development. - Ensuring co-operation for strengthening regional security. - Promoting high-tech progress in the Republic of Armenia.	State administration bodies of the Republic of Armenia	2021 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		10.5. Within the scope of the International North-South transport programme, co-operation between the Republic of Armenia and India, forming legal and contractual grounds in the sector of multimodal transportation.	- Carrying out activities for developing communications. - Attracting investments. - Increasing the volumes of trade turnover.	State administration bodies of the Republic of Armenia	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		10.6. Co-operating with the Governments of Japan and South Korea for the purpose of organising programmes aimed at digitalisation and development of the economy of the Republic of Armenia.	- Promoting digitalisation. - Promoting economic development. - Organising investment programmes in the Republic of Armenia.	Ministry of Economy Ministry of High-Tech Industry	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
11.	Expanding the co-operation with countries of the Near East and Middle East in the field of mutual interest, including ensuring security of our compatriots residing in	11.1. Continuously deepening and expanding partnering relations with the regional countries, in particular, Egypt, the United Arab Emirates, Jordan, Iraq.	- Deepening multi-sector co-operation. - Strengthening political and economic ties. - Providing assistance to the investment	Ministry of Economy Ministry of High-Tech Industry Ministry of Defence Ministry of Territorial Administration and	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	conflict zones.		programmes in the Republic of Armenia. - Co-operation contributing to the regional security.	Infrastructure Ministry of Education, Science, Culture and Sport		
		11.2. For the purpose of attracting investors and promoting investments, working actively with the investment fund operating in the regional countries (in particular, the United Arab Emirates, Qatar, Kuwait).	Increasing the volumes of the foreign investments in the economy of the Republic of Armenia.	Ministry of Economy	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		11.3. Providing assistance, as well as humanitarian assistance — where necessary — to the endangered Armenian communities (Syria, Lebanon, Iraq).	- Ensuring the continuity of everyday life of the Armenian communities. - Preserving identity.	Office of the High Commissioner for Diaspora Affairs Ministry of Education, Science, Culture and Sport	2021-2026	State Budget of the Republic of Armenia Other funding not prohibited by law
12.	Developing the co-operation with the states of the American continent.	12.1. Adopting the decision of the Government to unilaterally exempt the citizens of Canada from the requirement of entry visa into the Republic of Armenia.	- Strengthening Armenian-Canadian ties. - Developing tourism. - Facilitating contacts between people.	Police Ministry of Territorial Administration and Infrastructure/Migration Service National Security Service Ministry of Finance Ministry of Justice Ministry of Economy	2021-2022	No additional funding is required from the State Budget of the Republic of Armenia
		12.2. Carrying out activities for simplifying visa policy with the Latin American countries.	Promoting mutual visits and tourism.	Police Ministry of Territorial Administration and Infrastructure/Migration Service Ministry of Economy	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				National Security Service Ministry of Finance Ministry of Justice		
		12.3. Opening the Embassy of the Republic of Armenia in Uruguay.	<ul style="list-style-type: none"> - Developing bilateral political and economic relations. - Counteracting the anti-Armenian campaign in the countries of South America. 		2022 -2026	State Budget of the Republic of Armenia Other funding not prohibited by law
13.	Working actively within the scope of the UN, attaching importance to the role of the structure both from the perspective of solution of regional issues and formulation of global/universal challenges and organising activities for this.	13.1. Working actively within the scope of the United Nations. Advancing fundamental values and agenda of the United Nations.	<ul style="list-style-type: none"> - Protecting the interests of the Republic of Armenia in multilateral format — in international co-operation, security development, human rights and other fields. - Presenting and advancing the political agenda of Armenia within the scope of the organisation. - Co-authorising the resolutions of the UN General Assembly, the Human Rights Council. - Advancing the 2030 agenda for sustainable development. - Participating in peacekeeping missions based on the fundamental values of the UN, including objectives and principles of the Charter of the organisation. 	State administration bodies of the Republic of Armenia	2022 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		13.2. Strengthening the co-operation with the UNESCO, activating involvement of Armenia in different bodies of the organisation. Activating the actions aimed at the popularisation of historical and cultural heritage of Artsakh and the Armenian identity thereof.	<ul style="list-style-type: none"> - Strengthening the co-operation with other specialised organisations and structures with regard to preserving cultural heritage. - Preserving cultural and religious heritage of Artsakh and advancing the solution of the humanitarian issues. 	Ministry of Education, Science, Culture and Sport	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
14.	Actively participating in the processes unfolding within the scope of the OSCE, from the fact that the OSCE is a major platform for addressing regional security and peace issues.	14.1. Ensuring the participation in the activities of the OSCE structures and advancing priorities of the foreign policy of the Republic of Armenia within the scope thereof.	Presenting, protecting the interests of the Republic of Armenia and Artsakh within the scope of the structure.		2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
		14.2. Deepening the co-operation with the participating states of the OSCE, providing necessary information in co-operation with other agencies in the context of the documents adopted within the scope of the OSCE.	Advancing a comprehensive security agenda of the Republic of Armenia.	Police Ministry of Emergency Situations Ministry of Defence Office of the Security Council	2021-2026	No additional funding is required form the State Budget of the Republic of Armenia
		14.3. Updating the programme of co-operation with Armenia, bringing it into compliance with the priorities of the Armenian side, initiating new programmes.	Advancing a comprehensive security agenda of the Republic of Armenia.	Police Ministry of Emergency Situations Ministry of Defence Office of the Security Council	2021-2026	No additional funding is required from the State Budget of the Republic of Armenia
15.	Bilateral international co-operation in the sector of security, as well as continuation of political dialogue with NATO, Consistently implementing the Individual Partnership Action Plan.	15.1. Approving and consistently implementing the new Individual Partnership Action Plan (IPAP) with NATO, as well as updating the Planning and Review Process (PARP) with NATO and implementing the provisions of mutual-interaction. Organising military-educational programmes in bilateral and multilateral formats within the scope of NATO. Participating in the international peacekeeping mission being conducted upon the mandate of the UN by NATO.	Strengthening interactive capabilities of the Armed Forces of the Republic of Armenia and ensuring provision of support to the progress of reforms, attaching importance to the strengthening of integrity in the Armed Forces and improving public oversight mechanisms.	Ministry of Defence Ministry of Emergency Situations Office of the Security Council	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.2. Creating an inter-agency platform of the Republic of Armenia with regard to matters of threat of terrorism and fight against terrorism.	Coordinating the steps being taken to address the threat of terrorism through the inter-agency platform, and carrying out joint activities with the relevant agencies in the targeted directions.	National Security Service Office of the Security Council	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		15.3. Participating — within the UN, CIS, EU, CSTO relevant bodies — in the activities with regard to the fight against terrorism, violent manifestations of extremism, presenting statements on the topic of threat of terrorism, including on terrorist fighters still in Azerbaijan.	Raising the awareness on the perception of the threat of terrorism on the UN, OSCE, CoE, CIS, CSTO platforms.	Ministry of Defence Ministry of Emergency Situations National Security Service Police Office of the Security Council	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.4. Carrying out comprehensive activities with the OSCE, UN bodies and the Russian Federation for establishing a system of Preliminary Information about Passengers (PIP) in Armenia.	Modernising the system of border control in the Republic of Armenia.	National Security Service Office of the Security Council	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.5. Providing support to the activities of the interagency body with regard to the management of information and cybersecurity.	Coordinating the steps being taken in the field of management of information and cybersecurity at national and international levels.	Ministry of Defence National Security Service Office of the Security Council Ministry of High-Tech Industry	2022 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.6. Active involvement in the activities carried out on the topic of information cybersecurity within the scope of the UN, OSCE, CoE, EU, CSTO.	- Raising the awareness of the cyberthreat of the Republic of Armenia on the UN, OSCE, CoE, CIS, CSTO platforms. - Developing the national capacities in the fields of information and cybersecurity within the scope of the UN, OSCE, EU assistance mechanisms.	Ministry of Defence National Security Service Office of the Security Council Ministry of High-Tech Industry	2022 -2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.7. Active co-operation with the UN, EU, NATO specialised structures for the management and reduction of the risk of natural and technogenic disasters. For the purpose of raising the awareness of the population organisation of events within the scope of the UN, OSCE, EU, NATO assistance mechanisms.	- Introducing a flexible and efficient disaster risk management system. - Increasing the level of protection of the population.	Ministry of Emergency Situations	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		15.8. At the session of the First Committee of the UN General Assembly co-authoring the resolutions on non-proliferation, reduction of risks, and no first placement of weapons in outer space.	Providing support to the efforts of ensuring the global security.	State Nuclear Safety Regulatory Committee	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.9. Continuing an effective co-operation between the Republic of Armenia and the International Atomic Energy Agency (IAEA). Ensuring the participation of the interested agencies of the Republic of Armenia in the conferences being conducted by the organisation. Within the scope of the General Conference, participating in the activities of elaboration of the resolutions, sector-specific meetings, as well as organising meetings of the delegation of the Republic of Armenia.	Continuing an active work with the IAEA through the use of the opportunities provided by the agency and the implementation of sector-specific programmes aimed at developing the field of nuclear energy in the Republic of Armenia.	Ministry of Territorial Administration and Infrastructure State Nuclear Safety Regulatory Committee	2022-2026	No additional funding is required from the State Budget of the Republic of Armenia
		15.10. Continuing the co-operation with the Organisation for the Prohibition of Chemical Weapons (OPCW). Ensuring the continuity of the co-operation with the Organisation, including participating in sector-specific projects by the interested agencies of the Republic of Armenia, submitting annual reports to the OPCW Technical Secretariat.	Continuing activities by the Republic of Armenia as a National Body of the OPCW for implementing the provisions of the Convention, improving legal acts of the Republic of Armenia and legislative enshrining of the obligations assumed by the Republic of Armenia.	Ministry of Emergency Situations Office of the Security Council	2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
		15.11. Work to ensure the full engagement in international export control regimes.	Increasing the engagement in international export control regimes.	Ministry of Economy National Security Service Ministry of Defence State Revenue Committee Ministry of High-Tech Industry	2022 -2026	No additional funding from the State Budget of the Republic of Armenia is required
16.	Protecting the rights and interests of citizens and legal persons of Armenia in foreign states.	16.1. Protecting the rights and interests of citizens and legal persons of Armenia in foreign states.	- Protecting the rights and interests of citizens and legal persons. - Providing support to compatriots who are in emergency situations.	Ministry of Emergency Situations Ministry of Justice	2021-2026	No additional funding from the State Budget of the Republic of Armenia is required

N/N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				National Security Service Police		
17.	Developing the Armenia-Diaspora co-operation.	17.1. Actively co-operating with institutions and individuals of the Diaspora.	<ul style="list-style-type: none"> - Preserving identity in Armenian communities. - Promoting repatriation. - Efficiently engaging Diaspora communities in overcoming Armenian and Pan-Armenian issues. 	Office of the High Commissioner for Diaspora Affairs Ministry of Education, Science, Culture and Sport	2021-2026	No additional funding from the State Budget of the Republic of Armenia is required
18.	Public diplomacy for the purpose of forming a positive image of Armenian in the international arena, popularising the cultural and historical heritage of Armenia, counteracting the anti-Armenian campaign.	18.1. International public awareness-raising on positions and approaches of the Republic of Armenia.	<ul style="list-style-type: none"> - Ensuring perception of positions, approaches of the Republic of Armenia. - Forming a positive image of Armenia in the international arena. - Highlighting the investment and tourism attractiveness of Armenia. 	Ministry of High-Tech Industry Office of the Security Council Ministry of Education, Science, Culture and Sport "Public Relations and Information Center" SNCO	2021-2026	No additional funding from the State Budget of the Republic of Armenia is required
		18.2. Clarifying the positions adopted by the State on foreign policy directions of the Republic of Armenia and various international issues among the population of the Republic of Armenia.				
		18.3. Popularising the cultural and historical heritage of Armenia.				
		18.4. Counteracting the anti-Armenian campaign led against Armenia and the Armenian people.	- Counteracting the anti-Armenian campaign.	Ministry of High-Tech Industry Office of the Security Council Ministry of Education, Science, Culture and Sport "Public Relations and Information Center" SNCO	2021-2026	No additional funding from the State Budget of the Republic of Armenia is required
19.	Expanding and enhancing international commercial and economic co-operation.	19.1. Promoting economic diplomacy, as well as summarising results, and, upon necessity, elaborating a decision of the Government Republic of Armenia "On approving the strategy for economic diplomacy"	- Protecting economic interests of the Republic of Armenia — Increasing volumes of investments and export — Developing international commercial relations	Ministry of Economy	2021-2026 completion — 2 nd ten-day period of December 2026	No additional funding from the State Budget of the Republic of Armenia is required

Ministry of High-Tech Industry

1	2	3	4	5	6	7
1	Improving technology education in the high-tech sector qualitatively and quantitatively	<p>1.1. Reviewing educational programmes and criteria in the technological direction at higher education institutions, bringing them into compliance with the modern requirements for quality, strategy for and needs of the sector, and introducing new educational programmes at higher education institutions, including based on international co-operation</p> <p>1.2. Studying market needs and formulating necessary personnel on the basis thereof</p> <p>1.3. Promoting high-tech education at Gyumri Branch of the National Polytechnic University of Armenia</p>	<p>1. Defining priority technological directions and clearly defining requirements for quality for educational programmes within the scope of those directions</p> <p>2. Reviewed educational programmes in technological directions at higher education institutions according to the defined quality requirements and the shortcomings revealed</p> <p>3. Educational programmes elaborated and introduced in the priority directions defined</p>	<p>Ministry of Education, Science, Culture and Sport</p>	<p>2nd ten-day period of December 2023</p> <p>2nd ten-day period of December 2023</p> <p>2nd ten-day period of July 2025</p>	<p>State Budget of the Republic of Armenia, international donor organisations</p>
			<p>1. Results of the study of the local labour market</p> <p>2. Training programmes implemented on the basis of the market needs</p>	<p>Ministry of Economy</p>	<p>2nd ten-day period of July 2024</p>	<p>State Budget of the Republic of Armenia, international donor organisations</p>
			<p>1. Educational programmes elaborated and introduced in priority technologies directions at Gyumri Branch of the National Polytechnic University of the Republic of Armenia</p>		<p>2022-2025</p>	<p>World Bank, international donor organisations</p>
2	Expanding continuously the opportunities to engage necessary investments in high-tech companies (start-ups) and engaging financial tools for ensuring further development of the high-tech companies and their entry into the global market, including through State Support Programmes	<p>2.1. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy for the Development of the High-Tech Sector" to the Office of the Prime Minister of the Republic of Armenia</p> <p>2.2. Developing a strategy for the high-tech business environment and submitting it to the Prime Minister of the Republic of Armenia for approval</p>	<p>1. Document defining the priority directions of the high-tech sector, issues existing on the way to their development, solution mechanisms and the roadmap thereof</p> <p>1. Document defining the priorities of and the roadmap for the development of infrastructures, institutions and other constituent parts of the ecological systems, necessary for the development of the high-tech sector</p>		<p>3rd quarter of 2022</p> <p>4th quarter of 2022</p>	<p>No funding is required</p>

1	2	3	4	5	6	7
1		2.3. Promoting the introduction and application of support mechanisms for the establishment, development and competitiveness of high-tech enterprises	1. Providing at least 10 co-funded grants for the development of innovation 2. Providing marz co-funded grants; 400 newly employed in average		4 th quarter of 2021	With WB support
		2.2. Establishing a National Venture Fund	Launching activities of the National Venture Fund		1 st quarter of 2022	
		3	Implementing actions for promoting immigration of the technological potential		3.1. Establishing attractive conditions and promoting mechanisms for immigration of sought-after high-tech specialists	Around 2500 immigrated specialists sought after in the technological sector within 3 years
		3.2. "NerUzh" component of the "Technological Entrepreneurial Ecosystem" Programme	1. Positioning Armenia as a realistic entrepreneurial environment among the Diaspora-Armenian entrepreneurs 2. Providing funding to 10 enterprises; 400 newly employed in average per year	Office of the High Commissioner for Diaspora Affairs	3 rd quarter of 2022	State Budget of the Republic of Armenia 2022 — AMD 50,000.0 thousand
4	Ensuring creation of a new value and application of technological solutions in the high-tech sector and all sectors of the economy by providing funding to newly established companies within the scope of grant programmes	Implementing a grant programme under the title "From Idea to Business" of the "Technological Entrepreneurial Ecosystem" Programme	1. Providing funding to more than 50-60 companies per year from Yerevan and the Marzes of the Republic of Armenia in various stages of development; 600 newly employed in average per year		4 th quarter of 2026	State Budget of the Republic of Armenia 2022-2026 — AMD 250,000.0 each year
5	Implementing educational and acceleration programmes for the purpose of ensuring inflow of knowledge and skills from technological, educational and scientific-research centres of the world, promoting development and engagement of investments in the technology sector	5.1. Training of Armenian entrepreneurs within the scope of the "Talent Engagement Component" of the "Technological Entrepreneurial Ecosystem" Programme	1. Training of around 15 beginner entrepreneurs abroad per year 2. Conducting short-term workshops in selected Marzes of the Republic of Armenia for the purpose of transferring — by entrepreneurs having undergone training — of their knowledge		4 th quarter of 2026	State Budget of the Republic of Armenia, 2022 AMD 130 000, 0 thousand
		5.2. Developing relations, establishing co-operation between Armenian and foreign accelerators/technological centres	1. Revealing opportunities for co-operation and holding negotiations with at least 1 foreign accelerator(s)/technological centre(s)		4 th quarter of 2024	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
6	Improving capacities of technological centres, technoparks, accelerators and incubators existing in the Republic of Armenia, as well as establishing new centres in the marzes of the Republic of Armenia for the purpose of proportionate territorial development, including on the basis of international co-operation	6.1. Implementation of the "Engineering City" Programme	Ensuring of the "Engineering City" with minimum necessary infrastructures		4 th quarter of 2022	With WB support 2022 — AMD 5,567,172.3 thousand
		6.2. Establishing entrepreneurial infrastructures	1. Existence of necessary infrastructures for entrepreneurship in 4 selected marzes and communities	Ministry of Economy	4 th quarter of 2026	State Budget of the Republic of Armenia, international donor organisations
		6.3. Elaborating a programme for the purpose of establishing newly-founded technological centres, technoparks, accelerators and incubators, clarifying funding mechanisms	1. Elaboration of a concept paper for a new technological centre (technopark, accelerator or incubator) 2. Financial evaluating of establishing technoparks, accelerators and incubators on the basis of the concept paper elaborated		2 nd ten-day period of December 2022	No funding is required
7	Creating and developing special engineering and industrial zones based on the example of the "Engineering City"	7.1. Establishing technological and industrial centres	1. Establishing technological clusters in 4 selected Marzes		2 nd ten-day period of December 2026	State Budget of the Republic of Armenia, international donor organisations
			2. Establishing 1 industrial zone		2 nd ten-day period of December 2026	State Budget of the Republic of Armenia, international donor organisations
8	Ensuring and promoting the presence of the Armenian high-tech sector (companies) around the world, including at prestigious international exhibitions, events	8.1. Elaborating and implementing marketing programmes	1. medium-term framework with a schedule on how to implement the effective development of the market 2. regulated mechanisms for exporting and selling products and services	"Enterprise Armenia" Foundation (upon consent)	3 rd ten-day period of December 2022;	No financial resources required
		8.2. Organisation works for international and bilateral business forums, challenges jointly with Armenian companies	1. 2-3 annual forums 2. return on investments (ROI) >100%		3 rd ten-day period of December 2022; 3 rd ten-day period of December 2023; 3 rd ten-day period of	State Budget of the Republic of Armenia, AMD 15000,0 thousand State Budget of the Republic of Armenia, AMD 70000,0 thousand

11	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
					December 2024	State Budget of the Republic of Armenia, AMD 60000,0 thousand
		8.3. Organisation works for ensuring the participation of the Armenian high-tech, jointly with the sector companies, in prestigious national and international exhibitions	1. 4-5 annual exhibitions 2. implementation of agreements generated>20% 3. conversion rate>7% 4. 15% turnover increase in the sector		3 rd ten-day period of December 2022 3 rd ten-day period of December 2023 2024 3 rd ten-day period of December	State Budget of the Republic of Armenia, AMD 155 000,0 thousand State Budget of the Republic of Armenia, AMD 340 000,0 thousand State Budget of the Republic of Armenia, AMD 270 700,0 thousand
9	Promoting effective co-operation of technological companies for the progressive development of the high-tech sector by preparing new specialists and providing other sector specialists with the opportunity to re-specialise	9.1. Teaching of up to 4000 beneficiaries per year in the city of Yerevan	Engaging up to 4000 specialists having professional skills corresponding to the market requirements in the labour market in the city of Yerevan	Ministry of Education, Science, Culture and Sport Ministry of Territorial Administration and Infrastructure; Ministry of Labour and Social Affairs	3 rd ten-day period of December 2021	State Budget of the Republic of Armenia, AMD 380,000 0 thousand
		9.2. Creating proper conditions for teaching up to 4000 beneficiaries per year within the scope of the action for organising courses in Marzes and teaching thereof	Engaging up to 4000 specialists having professional skills corresponding to the labour market requirements in the Marzes of the Republic of Armenia		3 rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 280 000,0 thousand
					3 rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 280 000,0 thousand
					3 rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 280 000,0 thousand
					3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 280 000,0 thousand
					3 rd ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 280 000,0 thousand
10	Implementing programmes for	Organising courses and seminars aimed at	1. Conducting a study on the capacities		2 nd ten-day period of	State Budget of the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	capacity-building of companies in the sector	capacity enhancement for technological companies	of employees at Armenian technological companies and revealing gap (needs) 2. Elaborating and conducting training programmes among employees of companies based on the needs study		July 2024	Republic of Armenia, international donor organisations
11	Improving the legislative framework and defining simplified procedures for importing dual-use products of dual significance, as well as promoting mechanisms for the establishment of joint ventures	Improving the legislative framework regulating the military industry sector and defining simplified procedures	Facilitated procedures for importing dual-use products Simplified legal regulations for establishing joint ventures in the field of military industry	State Revenue Committee Ministry of Defence Ministry of Economy	2021-2022	No funding is required
				Ministry of Defence Ministry of Economy	2021-2022	
12	Increasing productivity, ensuring integrity and effectiveness of the production chain	12.1. Engaging investments	Continuous increase in the volume of investments in the Military-Industrial Complex (MIC) of the Republic of Armenia	Ministry of Foreign Affairs Ministry of Economy	2021-2026	No funding is required
		12.2. Introducing modern technologies	Introducing 1-2 modern technological solutions each year in selected sub-sectors	Ministry of Education, Science, Culture and Sport	2021-2026	
		12.3. Increasing the qualification of the personnel of the MIC	Package of legal documents on conducting training courses and courses for increasing the qualification of the personnel of the MIC of the Republic of Armenia together with leading institutions of the Republic of Armenia and foreign ones, as well as companies of partner states	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026	
		12.4. Introducing mechanisms for economic promotion	Targeted financial and economic promotion regulations approved according to the priority sector	Ministry of Economy	2021-2026	
		12.5. Introducing mechanisms aimed at increasing volumes of export of products of the manufacturing industry	Bringing volumes of export of products of the military industry to USD 120 million	Ministry of Economy Ministry of Foreign Affairs	2021-2025	
		12.6. Establishing a Testing and Evaluation Sub-Division within the MIC of the Ministry of High-Tech Industry of the Republic of Armenia	Establishing the sub-division will provide an opportunity to decrease the imperfection of requirements of experiments conducted for	Ministry of Defence	2021-2023	

11	12	13	14	15	16	17
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>the purpose of the final acceptance of scientific research and experimental design (SRED) works based on the standards to be elaborated for state experiments of the SREDW.</p> <p>Initial testing of products by the sub-division within the MIC and bringing them in compliance with the standards of the client will provide the Ministry of Defence with the opportunity to save time and resources until bringing the products to the final condition.</p>			
13	Internal capacity-building for production of strategic goods	13.1. Clarifying the demand for strategic goods	Internal demand indicators of strategic goods	<p>Ministry of Defence</p> <p>Ministry of Emergency Situations</p> <p>National Security Service</p> <p>Police</p> <p>Other state bodies</p>	2021-2026	No funding is required
		13.2. Defining main directions for developing production capacities	Strategy for developing production capacities (strategic document)	<p>Ministry of Economy</p> <p>Ministry of Defence</p> <p>Other state bodies in the part relating thereto</p>	2021-2022	
		13.3. Engaging investments	Favourable investment environment		2021-2026	
		13.4. Introducing modern technologies	Introducing 1-2 modern technological solutions each year in the main directions of development	Ministry of Education, Science, Culture and Sport	2021-2026	
		13.5. Increasing the qualification of the personnel of the MIC	Package of legal documents on conducting training courses and courses for increasing the qualification of the personnel of the MIC of the Republic of Armenia together with leading institutions of the Republic of Armenia and foreign ones, as well as companies of partner states	<p>Ministry of Education, Science, Culture and Sport</p> <p>Ministry of Foreign Affairs</p>	2021-2026	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		13.6. Introducing mechanisms for economic promotion	Targeted financial and economic promotion regulations approved according to the priority sector	Ministry of Economy	2021-2026	
14	Sharp increase in production capacities	14.1. Introducing modern technologies	Introducing 1-2 modern technological solutions each year in selected sub-sectors		2021-2026	No funding is required
		14.2. Increasing the qualification of the personnel of the MIC	Package of legal documents on conducting training courses and courses for increasing the qualification of the personnel of the MIC of the Republic of Armenia together with leading institutions of the Republic of Armenia and foreign ones, as well as companies of partner states.	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026	
		14.3. Introducing mechanisms for economic promotion	Targeted financial and economic promotion regulations approved according to the priority sector		2021-2026	
15	Developing military-industrial scientific research	15.1. Engaging scientific-education institutions of the Republic of Armenia	Programmes for co-operation with scientific-education institutions of the Republic of Armenia	Ministry of Education, Science, Culture and Sport	2021-2026	No funding is required
		15.2. Developing co-operation with leading foreign scientific-research institutions and military-industrial/technological companies	Programmes for co-operation with foreign scientific-research institutions and military-industrial/technological companies	Ministry of Education, Science, Culture and Sport Ministry of Foreign Affairs	2021-2026	
16	Promoting investment programmes in the military industry	16.1. Improving the institutional framework	Launching 2-3 investment programmes per year	Ministry of Economy	2021-2026	State Budget of the Republic of Armenia
		16.2. Developing infrastructures		Ministry of Territorial Administration and Development		
		16.3. Forming quality labour force		Ministry of Education, Science, Culture and Sport		
17	Expanding and developing the scientific-research base, creating, importing and mastering new technologies	17.1. Founding sectoral scientific-research laboratories	1-2 laboratories at the completion of the five-year programme	Ministry of Education, Science, Culture and Sport	2021-2026	State Budget of the Republic of Armenia
		17.2. Establishing scientific production and technological clusters	Scientific production and technological clusters	Ministry of Economy Ministry of Territorial	2021-2026	State Budget of the Republic of Armenia

18	19	20
1	2	3
4	5	6
7	8	9
Administration and Infrastructure		
17.3. Expanding international co-operation	Testing and introducing 2-3 new technological solutions per year. Legal and contractual basis for international co-operation.	Ministry of Economy Ministry of Territorial Administration and Infrastructure
2021-2026	State Budget of the Republic of Armenia	
18	Developing and introducing national standards — in line with international and/or regional standards — that prescribe requirements for the design and production of military devices and apparatus, military equipment and electronic appliances	Developing national standards
Adopting 1-2 national standards each year during the five-year programme	Ministry of Economy Ministry of Defence	2021-2026
No funding is required		
19	Expanding purchase volumes of local products to meet the needs of the Armed Forces of the Republic of Armenia.	19.1. Clarifying the needs of the Armed Forces, other troops and general military security system
Register for the needs of the Armed Forces and the security system of the Republic of Armenia	Ministry of Defence National Security Service Police Other state bodies	2021-2026
State Budget of the Republic of Armenia		
19.2. Developing and legally regulating a tax policy significantly different for products produced by domestic MIC and those with similar characteristics, imported from abroad	Ensuring, to the extent possible, increase of the volume of products and services supplied by the MIC of the Republic of Armenia to the Armed Forces of the Republic of Armenia	Ministry of Defence
2021-2026	State Budget of the Republic of Armenia	
19.3. Creating, importing and introducing necessary technologies	Testing and introducing 1-2 new technological solutions per year	Ministry of Education, Science, Culture and Sport
2021-2026	State Budget of the Republic of Armenia	
20	Introducing an up-to-date system of identification and recognition of jurisdictions	Identifying, verifying identity and establishing a new infrastructure for e-signature
<ul style="list-style-type: none"> The level of usability of electronic services is increased. The process for using state digital services is organised. The new mechanisms for 	Ministry of Justice of the Republic of Armenia Ministry of Economy Police "EKENG" CJSC (upon consent)	3 rd ten-day period of September 2022
State Budget of the Republic of Armenia		

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>identification, verification of entities and for e-signature are introduced.</p> <ul style="list-style-type: none"> ● Reliability of electronic identification is ensured. ● The consciousness for implementation of processes by using electronic signature exists. ● Fast and transparent, as well as effective implementation of electronic services is ensured. ● The new unified identification infrastructure is introduced. 	Central Bank (upon consent) "HayPost" CJSC (upon consent)		
21	Introducing a system of management and development of information and cybersecurity, increasing literacy	Implementing digital education programmes	<ul style="list-style-type: none"> ● Public digital literacy is ensured. ● Minimum 60 % of application of electronic tools among citizens aged 16-65 ● Decrease in registered cases of cybercrimes is measurable. 	Ministry of Education, Science, Culture and Sport Ministry of Economy	1 st ten-day period of December 2025	International donor organisations
22	Developing and introducing the main standards for a digital environment	22.1. Creating national standards for formation of digitalisation processes and requirements	<ul style="list-style-type: none"> ● Conditions for generating a final manageable and measurable outcome in the sector of digitalisation of state administration are created. ● Processes and measurable outcomes defined for implementing digitalisation projects are available 	"EKENG" CJSC (upon consent) Central Bank (upon consent)	3 rd ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 11,375.0 thousand
		22.2. Creating national standards for technical requirements	Ensuring the possibilities for the reliable use, enhancement, compatibility, servicing capacities, high speed, integration and accessibility availability of state electronic systems is implemented.	"EKENG" CJSC (upon consent) Central Bank (upon consent)	1 st ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 16,250.0 thousand
		22.3. Creating national standards for functionality	<ul style="list-style-type: none"> ● Minimum conditions for convenient usability of state digital solutions are 	"EKENG" CJSC (upon consent)	1 st ten-day period of August 2022	State Budget of the Republic of Armenia,

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>ensured.</p> <ul style="list-style-type: none"> Unified approaches aimed at the reliability of systems, receipt of reports, revelation of functional issues are created. State digital tools and the unified standards for the appearance of electronic systems and logical approaches to use are created. 	Central Bank (upon consent)		AMD 16,250.0 thousand
		22.4. Creating state cloud infrastructure requirements/national standards	<ul style="list-style-type: none"> Opportunities for creating an electronic environment that is reliable, safe, and based on data-based knowledge are created. Monitoring of digital solutions, services, round-the-clock smooth operation of the Government and data is conducted. Services and technologies ensuring the introduction of up-to-date cloud infrastructure are introduced. 	"EKENG" CJSC (upon consent) State Revenue Committee Central Bank (upon consent)	3 rd ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 40,000 0 thousand
		22.5. Developing cybersecurity standards, formats and procedures	<ul style="list-style-type: none"> Requirements for implementing digital solutions, servicing, security related to the use thereof are defined. Integrity and security of digital systems and data are ensured. 	National Security Service Central Bank (upon consent)	2 nd ten-day period of August 2022	State Budget of the Republic of Armenia, AMD 21,125.0 thousand
23	Digitalisation of public services, ensuring their on-line accessibility, foundation of unified service centres	23.1. Creating a unified electronic platform for programme management	<ol style="list-style-type: none"> prototype or minimal viable product; expanded version or introduction of a complete functional system; introduction — on a phased basis — of 1 unified system for programme management 	Bureau of the Deputy Prime Minister of the Republic of Armenia "Ekeng" CJSC (upon consent)	2 nd ten-day period of December 2023	State Budget of the Republic of Armenia, 2022 — AMD 80 million 2023 — AMD 250 million
		23.2. Supervising over the safe, smooth launch complying with the general technical standards of the "Government	<ul style="list-style-type: none"> Safe and smooth interoperability for provision of electronic services or performance of actions are fully introduced. 	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2021-2023	International donor organisations

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	<ul style="list-style-type: none"> Higher level of accessibility to state data for citizens and the business is ensured. The relation state-citizen is enhanced, and the effective interoperability of procedures is defined. The effectiveness and transparency of the public administration system are ensured. 			
		23.3. Elaborating and approving engineering for a state complex digital system	<ul style="list-style-type: none"> State services are simpler and more accessible for citizens. The improved unified engineering model is introduced parallel to technological changes. Manageability and co-ordination possibilities of systems are enhanced. Engagement of micro-service approaches is ensured. The established and sectoral legislation on safety standards is modernised. 	Bureau of the Deputy Prime Minister of the Republic of Armenia; "EKENG" CJSC (upon consent) Central Bank (upon consent)	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU AMD 100,000,0 thousand
		23.4. Establishment of a single digital basis (Systems development unified framework)	<ul style="list-style-type: none"> General digital modules are established. Standard digital solutions are not used multi-purposely. Unified digital solutions are collected and created. Logical digital solutions are unified in one library. Availability of simplified and transparent electronic services is ensured. Increase of confidence of citizens is ensured by measurable outcomes. 	"EKENG" CJSC (upon consent)	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU AMD 400,000,0 thousand

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		23.5. Creating a national data repository	<ul style="list-style-type: none"> The space for transferring, storing and processing data is created. The single unified data infrastructure exists with virtual divisions and an analytical tool kit. Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems. SaaS typical automated solutions are introduced. State information resources are managed in a unified manner. 	Central Bank (upon consent)	2 nd ten-day period of February 2023	Provision of a grant with the support of the EU AMD 966,000,0 thousand
24	Introducing a single application for state and community services, excluding cases of demanding information from citizens, if the information already exists in a particular information database	24.1. Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	<ul style="list-style-type: none"> Fully introducing safe and smooth interoperability for provision of electronic services or performance of actions. Higher level of accessibility to state data for citizens and the business is ensured. The relation state-citizen is enhanced, and the effective interoperability of procedures is defined. The effectiveness and transparency of the public administration system are ensured. 	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2021-2023	International donor organisations
		24.2. Elaborating and approving engineering for a state complex digital system	<ul style="list-style-type: none"> State services are simpler and more accessible for citizens. The improved unified engineering model is introduced parallel to technological changes. Manageability and co-ordination 	Bureau of the Deputy Prime Minister of the Republic of Armenia "EKENG" CJSC (upon consent) Central	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			possibilities of systems are enhanced.	Bank (upon consent)		
			<ul style="list-style-type: none"> ● Engagement of micro-service approaches is ensured. 			
			<ul style="list-style-type: none"> ● The established and sectoral legislation on safety standards is modernised. 			
		24.3. Establishment of a single digital basis (Systems development unified framework)	<ul style="list-style-type: none"> ● General digital modules are created. ● Standard digital solutions are not used multi-purposely. ● Unified digital solutions are collected and created. ● Logical digital solutions are unified in one library. ● Availability of simplified and transparent electronic services is ensured. ● Increase of confidence of citizens is ensured by measurable outcomes 	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2 nd ten-day period of December 2022	provision of a grant with the support of the EU
		24.4. Creating a national data repository	<ul style="list-style-type: none"> ● The space for transferring, storing and processing data is created. ● The single unified data infrastructure exists with virtual divisions and an analytical tool kit. ● Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems. ● SaaS typical automated solutions are introduced ● State information resources are managed in a unified manner 	Central Bank (upon consent)	2 nd ten-day period of February 2023	International donor organisations

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
25	Automating services provided to citizens of the Republic of Armenia located abroad: change of passport, extension of period of validity, issuance of statements of information and a number of other services	25.1. Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	<ul style="list-style-type: none"> ● Full introduction of safe and smooth interoperability for provision of electronic services or performance of actions. 	"EKENG" CJSC (upon consent)	2021-2023	International donor organisations
			<ul style="list-style-type: none"> ● The relation state-citizen is enhanced, and the effective interoperability of procedures is defined. 	Central Bank (upon consent)		
			<ul style="list-style-type: none"> ● The effectiveness and transparency of the public administration system are ensured. 			
		25.2. Elaborating and approving engineering for a state complex digital system	<ul style="list-style-type: none"> ● State services are simpler and more accessible for citizens 	Bureau of the Deputy Prime Minister of the Republic of Armenia; "EKENG" CJSC (upon consent) Central Bank (upon consent)	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU
			<ul style="list-style-type: none"> ● The improved unified engineering model is introduced parallel to technological changes 			
			<ul style="list-style-type: none"> ● Manageability and co-ordination possibilities of systems are enhanced. 			
			<ul style="list-style-type: none"> ● Engagement of micro-service approaches is ensured. 			
			<ul style="list-style-type: none"> ● The established and sectoral legislation on safety standards is modernised. 			
		25.3. Establishment of a single digital basis (Systems development unified framework)	<ul style="list-style-type: none"> ● General digital modules are created. 	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU
<ul style="list-style-type: none"> ● Standard digital solutions are not used multi-purposely. 						
<ul style="list-style-type: none"> ● Unified digital solutions are collected and created. 						
<ul style="list-style-type: none"> ● Logical digital solutions are unified in one library 						

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<ul style="list-style-type: none"> • Availability of simplified and transparent electronic services is ensured. • Increase of confidence of citizens is ensured by measurable outcomes. 			
		25.4. Creating a national data repository	<ul style="list-style-type: none"> • The space for transferring, storing and processing data is created. • The single unified data infrastructure exists with virtual divisions and an analytical tool kit. • Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems • SaaS typical automated solutions are introduced • State information resources are managed in a unified manner 	Central Bank (upon consent)	2 nd ten-day period of February 2023	Provision of a grant with the support of the EU
26	Ensuring exclusively electronic communication of state and local self-government bodies with legal entities	26.1. Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	<ul style="list-style-type: none"> • Full introduction of safe and smooth interoperability for provision of electronic services or performance of actions • Higher level of accessibility to state data for citizens and the business is ensured. • The relation state-citizen is enhanced, and the effective interoperability of procedures is defined. • The effectiveness and transparency of the public administration system are ensured. 	"EKENG" CJSC (upon consent)	2021-2023	Provision of a grant with the support of the EU
		26.2. Elaborating and approving	<ul style="list-style-type: none"> • State services are simpler and more 	Bureau of the Deputy Prime	2 nd ten-day period of	Provision of a grant with

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		engineering for a state complex digital system	<p>accessible for citizens</p> <ul style="list-style-type: none"> ● The improved unified engineering model is introduced parallel to technological changes. ● Manageability and co-ordination possibilities of systems are enhanced. ● Engagement of micro-service approaches is ensured. ● The established and sectoral legislation on safety standards is modernised 	Minister of the Republic of Armenia; "EKENG" CJSC (upon consent)	December 2022	the support of the EU
		26.3. Establishment of a single digital basis (Systems development unified framework)	<ul style="list-style-type: none"> ● General digital modules are created ● Standard digital solutions are not used multi-purposely ● Unified digital solutions are collected and created ● Logical digital solutions are unified in one library. ● Availability of simplified and transparent electronic services is ensured. ● Increase of confidence of citizens is ensured by measurable outcomes. 	"EKENG" CJSC (upon consent) Central Bank (upon consent)	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU
		26.4. Creating a national data repository	<ul style="list-style-type: none"> ● The space for transferring, storing and processing data is created. ● The single unified data infrastructure exists with virtual divisions and an analytical tool kit ● Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems 		2 nd ten-day period of February 2023	Provision of a grant with the support of the EU

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1			<ul style="list-style-type: none"> ● SaaS typical automated solutions are introduced ● State information resources are managed in a unified manner 			
27	Ensuring predominantly electronic communication of state and local self-government bodies with citizens	27.1. Supervising over the safe, smooth launch complying with the general technical standards of the "Government Interoperability Platform" (GIP) electronic systems used for the provision of electronic services or performance of actions by state and local self-government bodies	<ul style="list-style-type: none"> ● Full introduction of safe and smooth interoperability for provision of electronic services or performance of actions 		2021-2023	Provision of a grant with the support of the EU
			<ul style="list-style-type: none"> ● Higher level of accessibility to state data for citizens and the business is ensured. 			
			<ul style="list-style-type: none"> ● The relation state-citizen is enhanced, and the effective interoperability of procedures is defined. ● The effectiveness and transparency of the public administration system are ensured. 			
		27.2. Elaborating and approving engineering for a state complex digital system	<ul style="list-style-type: none"> ● State services are simpler and more accessible for citizens. 	Bureau of the Deputy Prime Minister	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU
			<ul style="list-style-type: none"> ● The improved unified engineering model is introduced parallel to technological changes. 	"EKENG" CJSC (upon consent)		
			<ul style="list-style-type: none"> ● Manageability and co-ordination possibilities of systems are enhanced. ● Engagement of micro-service approaches is ensured. ● The established and sectoral legislation on safety standards is modernised. 			
27.3. Establishment of a single digital basis (Systems development unified framework)	<ul style="list-style-type: none"> ● General digital modules are created. 	"EKENG" CJSC (upon consent)	2 nd ten-day period of December 2022	Provision of a grant with the support of the EU		
	<ul style="list-style-type: none"> ● Standard digital solutions are not used multi-purposely. ● Unified digital solutions are collected 	Central Bank (upon consent)				

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			and created			
			<ul style="list-style-type: none"> Logical digital solutions are unified in one library 			
			<ul style="list-style-type: none"> Availability of simplified and transparent electronic services is ensured. 			
			<ul style="list-style-type: none"> Increase of confidence of citizens is ensured by measurable outcomes 			
		27.4. Creating a national data repository	<ul style="list-style-type: none"> The space for transferring, storing and processing data is created The single unified data infrastructure exists with virtual divisions and an analytical tool kit. Ensuring savings and raising the effectiveness of the current maintenance of state electronic systems. SaaS typical automated solutions are introduced State information resources are managed in a unified manner 	2 nd ten-day period of February 2023		Provision of a grant with the support of the EU
		27.5. Establishing a National Supercomputer Centre	<ul style="list-style-type: none"> The modern infrastructure for research and development of high-level computing solutions having industrial, education and science demand is created. Guides for educational use and training are prepared; training on cloud computing, large data, machines for high-tech sectors of the industry of Armenia and the region is conducted. Qualified specialists of the National Academy of Sciences of the Republic of 	Ministry of Education, Science, Culture and Sport National Security Service	2022 2 nd ten-day period of July 2022	Trade Promotion and Quality Infrastructure Project of the World Bank USD 6.580.333

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1			<p>Armenia are available.</p> <ul style="list-style-type: none"> The Open Research Laboratory for conducting joint research programmes related to high-level calculations for universities, scientific and other interested parties is established. 			
28	Increasing digital literacy of the population of the Republic of Armenia and implementing programmes targeted at the growth of volumes of application of digital tools	28.1. Implementing digital education programmes	<ul style="list-style-type: none"> Public digital literacy is ensured. Minimum 60 % of application of electronic tools among citizens aged 16-65 Decrease in registered cases of cybercrimes is measurable. 	Ministry of Education, Science, Culture and Sport; Ministry of Economy	1 st ten-day period of December 2025	State Budget of the Republic of Armenia, international donor organisations
		28.2. Access to digital services for persons with disabilities	<ul style="list-style-type: none"> Conducting discussions with NGOs dealing with issues of persons with disabilities Requirements for persons with disabilities, including persons with vision problems, hearing disorders and mental problems to enjoy equal rights in the single platform of public services is studied, and the possible application of new solutions is determined Accessible solutions (Text to Speech and Speech to Text conversions, etc.) are elaboration and introduced. At least 5 functional solutions exist. 	Ministry of Labour and Social Affairs	1 st ten-day period of December 2022	State Budget of the Republic of Armenia, international donor organisations
29	Creating a centre for development of a policy based on cybersecurity and facts.	29.1. Creating a National Cybersecurity Agency	<ul style="list-style-type: none"> Cybersecurity standards are regularly reviewed, and the criteria are approved. Checking the applicability of standards is possible, and the systems are being certified. International practice in cybersecurity is 	Bureau of the Deputy Prime Minister National Security Service Central Bank (upon consent)	1 st ten-day period of December 2022	Provision of a grant with the support of the EU

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			studied, changes in standards are permanently monitored.			
			<ul style="list-style-type: none"> Change in cyberliteracy is measurable, and teaching programmes are introduced. 			
			<ul style="list-style-type: none"> Quality workforce is prepared. 			
			<ul style="list-style-type: none"> Cybersecurity consultation services are provided to state administration bodies. 			
			<ul style="list-style-type: none"> Conditions for guaranteeing the digital smoothness of electronic systems of state administration bodies are ensured. 			
			<ul style="list-style-type: none"> The safe digital environment of electronic systems of state administration bodies is created. 			
		29.2. Establishing a cybersecurity incubator, research and development (R & D) laboratory	<ul style="list-style-type: none"> Teaching programmes and curricula for universities are improved for the purpose of filling the gap between educational institutions and the industry. The population of the Republic of Armenia is informed about confidentiality and security issues in the cyber domain. Quality workforce that is specialised in cybersecurity and relevant technologies is prepared 	Bureau of the Deputy Prime Minister National Security Service "Yerevan Computer Research and Development Institute" CJSC (upon consent)	1 st ten-day period of July 2022	Trade Promotion and Quality Infrastructure Project of the World Bank USD 6.043.470
30	Providing the municipal and rural settlements of the Republic of Armenia with at least 80% broadband (optic fibre) communication and access to state digital services	30.1. Submitting the Strategy for Broadband (optic fibre) Internet Availability in the Territory of the Republic of Armenia to the Government of the Republic of Armenia for discussion 30.2. Drawing up TOR for the ADAN (Armenian Data Access Network) programme	Expanding the broadband availability infrastructures by the state-private sector co-operation, ensuring high speeds, ensuring availability of fixed Internet connection	Public Services Regulatory Commission (upon consent) Communication providers of the Republic of Armenia (upon consent) "HayPost" CJSC (upon consent)	1 st quarter of 2022 3 rd ten-day period of December 2022	No funding is required Provision of a grant with the support of the EU AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		implementation unit/adviser				700,000.0 thousand
		30.3. Developing an ADAN programme package			2022-2024	Provision of a grant with the support of the EU
		30.4. Distributing state resources and those of significant importance, POPs. Defining critical telecommunication infrastructure, flexibility of components ensuring the normal operation of the infrastructure in emergency situations, including teaching, certification and modelling, compatibility of telecommunication and Internet infrastructures of the Republic of Armenia with modern criteria, including RPKI, DNSSEC, IPv6, improvement of Network Readiness Index position				
		30.5. Building the pilot component of ADAN			3 rd ten-day period of December 2023	
		30.6. Building the main component of ADAN			2023-2024	
31	Controlling radio airtime in the whole territory of the Republic of Armenia round-the-clock and ensuring up to 100 % clean airtime, introducing a modern system of mobile and basic radio monitoring	31.1. Acquiring mobile and basic radio monitoring systems in the territory of the Republic of Armenia; building radio monitoring stations and introducing a system thereof in the territory of the Republic of Armenia (10 Marz centres)	Ensuring up to 100% clean airtime	"Republican Telecommunication Centre" SNCO	3 rd ten-day period of December 2022	State Budget of the Republic of Armenia, AMD 1 billion
					3 rd ten-day period of December 2023	State Budget of the Republic of Armenia, AMD 1 billion
					3 rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 1.1 billion
					3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 2.6 billion
					3 rd ten-day period of	State Budget of the

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
					December 2026	Republic of Armenia, AMD 2.6 billion
32	Introducing a system of interactive digital television	32.1. Developing a programme for the development of an interactive digital television in the Republic of Armenia and submitting it to the Government of the Republic of Armenia for discussion	As a result of discussion with all interested bodies, the business model for introduction of the system will be clarified, after which technical solutions will be provided and financial calculations will be made	"Television and Radio Transmission Network of Armenia" CJSC (upon consent) National Commission on Television and Radio (upon consent) Television companies (upon consent)	2 nd ten-day period of June 2022	No funding is required
		32.2. Adopting standards	Upon the adoption of relevant standards, it is envisaged to regulate the compliance of receivers to be installed with the population with broadcasting standards	"Television and Radio Transmission Network of Armenia" CJSC (upon consent) "National Institute of Standards" CJSC (upon consent)	2 nd ten-day period of December 2022	No funding is required
		32.3. Introducing a system	Upon the introduction of the system, an opportunity is provided to form and provide to the television viewers an interactive content complying with the modern requirements of the audience, equipped with the following applications: Catch-Up and Time Shift, operative news, Rich EPG, additional information (weather forecast, currency exchange rate, etc.), video-on-demand (VoD), accessibility of social networks, utility payments, conduct of surveys, E-Gov, E-Health, E- Dram, e-school.am educational and teaching programmes, virtual tourism, etc.	Television companies (upon consent) "Television and Radio Transmission Network of Armenia" CJSC (upon consent)	2 nd ten-day period of December 2022	No funding is required
		32.4. Leasing a satellite capacity for satellite transmission of multiplex in the Republic of Armenia	Ensuring satellite television broadcast in the whole territory of the Republic of Armenia (100%). Providing 147 digital multiplex stations of	"Television and Radio Transmission Network of Armenia" CJSC	3 rd ten-day period of December 2022 3 rd ten-day period of	State Budget of the Republic of Armenia, AMD 103,968.0 thousand State Budget of the

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1			republican coverage with satellite communication channel	(upon consent)	December 2023	Republic of Armenia, AMD 103,968.0 thousand
					3 rd ten-day period of December 2024	State Budget of the Republic of Armenia, AMD 103,968.0 thousand
					3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, AMD 103,968.0 thousand
					3 rd ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 103,968.0 thousand
33	Increasing the qualitative level of external relations of the Republic of Armenia, including the level of security	<p>33.1. Drawing up TOR for the Black Sea underwater communication channel programme implementation unit/adviser, design works</p> <p>33.2. Creating a new Black Sea underwater communication channel (Bulgaria-Georgia-Armenia)</p> <ul style="list-style-type: none"> - Elaborating the technical and economic model of the communication channel - Selecting the contractor company for the construction of the communication channel - Construction of the communication channel - Selecting/establishing an organisation operating the communication channel - Putting the communication channel to operation 	The newly-created alternative highway communication channel will link the EU (Bulgaria) with Georgia and Armenia and allow ensuring transfer of data between the Middle East, Central Asia, China and Europe	<p>Ministry of Foreign Affairs</p> <p>Public Services</p> <p>Regulatory Commission (upon consent)</p> <p>Communication providers of the Republic of Armenia (upon consent)</p>	3 rd ten-day period of December 2022	<p>Provision of a grant with the support of the EU AMD 700,000.0 thousand</p> <p>Provision of a grant with the support of the EU</p>

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1		33.3. Ensuring the launch of existing or newly-envisaged Georgian optic fibre communication channels constituting an integral part of these highways in the territory of Georgia, which will link Georgia to Armenia.			3 rd ten-day period of December 2023	
34	Adopting a comprehensive strategy on development of economy and science in the Republic of Armenia in the sphere of space activities, expansion of international co-operation of the Republic of Armenia in the sphere of strengthening security	34.1. Elaborating a comprehensive strategy of the Republic of Armenia for the sector of space activities	An elaborated strategy and a relevant action plan which addresses the fundamental issues of developing the economy, science, enhancing security of the Republic of Armenia by qualitative and quantitative indicators and contributes to the expansion of international co-operation.		2022 3 rd ten-day period of July 2022	No funding is required
35	Ensuring high quality of availability of, access to universal services of postal communication and high quality of provision thereof	35.1. Elaborating a draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On postal communication'" 35.2. Elaborating legal acts deriving from the Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On postal communication'"	Ensuring the legal regulation of the postal sector in the Republic of Armenia in compliance with the modern market conditions, by specifying the following regulations: - clarifying the concept of universal postal services; - defining the quality system of and requirements for providing universal postal services; - reviewing the principles of tariffs for provision of universal postal services; - defining the principles necessary for the availability of providing universal postal services; - defining the methods of funding the postal operator appointed as a result of provision of universal postal services and conditions for application thereof	Public Services Regulatory Commission (upon consent)	3 rd ten-day period of October 2022 2023-2026	No funding is required No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
36	Increasing the attractiveness of the field of investments in the market of postal services	36.1. Submitting the Concept Paper for Development of the Postal Sector and the Schedule for Implementation of Actions deriving from the Concept Paper to the Government of the Republic of Armenia for discussion	Establishing a complex system of actions for ensuring the sustainable development of postal services, as a tool for the social and economic integrity of the country, as well as creating conditions for mutually beneficial and effective international co-operation	Central Bank (upon consent)	3 rd ten-day period of May 2022	No funding is required
37	Providing of a wide range of services in postal units	37.1. Expanding the list of services, including financial, electronic postal, state services provided by "HayPost" CJSC, and the number of Unified Offices for Public Services	Ensuring provision of state services in 850 postal units of "HayPost" CJSC and Unified Offices for Public Services in all marzes of the Republic of Armenia	Ministry of Justice "HayPost" CJSC (upon consent)	2021-2022	International donor organisations
		37.2. Modernising and re-equipping the postal infrastructure of "HayPost" CJSC	Modernised and re-equipped postal units in the whole territory of the Republic of Armenia	"HayPost" CJSC (upon consent)	2021-2026	International donor organisations
38	Developing electronic commerce	38.1. Submitting the draft Law of the Republic of Armenia "On electronic commerce" to the Office of the Prime Minister of the Republic of Armenia	Improving the legal mechanism for implementation of electronic commerce in the Republic of Armenia, ensuring regulation in compliance with the modern market conditions, the aim whereof is promoting the export of goods and services and supporting the development of the electronic commerce infrastructure	Ministry of Economy State Revenue Committee Central Bank (upon consent)	1 st ten-day period of February 2023	No funding is required
		38.2. Elaborating legal acts deriving from the Law of the Republic of Armenia "On electronic commerce"	Bringing the legal framework in line with the provisions of the Law of the Republic of Armenia "On electronic commerce"		2023-2025	

Ministry of Economy

1	2	3	4	5	6	7
1	Ensuring economic growth by 7-9%	1.1. Elaborating and implementing a policy for economic development Approving the Decision of the Government of the Republic of Armenia "On approving the policy for economic development"	The policy for economic development is elaborated and submitted for approval		2022-2026, 3 rd ten-day period of December of each year, completion — 3 rd ten-day period of December 2026 Approval of the legal act — 3 rd ten-day period of June 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		1.2. Improving the management of public investments	Establishing a bank of public investment programmes (formation of an integrated digital system of public investment programmes). Contributing to the full implementation of capital investments of the Government	Bureau of the Deputy Prime Minister of the Republic of Armenia co-ordinating the relevant sector Ministry of High-Tech Industry "EKENG" CJSC (upon consent)	2022-2026 1 st ten-day period of December of each year Completion — 1 st ten-day period of December 2026 Establishing a bank of public investment programmes 3 rd ten-day period of June 2022	Grants Donor organisations Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		1.3. Ensuring specialists corresponding to the demands of the economy in the labour market	Preparation a methodology for educational scholarships, making calculations and applying continuously according to the economic policy	Ministry of Education, Science, Culture and Sport Ministry of Labour and Social Affairs National Academy of Sciences Institute of Economics after Mikayel Kotanyan (upon consent)	2022-2023 completion — 1 st ten-day period of June 2023	Funding according to the applications approved by the Government of the Republic of Armenia
		1.4. Developing the public and private partnership, approving the draft Decision of the Government of the Republic of Armenia "On approving the procedure for public and private partnership, creating a database on public and private partnership programmes and approving the procedure for management thereof, defining the sectors of public services provided within the scope of public and private partnership	Completing the legislative framework for the public and private partnership Launching at least 3 PPP transaction per year The system for monitoring and accountability of PPP programmes is introduced		2022-2026 Submitting the draft Decision of the Government of the Republic of Armenia "On approving the procedure for PPP" to the Office of the Prime Minister of the	Funding according to the applications for the programme approved by the Government of the Republic of Armenia

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		programmes, sub-division of the public and private partnership, the form of report on implementation of the public and private partnership programme and the time limit for submission thereof and repealing Decision of the Government of the Republic of Armenia No 1241-N of 20 September 2012"	The institutional system for management of PPP programmes is fully introduced and the relevant functional sub-division is fully replenished		Republic of Armenia — 3 rd ten-day period of December 2021 1 st ten-day period of December of each year completion — 3 rd ten-day period of December 2026	
		1.5. Approving the Concept Paper for the Investment Programme for Yerevan-Tbilisi High-Speed Train, elaborating and implementing a roadmap where approved	Availability of Yerevan-Tbilisi high-speed train Approving the roadmap for the availability of Yerevan-Tbilisi high-speed train	Ministry of Territorial Administration and Infrastructure	Approval of the Concept Paper — 3 rd ten-day period of March 2022 Approval of the roadmap — 3 rd ten-day period of June 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia; grants and credit means
		1.6. Approving the Concept Paper for the Formation of Copper Foundry Clusters, elaborating and implementing a roadmap where approved	Exploitation of the copper production metallurgical enterprise will play a locomotive role in the development of the economy of the Republic and promote the development of other branches of the Republic by generating taxes, creating new jobs, contributing to the reduction of poverty Enhancement of copper processing up to electrical copper and later on to organisation of production of wires as well will promote the development of the electrotechnical complex of the Republic Approving the roadmap for implementation of the action	Ministry of Territorial Administration and Infrastructure	Approval of the Concept paper — 3 rd ten-day period of June 2022 approval of the roadmap — 3 rd ten-day period of December 2022 Implementation — 2022-2026	
		1.7. Approving the Concept Paper for Large Investments, elaborating and implementing a	1. Academic city Aims at building a university city-community (outside	Ministry of Education, Science, Culture and Sport	Time period for approval of the Concept Paper —	Outcomes 1-5 — according to the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		roadmap where approved	<p>Yerevan) equipped with university population, where the main colleges and universities will be moved. It will become an education hub which will include various academic spheres and programmes</p> <p>2. "Tsaghkunk" project Implementation of a model sustainable development programme for the territory including Geghamavan, Ddmashen, Zovaber, Tsaghkunk, Varser Communities and Gagarin settlement of Sevan Community of Gegharkunik Marz of the Republic of Armenia</p> <p>3. Construction of a coastal boulevard stretching from Ltchashen to Sevan Peninsula Constructing a boulevard in the parts of Sevan that are already regulated, which will operate in all seasons of the year</p> <p>4. HAYPROSPECT Aims at building an innovative, green, sustainable and inclusive community which will include community services, an agricultural centre, an innovation centre, a free industrial zone, logistics and storages, education, healthcare and residential zones, a tourism centre, and an elderly care centre</p> <p>5. Yerevan Business Park (Downtown Yerevan) A centre for commercial development or a financial hub</p> <p>6. Producing vaccines against Covid-</p>	<p>Ministry of Territorial Administration and Infrastructure Urban Development Committee Yerevan Municipality (upon consent)</p>	<p>3rd ten-day period of December 2022 approval of the roadmap — 3rd ten-day period of June 2023</p>	<p>Investment Programme Funding according to the applications for the programme approved by the Government of the Republic of Armenia</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			19 pandemic and PCR tests in Armenia			
		1.8. Co-ordinating works for the exploitation of Amulsar Gold Project	Exploiting Amulsar mine and implementing consistent co-ordination by the State for the Project — ensuring revenues of the State Budget and ensuring nature protection norms	Ministry of Territorial Administration and Infrastructure Ministry of Environment	Time period for submission of technical and economic documents — 3 rd ten-day period of December 2022 Co-ordination of works — 2022-2026	Funding according to the applications approved by the Government of the Republic of Armenia
2	Increasing productivity and reducing unemployment Productivity 12\$ GDP/person x hours; unemployment — <10%	2.1. Technological modernisation in strategic and priority sectors and optimisation of business processes	Availability of the tool kit and financial package for state support for the purpose of the technological modernisation of companies of the private sector in priority sectors Subsidising leasing for acquisition (import) of equipment in priority sectors with a potential to grow. Support to at least 600 business entities per year Financial assistance for acquisition of consultation services necessary for optimising business processes of at least 400 business entities per year	Ministry of High-Tech Industry Ministry of Education, Science, Culture and Sport	2022-2026 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		2.2. Engaging specialists highly-qualified in the job market in local companies	At least 200 sought-after highly-qualified specialists from foreign job markets are engaged in local companies		2022-2026 Completion December 2026, 2 nd ten-day period	Funding according to the applications approved by the Government of the Republic of Armenia
		2.3 Approving a Concept Paper for promotion of application of digital tools in the economy	1. Adopting the Concept Paper for Digitalisation of the Economy 2. Approving the programmes deriving from the Concept Paper for Digitalisation of the Economy 3. Financial support to 400 business entities per year, that will shift to	Ministry of High-Tech Industry	Time period for approval of the Concept Paper — 3 rd ten-day period of March 2022 Full implementation of the action — 2022-2026	Funding according to the applications approved by the Government of the Republic of Armenia

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
3	<p>Improving the business and investment environment</p> <p>Investments/GDP — 25%;</p> <p>DFI/GDP — 6%</p>	<p>3.1. Elaborating and implementing an investment policy Elaborating a legal framework on approving the investment policy</p> <p>3.2. Promoting introduction of up-to-date corporate governance systems in companies</p> <p>3.3. Elaborating and implementing a programme for improvement of the business environment, approving the Decision of the Government of the Republic of Armenia "On approving the Programme for Improving the Business Environment"</p>	<p>introducing electronic management systems in business processes</p> <p>4. Increase of conducting scientific research works by companies</p> <p>The potential of and strategic priorities for positioning Armenia on the international investment map are defined on the basis of the analysis of global investment value chains and flows</p> <p>Hindrances to engaging investments in selected sectors and/or areas are revealed</p> <p>Competitive points of favourable positioning of Armenia in international investment value chains and the solutions and tools for their strengthening are identified.</p> <p>Legal and institutional gaps and solutions of the investment policy are pre-determined</p> <p>Reviewing the Corporate Governance Code and guides Introducing a progressive corporate governance system in around 100 companies</p> <p>Preparing and implementing up to 50 legal acts (up to 10 legal acts per year) within the scope of the Programme approved</p> <p>Improving the business environment and reducing administration</p>	<p>"Investment Support Center" Fund (upon consent)</p> <p>"Armenian National Interests Fund" CJSC (upon consent)</p>	<p>Approval of the Concept Paper — 3rd ten-day period of June 2022</p> <p>2022-2026, 3rd ten-day period of December of each year, completion — 3rd ten-day period of December 2026</p> <p>2022-2026, 3rd ten-day period of December of each year, completion — 3rd ten-day period of December 2026 Approval of the Decision of the Government of the</p>	<p>Funding according to the applications approved by the Government of the Republic of Armenia; grants and credit means</p> <p>Funding according to the applications approved by the Government of the Republic of Armenia</p> <p>Funding according to the applications approved by the Government of the Republic of Armenia</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
					Republic of Armenia "On approving the Programme for Improving the Business Environment" — 3 rd ten-day period of June 2023	
		3.4. Approving the Decision of the Government of the Republic of Armenia "On defining the criteria for complex economic investment programmes" and establishing an Investment Board	Criteria and mechanisms for evaluation and selection of programmes conditioned by the level of economic complexity are defined The tool kit for state support to investment programmes conditioned by the economic complexity is elaborated according to the criteria	State Revenue Committee "Investment Support Center" Fund (upon consent)	3 rd ten-day period of December 2022	Funding according to the applications approved by the Government of the Republic of Armenia
		3.5. Co-operating with companies publishing important international indicators and ratings	Launching the roadmap, providing operative and regular analyses, improving the indicators and indexes Ensuring analytical grounds for elaborating and reviewing policies aimed at increasing the investment image and competitiveness of the country	Central Bank (upon consent)	2022-2026, 3 rd ten-day period of December of each year, completion — 3 rd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		3.6. Unifying state financial infrastructures /DICA, FREDa, etc./	Saving state financial means, increasing the effectiveness of management of institutions, as well as increasing the accessibility of existing tool kits and reduction of time limits for procedures for economic operators		2 nd ten-day period of December 2022	Funding according to the applications approved by the Government of the Republic of Armenia
		3.7. Approving the programme "Property against Investments" and implementation thereof where approved	The relevant property will be evaluated by the State, and the property will be provided to the investor by the right of ownership in case an investment is carried out	Ministry of Territorial Administration and Infrastructure State Property Management Committee	Approval of the Programme — 3 rd ten-day period of March 2023	Funding according to the applications approved by the Government of the Republic of Armenia

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			thereby Engaging investments where state property is provided			
		3.8. Approving the programme "Infrastructures against Investments" and implementation thereof where approved	Construction of infrastructures will be performed by the State in the relevant territory. Engaging investments by encouraging and supporting investors, particularly, by providing with the necessary infrastructure.	Ministry of Territorial Administration and Infrastructure "Armenian Territorial Development Fund" (upon consent) Urban Development Committee	Approval of the Programme — 3 rd ten-day period of March 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		3.9. Developing the sector of intellectual property, adopting the Law of the Republic of Armenia "On making amendments and supplements to the Law 'On trademarks'" and adopting the Decision of the Government of the Republic of Armenia "On approving the Strategy for Development of the Sector of Intellectual Property"	1. Clarifying procedures for providing legal protection to trademarks and increasing the effectiveness thereof 2. Creating a creative and favourable investment environment, ensuring effective and reliable protection and safeguarding	Ministry of High-Tech Industry Ministry of Education, Science, Culture and Sport State Revenue Committee Police	1. Approval of the draft Law — 1 st ten-day period of May 2022 2. December 2022, 2 nd ten-day period	Funding according to the applications approved by the Government of the Republic of Armenia
		3.10. Holding an investment conference within the scope of the Annual Meeting of the European Bank for Reconstruction and Development	Visit by more than 2000 guests to Armenia, including high-ranking officials of countries, heads of international financial institutions, representatives of large and leading financial and investment companies as to a preferable venue for global and large-scale events — strengthening and popularising the image of Armenia Positioning the country on the global investment map within the scope of selected thematic areas and sectors deriving from the title of the forum Ensuring an environment for formation of international partnership	Ministry of Foreign Affairs Ministry of Finance "Armenian National Interests Fund" CJSC (upon consent) "Investment Support Center" Fund (upon consent)	May 2024 (days subject to adjustment)	Funding according to the applications for the programme approved by the Government of the Republic of Armenia

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>networks, business agreements and transactions, expanding co-operation by the local private sector</p> <p>Forming additional income for the tourism and hospitality sector</p>			
4	Developing small and medium-size entrepreneurship; share of SME in the GDP — 55%	4.1 Approving the Concept Paper for Innovative Enterprises, elaborating and implementing programmes following the approval	<p>1. Re-equipment of 1 National Center for Innovation and Entrepreneurship (NCIE) in every marz. In the Center, there will be business consulting services, offices for transfer of technologies, business incubation programmes, trainings will be held, there will be convenient conditions for office lease for newly created or small companies. The branches of the Center will contribute to the creation of new non-agricultural jobs in marzes</p> <p>2. After the re-equipment of each NCIE, per year:</p> <ul style="list-style-type: none"> - 500 entrepreneurs (with an emphasis on the women and marz population) will become a beneficiary of the SME incubation programme; - support to 500 SME entities, of which support to at least 20 SME developing a science-driven product; - 150 trainings; - registration of 10 new resident companies; - commercialisation or localisation of 10 inventions 	<p>Ministry of High-Tech Industry</p> <p>Ministry of Education, Science, Culture and Sport</p> <p>Ministry of Labour and Social Affairs</p>	<p>Approval of the Concept Paper — 3rd ten-day period of June 2022-2026</p> <p>completion — 2nd ten-day period of 2026 3rd ten-day period of each year</p>	<p>Funding according to the applications for the programme approved by the Government of the Republic of Armenia</p> <p>grants and credit means</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		4.2. Capacity-building of the private sector	<p>1. Have a national EdTech platform that the private sector will also be the beneficiary thereof. Conduct 10.000 trainings per year, with a wide marz distribution</p> <p>2. Have support/consultation and training centres for business ideas and activities. Conduct consultation for 500 businesses per year.</p> <p>3. "Re-organising an existing educational institution jointly with successful private/non-formal educational institutions or establishing 1 new educational institution per year to fill the gap of handicraft, secondary vocational and other specialists sought after by the business. Providing at least 150 new specialists with jobs".</p>	<p>Ministry of Education, Science, Culture and Sport</p> <p>Ministry of Labour and Social Affairs</p>	2022 – 2026 completion — 1 st ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia grants and credit means
		4.3. Approving and implementing a state programme for state-private dialogue	<p>1. Approve a new operations procedure for the SPD</p> <p>2. Have an SPD council in all priority sectors</p> <p>3. Organise at least 1 high-level workshop for state-private dialogue per year</p>	Time-limit for approving the programme	Funding according to the applications approved by the Government of the Republic of Armenia 3 rd ten-day period of December 2022	Grants other sources
		4.4. Ensuring availability of finances, approving the Concept Paper for the SME Investment Fund and Development Bank, and implementing it where approved	<p>1. Establishing an SME Investment Fund and Development Bank, as a result whereof 300 SME will receive support per year</p> <p>2. Providing financial support to 2000 SME per year within the scope of the programmes for support to beginner and operating SME, by</p>		<p>Approval of the Concept Paper — 3rd ten-day period of June 2022</p> <p>1. 2nd ten-day period of December 2022</p> <p>2. 2nd ten-day period of December 2026</p>	<p>Funding according to the applications for the programme approved by the Government of the Republic of Armenia</p> <p>Grants other sources</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>targeting women and giving priority to the sectors with the largest potential for growth</p> <p>3. Engaging 3 new investment funds in the capital market, accompanied by necessary reforms</p> <p>4. Mobilising the retail investment resource of the Diaspora</p>		<p>3. 2nd ten-day period of December 2023</p> <p>4. 2nd ten-day period of December 2023</p>	
5	<p>Promoting export</p> <p>Export of goods and services/GDP — 60%</p>	<p>5.1. Elaborating and implementing the Export Strategy of the Republic of Armenia and the roadmap attached</p>	<p>Ensuring the competitiveness of domestic producers and products, increasing volumes of export, eliminating hindrances revealed in target markets</p>		<p>Time period for approving the Strategy — 3rd ten-day period of June 2022</p>	<p>Funding according to the applications approved by the Government of the Republic of Armenia</p>
		<p>5.2. Implementing 2021-2026 Actions of the Programme for Promoting Investments and Export of the Republic of Armenia for state support to industry aimed at export</p> <p>Approving the Order of the Minister of Economy of the Republic of Armenia "On approving the 2022 Actions of the Programme for Promoting Investments and Export"</p>	<p>Providing state support aimed at export, particularly, organising exhibitions, promoting and increasing recognisability of local products, engaging potential buyers and distributors</p>	<p>Ministry of Foreign Affairs</p>	<p>Approval of the Order of the Minister of Economy of the Republic of Armenia — 3rd ten-day period of December 2021 2022-2026, 1st ten-day period of February of each year, completion — 3rd ten-day period of December 2026</p>	<p>Funding according to the applications approved by the Government of the Republic of Armenia; grants and credit means</p>
		<p>5.3. Elaborating and implementing programmes for compensation for expenses for transportation of cargo by ferry, plane and other means of transport for the purpose of export from/import into the territory of the Republic of Armenia</p>	<p>Reducing logistic hindrances related to transportation of cargo in the time period of seasonal high prices, communication unblocking</p>	<p>Ministry of Territorial Administration and Infrastructure</p>	<p>Time period for approval of the programme for compensation for expenses for transportation by ferry — 3rd ten-day period of December 2021</p> <p>Time period for approval of the</p>	<p>Funding according to the applications approved by the Government of Armenia Grants and credit means</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
					programme for compensation for expenses for transportation by ferry and other means — 3 rd ten-day period of December 2022	
		5.4. Submitting recommendations to competent bodies on the sector of customs and tariff, non-tariff regulation	Ensuring more favourable conditions for domestic producers with respect to a number of types of goods	Ministry of High-Tech Industry State Revenue Committee Commission for the Protection of Competition (upon consent)	2021-2026 completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		5.5. Elaborating a policy for applying measures for protection of the domestic market and anti-dumping measures	Ensuring equal competitive conditions for domestic producers	State Revenue Committee	2021-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
6	Expanding and enhancing international commercial and economic co-operation	6.1. Implementation of the EU-Armenia Comprehensive and Enhanced Partnership Agreement, ensuring EU-Armenia commercial and economic co-operation	Effectively implementing the provisions and arrangements specified in the part "Trade and Trade Related Matters" of the EU-Armenia CEPA; holding sessions of the EU-Armenia Partnership Committee in Trade and relevant sub-committees, regularly reviewing 12 sectoral roadmaps	-	2021-2026 completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		6.2. Ensuring bilateral and multilateral co-operation within the scope of the EU Eastern Partnership, implementing programmes funded by the EU	1. Participating in works and programmes within the scope of the EU Eastern Partnership economic platform and the panels operating thereunder — submitting and defending positions of the Armenian side 2. Ensuring co-operation within the scope of programmes	-	2021-2026 completion — 2 nd ten-day period of December 2026 2021-2026 completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia; grants and credit means

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>implemented by the funding (2,6 billion euros) to be provided to Armenia through financial instruments within the scope of the EU Eastern Partnership, forming and implementing sectoral programmes proposed by the Ministry of Economy within the scope of the benchmark "Sustainable, innovative and competitive economy – direct support to 30,000 SMEs"</p>			
		<p>6.3. Enhancing and expanding the co-operation with the WHO, fulfilment of obligations assumed by the Republic of Armenia within the scope of the membership of the WHO</p>	<p>1. Conditioned by the membership of the WTO, conducting compensation negotiations for changing the obligations of rates of customs duties of the Republic of Armenia at the WTO, forming a new timetable of obligations</p> <p>2. Preparing around 50 notifications relating to the trade sectoral policies of the Republic of Armenia and the measures applied, defined under the WTO agreements, and submitting them to the WTO Secretariat, ensuring the transparency and foreseeability of the trade policy</p> <p>3. Participating in the processes, bilateral and multilateral sectoral negotiations taking place within the scope of the WTO and presenting the positions of the Republic of Armenia</p>	<p>State Revenue Committee</p>	<p>1. 2021-2026 completion — 2nd ten-day period of December 2026</p> <p>2. 2021-2026 completion — 2nd ten-day period of December 2026</p> <p>3. 2021-2026 completion — 2nd ten-day period of December 2026</p>	<p>Funding according to the applications approved by the Government of the Republic of Armenia</p> <p>Funding according to the applications approved by the Government of the Republic of Armenia</p>
		<p>6.4. Conditioned by the issues of the economic development of the Republic of Armenia, elaborating and implementing a policy for prohibition or quantitative limitation of export</p>	<p>1. Protecting the interests of domestic producers, increasing the competitiveness of national products</p> <p>2. Introducing a mechanism for</p>	<p>State Revenue Committee Commission for the Protection of Competition (upon consent)</p>	<p>2022-2026 Completion — 2nd ten-day period of December 2026</p>	<p>Funding according to the applications approved by the Government of the Republic of Armenia</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		and/or import of certain goods, introducing a system of quota	quotation of application of preferential rates with respect to a number of product types within the scope of the obligations deriving from the concluded agreements on free trade, as well as the agreement on membership of the EAEU			
		6.5. Expanding the trade and economic co-operation of preferential trade regimes with the participation of the Republic of Armenia	Implementing the mentioned action will be an additional stimulus for the process of integration in the world economy, as well as — in case of application of preferential trade regimes — permanent monitoring of markets of the given countries, positioning of Armenian products	State Revenue Committee	2021-2026 completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		6.6. Revealing hindrances and obstacles in mutual trade within the scope of the EAEU co-operation, as well as with third countries, and submitting recommendations aimed at their elimination	Existence of an inventory-taken list of hindrances and obstacles, permanent monitoring of steps implemented for the solution thereof, by engaging trade representatives of the Republic of Armenia	Ministry of Territorial Administration and Infrastructure	2021-2026; completion —	Funding according to the applications approved by the Government of the Republic of Armenia
				Ministry of Finance Ministry of High-Tech Industry State Revenue Committee Food Safety Inspection Body	2 nd ten-day period of December 2026	
		6.7. Elaborating and implementing a roadmap for the development of trade relations of the Republic of Armenia and other countries	Ensuring availability of domestic products in markets of third countries, and awareness of exporters with respect to selected target markets, platforms promoting trade	State Revenue Committee	2021-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
7	Developing the industry by directing 80 billion funds to the sector	7.1. Elaborating and implementing a concept paper for the five priority sectors of industry (1. Jewellery and diamond-making; 2. Light industry (food, textile, etc.); 3. Heavy industry (mountain	Defining priority sectors having a high potential and promoting it by applying state tool kit for the purpose of		Time period for approval of the Concept Paper — 3 rd ten-day	Funding according to the applications for the programme approved by the Government of

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	Manufacturing industry/GDP — 15%; Bring the economic complexity indicator from -0.3 to 0.1	metallurgy ,chemistry);	developing the industry		period of March 2022 Approval of the strategy for the sectors —	the Republic of Armenia
		4. Machinery manufacturing (devices, machines, solar technologies); 5. Pharmacy), approving the strategies for the priority sectors	The Concept Paper and the Strategies for the five priority sectors of industry (1. Jewellery and diamond-making; 2. Light industry (food, textile, etc.); 3. Heavy industry (mountain metallurgy ,chemistry); 4. Machinery manufacturing (devices, machines, solar technologies); 5. Pharmacy) Approving the list of training centres with respect to defined priority sectors of development of industry and funding the courses		3 rd ten-day period of June 2022	
		7.2. Elaborating and implementing a programme for the tool kit of financial, information and other support for the purpose of increasing the technical equipment of enterprises of the sector of manufacturing and acquiring modern equipment Approving relevant legal acts	Enterprises of the sector of manufacturing will get the opportunity to increase the technical equipment and use the tool kit for support implemented by the State for the purpose of contributing to the acquisition of modern equipment.		2021-2026; completion — 3 rd ten-day period of December 2026 Time period for approval of legal acts — 2022-3 rd ten-day period of December 2023	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		7.3. Elaborating and implementing documents on founding 3 industrial zones as excellence centres for infrastructure and environment, approving the Decision of the Government of the Republic of Armenia "On approving the Concept Paper for Founding 3 Industrial Zones as Excellence Centres for Infrastructure and Environment"	Existence of developed industrial zones in Armenia.		Approval of the legal act — 3 rd ten-day period of June 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		7.4. Elaborating and implementing the mechanism for support to and the toolkit for productions ensuring economic complexity, approving the Decision of the Government of the	Bring the economic complexity indicator from -0.39 to 0.1 points in the medium term and create grounds for being classified among the	Ministry of High-Tech Industry	2022-2026; completion — 2 nd ten-day period of December 2026	

1	2	3	4	5	6	7
1		Republic of Armenia "On approving the Programme for the Mechanism for Support to and the Toolkit for Productions Ensuring Economic Complexity"	countries with high economic complexity within 10 years. The economic complexity indicator of exported goods will exceed the average indicator of the Republic of Armenia		Time period for approval of the legal act — 3 rd ten-day period of 2023	
		7.5. Developing the manufacturing and creative sectors, approving the Decision of the Government of the Republic of Armenia "On approving the Strategy for Development of the Manufacturing and Creative Sectors"	1. Elaborating and implementing the Strategy of Armenia for Development of Manufacturing and the Action Plan deriving therefrom 2. Establishing one cluster for the manufacturing and the creative sector each, which will create availability of necessary infrastructures for economic operators of the sector		Time period for approval of the legal act — 3 rd ten-day period of July 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
8	Green and sustainable economic development Bring the share of renewable energy to 50% in energy production; bring the share of electric vehicles to 10%	8.1. Elaborating a strategy for development of green and sustainable economy and implementing it where approved	The strategy will clearly reflect the areas of development green and sustainable economy and the scope of actions envisaged, as well as mechanisms for promotion and implementation of long-term sustainable development goals. Developing solar energy, promoting its production. Approving and implementing the roadmap for development of green and sustainable economy Promoting release of carbon products; Approving relevant legal acts, where necessary	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	Elaboration of the strategy for development of green and sustainable economy — 3 rd ten-day period of September 2022	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		8.2. Developing technologies for solar energy, promoting the production thereof. Elaborating relevant legal acts, where necessary	Elaborating and implementing legal acts relating to industry for solar energy	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	2022-2024; completion — 3 rd ten-day period of December 2024	Funding according to the applications for the programme approved by the Government of the Republic of

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						Armenia
		8.3. Implementing a programme for introduction of electromobiles and electric means of transport and related infrastructures	Elaborating and implementing a roadmap for developing electromobiles and electric means of transport and related infrastructures	Ministry of Environment Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry Yerevan Municipality (upon consent)	3 rd ten-day period of December 2024	Funding according to the applications for the programme approved by the Government of the Republic of Armenia Grants, donor organisations
		8.4. Creating pre-conditions for maintaining natural resources longer in the economic cycle; elaborating a draft Decision of the Government of the Republic of Armenia "On approving the Concept Paper for Creating Pre-Conditions for Maintaining Natural Resources Longer in the Economic Cycle"	Elaborating the Concept Paper and revealing economic benefits Approving and implementing the roadmap	Ministry of Environment	2022-2025 Time period for approving the roadmap — 3 rd ten-day period of June 2022; Approval of the Decision of the Government — 3 rd ten-day period of December 2023	Funding according to the applications for the programme approved by the Government of the Republic of Armenia or grants, donor organisations
9	Developing agriculture and increasing productivity thereof GDP — AMD 1.4 trillion Uncultivated arable lands < 120 thousand ha	9.1. Implementing the 2020-2030 Strategy of the Republic of Armenia for Main Areas Ensuring Economic Development of the Sector of Agriculture	Bring the gross products of agriculture of the Republic of Armenia to around AMD 1,4 trillion as against AMD 819.3 billion for 2020 Reduce the number of peasant economies down to 280000 as against 31700 currently operating Bring the value created by one peasant economy to around AMD 4.5 million per year Make around 75% of arable lands cultivated Double the volume of export of agro-food products	Ministry of Territorial Administration and Infrastructure Ministry of Environment Ministry of High-Tech Industry Ministry of Education, Science, Culture and Sport Cadastre Committee Food Safety Inspection Body Armenian National Agrarian University (upon consent)	2022-2026; completion — 3 rd ten-day period of December 2026	Funding according to the applications for the programme approved by the Government of the Republic of Armenia or grants, donor organisations
		9.2. Promoting the development of the crop	Founding at least 1000 ha of intensive	Central Bank (upon consent)	2022-2026;	Funding according to the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		production branch	gardens each year through implementing local seed cultivation and production ensuring availability of agricultural crop seeds introducing a system for certification of planting material increasing territories of non-traditional high-value crops expanding territories of greenhouse economies through modern technologies — up to 10 ha per year through credit leasing and compensation instruments; updating the set of agricultural machinery with at least 500 units per year; fully introducing the system of insurance of agricultural crops	<p>Marzpetarans</p> <p>"Agricultural Insurance National Agency" NGO (upon consent)</p> <p>Armenian National Agrarian University (upon consent);</p> <p>"Scientific Center of Agrobiotechnology" branch (upon consent);</p> <p>"EU Green Agriculture Initiative in Armenia" Project (upon consent)</p> <p>Ministry of Healthcare</p> <p>Ministry of High-Tech Industry</p> <p>Bureau of the Deputy Prime Minister co-ordinating the relevant sector</p> <p>National Security Service</p> <p>Police State Revenue Committee</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia</p> <p>Market Surveillance Inspection Body</p>	completion — 3 rd ten-day period of December 2026	applications for the programme approved by the Government of the Republic of Armenia or grants, donor organisations
		9.3. Promoting the development of the animal breeding branch	Improving pedigree — increasing the share of pedigree animals by 10-15% per year introducing the system of numbering and record-registering agricultural animals promoting construction of around 25 units of smart barns per year	<p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of High-Tech Industry</p> <p>Food Safety Inspection Body</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of</p>	2022-2024; completion — 3 rd ten-day period of December 2024	Funding according to the applications for the programme approved by the Government of the Republic of Armenia or grants, donor organisations

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				the Office of the Prime Minister of the Republic of Armenia Marzpetarans		
		9.4. Promoting sales and export of agro-food products	<p>Creating at least 1 wholesale market or logistic centre and at least 2 collective storages through support to the creation of wholesale markets, logistic centres, collective storages in main export markets</p> <p>Supporting the process for stocking of raw materials, export of cognac and cognac spirit, as well as increasing volumes of stocking of raw materials and products produced by up to 50% in the next 5 years as a result of promoting production of wine-making and cognac-making</p> <p>Building and modernising capacities of companies processing agricultural raw materials — supporting acquisition of around 250 units of equipment per year</p> <p>Increasing volumes of export twice through actions for increasing recognisability of wine products</p> <p>Promoting sectoral associations through improving the Law "On geographical indications" and producing and registering more than 10 names of products with Armenian indications</p>	<p>"Vine and Wine Foundation of Armenia" (upon consent)</p> <p>Armenian National Agrarian University (upon consent)</p> <p>National Accreditation Body;</p> <p>Yerevan State University (upon consent);</p> <p>"National University of Architecture and Construction of Armenia" (upon consent)</p> <p>State Revenue Committee</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Foreign Affairs</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia;</p> <p>Food Safety Inspection Body</p>	2022-2026; completion — 3 rd ten-day period of December 2026	Funding according to the applications for the programme approved by the Government of the Republic of Armenia or grants, donor organisations
		9.5. Elaborating a Strategy for Development of Food Safety System and a 2022-2026 Action Plan	1. Existence of the Strategy for Further Development of Food Safety	Ministry of Territorial Administration and Infrastructure	1. Time period for approving the Strategy —	Funding according to the applications for the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>System and the 2022-2026 Action Plan, whereby the relevant actions ensuring the further sustainable and proportionate development of the system will be pre-determined and the further increase of the level of food safety will be ensured</p> <p>2. Subsidising interest rates of credits extended to the sector of agriculture — around 7000 credits per year in an amount of AMD 20-30 billion</p>	<p>Ministry of Education, Science, Culture and Sport</p> <p>Ministry of Healthcare;</p> <p>Ministry of Emergency Situations</p> <p>Ministry of High-Tech Industry</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia</p> <p>Marzpetarans</p> <p>Food Safety Inspection Body</p> <p>Office of the Security Council</p>	<p>3rd ten-day period of December 2022</p> <p>2. 2022-2026; completion — 3rd ten-day period of December 2026</p>	<p>programme approved by the Government of the Republic of Armenia</p>
		<p>9.6. Ensuring food safety approving the Decision of the Government of the Republic of Armenia "On approving the Strategy for Food Safety"</p>	<p>Ensuring food safety in the Republic of Armenia Elaborating a Strategy for Food Safety</p>	<p>Ministry of Healthcare;</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister of the Republic of Armenia</p> <p>Food Safety Inspection Body</p>	<p>2022-2026 Time period for submission of the Strategy — 3rd ten-day period of December 2022</p>	<p>Funding according to the applications for the programme approved by the Government of the Republic of Armenia</p>
		<p>9.7. Implementing actions for protection of plants</p>	<p>Preventing penetration and/or spread of pests, improving the phytosanitary condition of agricultural lands</p>	<p>Marzpetarans</p> <p>Food Safety Inspection Body</p>	<p>2022-2026</p>	<p>Funding according to the applications for the programme approved by the Government of the Republic of Armenia</p>
		<p>9.8. Implementing the programme for vaccination of agricultural animals</p>	<p>Ensuring a stable epizootic situation, improving the quality of raw materials and food, increasing volumes of production</p>	<p>Marzpetarans</p> <p>Food Safety Inspection Body</p>	<p>2022-2026</p>	<p>Funding according to the applications for the programme approved by the Government of the Republic of Armenia</p>
		<p>9.9. Implementing actions for serological</p>	<p>Assessing risks of possible penetration of foot-and-mouth disease, as well as</p>	<p>Marzpetarans</p>	<p>2022-2026</p>	<p>Funding according to the</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		examination of foot-and-mouth disease	detecting or excluding circulation of the virus of foot-and-mouth disease in target communities	Food Safety Inspection Body		applications for the programme approved by the Government of the Republic of Armenia
		9.10. Implementing actions for laboratory diagnosis of diseases of agricultural animals and laboratory examination of raw materials and substance of animal origin	Ensuring a stable epizootic situation, applying fundamental principles of ensuring safety of food of animal origin — (1) preventing viral and non-viral animal diseases; (2) providing production and processing organisations operating in the agricultural sector with raw materials safe from the veterinary perspective; (3) preventing possible cases of outbreak of diseases common for animals and people among the population.	Marzpetarans Food Safety Inspection Body	2022-2026	Funding according to the applications for the programme approved by the Government of the Republic of Armenia
		9.11. Using land resources in a targeted manner and using water resources economically and effectively	Elaborating and implementing actions for the purpose of using agricultural lands effectively, including unused lands in circulation, consolidating lands Increasing areas of lands irrigated by progressive irrigation technologies by around 3000 ha Submitting a roadmap for implementation of land reforms	Ministry of Territorial Administration and Infrastructure Cadastre Committee Ministry of Environment Water Committee Water consumers companies (upon consent)	2022-2026; Completion — 3 rd ten-day period of December 2026 Approval of the roadmap for implementation of land reforms — 3 rd ten-day period of June 2022 2022-2026 completion — 3 rd ten-day period of December 2026	Funding according to the applications for the programme approved by the Government of the Republic of Armenia or grants, donor organisations
		9.12. Supporting scientific and education systems, development of digital agriculture and preparation of personnel complying with the market requirements	1. Supporting improvement of scientific and education systems 2. Existence of a digitised database	Ministry of Education, Science, Culture and Sport Ministry of High-Tech Industry		Funding according to the applications for the programme approved by the Government of the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			3 mechanisms for provision of consultation and information services, promoting knowledge-based agriculture	Ministry of Territorial Administration and Infrastructure Cadastre Committee Armenian National Agrarian University (upon consent)		Republic of Armenia or grants, donor organisations
10	Developing tourism Visit of 2.5 million of tourists, development of 20 tourism clusters, restoration of 50 historical and cultural objects per year	10.1. Elaborating and implementing the Law of the Republic of Armenia "On tourism" and a number of draft legal acts deriving from the adoption of the Law	Improving the quality of services through the reformed legal system (certification of tour guides and escorts, qualification of OHI, record-registration of tourism objects, etc.) ensuring protection of consumer rights, introducing an administrative register for the sector of tourism		2021-2022; completion — 3 rd ten-day period of July 2022 2023-2024; completion — 3 rd ten-day period of October 2024 Approval of the legal acts within 1 year following the approval of the Law of the Republic of Armenia "On tourism"	Funding according to the application approved by the Government
		10.2. Approving and implementing the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2030 Strategy for Tourism of the Armenia"	Programme/schedule for strategic actions for the development of tourism of the Republic of Armenia Developing a new tourism brand and forming new recommendations		3 rd ten-day period of December 2022	Funding according to the applications approved by the Government of the Republic of Armenia
		10.3. Collecting and digitising tourism data	Submitting a recommendation on conducting the third alternative research on international visits in border crossing points of Armenia to the Statistical Committee of the Republic of Armenia for the purpose of including in the 2023 Statistical Programme. Providing assistance in funding that research Commencement of introduction of the system of satellite accounts	Ministry of Territorial Administration and Infrastructure Migration Service Statistical Committee	Commencement of field activities of the research — January 2023, completion — 3 rd ten-day period of 2023 Commencement of allocating funding for the research — 3 rd ten-day period of June 2022	Funding according to the applications approved by the Government of the Republic of Armenia The third research will be conducted at the expense of credit means

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		10.4. Developing domestic tourism	Introducing the electronic system for management of services carried out within the scope of the social package by the State 30% annual increase in domestic tourism	Ministry of High-Tech Industry	3 rd ten-day period of September 2022	Funding according to the applications approved by the Government of the Republic of Armenia; Grants, donor organisations
		10.5. Developing incoming tourism	Increasing the number of international tourists by 10% per year in average, marketing event in at least 3 new markets per year through the following, aimed at engaging new air companies Promotion events in at least 5 tourism markets per year, 3-5 international tourism exhibitions per year, 3-5 cognitive visits; 3-5 presentations; articles in 3 famous travel magazines; 5000 advertising and information materials; A new official tourism website At least 10 festivals and celebrations in the marzes of the Republic of Armenia; support to activities of at least 5 tourism information centres as a base of proposals on Armenia as a regional medical and health resort	Civil Aviation Committee Ministry of Healthcare	2021-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		10.6. Co-operating with foreign states, regional and international organisations	Holding the 67 th meeting of the Regional Commission for Europe of UNWTO At least 1 event, conference of international significance in the sector of tourism each year	Ministry of Foreign Affairs	3 rd ten-day period of November 2022 2021-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		10.7. Improving the quality of tourism services	Introducing a quality system for tourism standards and services Ensuring accessibility of training for hospitality employees Ensuring an internationally recognised certificate for persons carrying out adventure tourism		2022-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia
		10.8. Developing tourism infrastructures, approving draft Decisions of the Government of the Republic of Armenia "Tourism Village", "Tourism Centre"	within the scope of implementation of the World Bank Local Economy and Infrastructure Development Loan Project Developing 20 tourism clusters, including Areni Hub Restoring 50 historical and cultural monuments Developing agrotourism, in particular, implementing gastroyards and pubs programmes At least 20 new agrotourism objects Introducing a system for management of tourist sites and adjacent territories (clarifying responsibilities and obligations of agencies) in at least 50 sites Diversifying tourism (creating new tourism directions and products), at least one new proposal in every marz Contextual equipping of the tourism proposal in at least 20 tourism objects, including by supporting gastro and cultural festivals and other events, including annual Yarkhushta Festival in Dashtatem castle	Ministry of Territorial Administration and Infrastructure "Armenian Territorial Development Fund" (upon consent) Ministry of Education, Science, Culture and Sport Urban Development Committee	2021- 2024; completion — 2 nd ten-day period of 2024 2022-2026; completion — 2 nd ten-day period of December 2026 Time period for approval of legal acts — 3 rd ten-day period of June 2023	Funding according to the applications approved by the Government of the Republic of Armenia

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
11	Developing quality infrastructures	<p>11.1. Enhancing capacities for calibration in the sector of technical regulation, in particular, ensuring equipment with relevant equipments in certain directions in operating laboratories and forming missing laboratory capacities with respect to compliance assessment of products that are objects of technical regulation in the Republic of Armenia</p>	<p>Conducting laboratory tests with all safety indicators of products that are objects of technical regulation of the EAEU conducting compliance assessment of products that are objects of technical regulation in the Republic of Armenia by reducing financial expenses and time limits of the business</p> <p>Increasing financial credits to the State Budget</p> <p>Creating new jobs</p> <p>Building laboratory capacities, forming new sectoral capacities</p> <p>Opportunities also for EAEU Member States to conduct a compliance assessment process in the Republic of Armenia</p>	<p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister</p> <p>Urban Development Committee</p>	2022-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia credit or grant means — EU
		<p>11.2. Forming industrial metrological capacities, forming calibration capacities, in particular, forming, launching and developing calibration laboratories in weight and related magnitudes, thermal magnitudes, linear (diagonal) magnitudes, electric magnitudes, force and related magnitudes, chemical magnitudes and other directions</p>	<p>Calibration activities will be implemented by calibration laboratories, by creating pre-conditions for development of scientific calibration, accuracy of tests conducted, correctness of measurements. Laboratories for calibration of weight and related magnitudes, thermal measurements and related magnitudes, force and related magnitudes, chemical magnitudes, electric magnitudes, linear (diagonal) magnitudes will be established, by ensuring accurate and internationally traceable measurements in the sectors of military industry, healthcare, energy, nature protection,</p>	<p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of High-Tech Industry</p>	2022-2026; completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia Credit means, donor organisations

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>agriculture, mining industry, construction, metal-working, tool-making, in gas stations, accredited testing laboratories. As a result, the National Body for Standards and Metrology will be replenished with internationally recognised calibration laboratories, will participate in inter-laboratory comparisons, professional qualification programmes and CMC data publication in the database of the International Bureau of Weights and Measures; hence, it will be a linking bridge at national and international levels in the field of measurements;</p> <p>calibration of national gauges with gauges of national metrology institutes of other countries, by ensuring the membership of the National Metrology Body of international and regional organisations, will be able to perform calibration activities complying with the international standards — by meeting the current local demand in the above-listed sectors, will contribute to increasing the quality of products of state and private enterprises, which will allow exporting or importing competitive and quality products</p> <p>accuracy and metrological independence of equipment used in various sectors of the Republic of Armenia will be ensured, accurate diagnoses will be made based on laboratory tests, etc.</p>			

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		<p>11.3. Building capacities for compliance assessment and accreditation, setting as a target the conclusion of bilateral and multilateral recognition agreements with regional and international accreditation organisations for recognition of the National Accreditation Body (EA, ILAC, IAF).</p>	<ul style="list-style-type: none"> - Building capacities of the National Accreditation Body — integrating into international and regional accreditation systems in the sector of accreditation - Ensuring accessibility, transparency, increasing the effectiveness of the accreditation process, ensuring controllability — introducing and implementing the electronic system for the process of accreditation in the Republic of Armenia - Building capacities of compliance assessment bodies - Increasing the confidence of consumers in results of compliance assessment activities - Ensuring the quality of products and services entering the market - Reducing time and financial resources necessary for performing compliance assessment works for the business environment - growth of volumes and increase in competitiveness of domestic products in the EU and third countries. 	Ministry of High-Tech Industry	2022-2026 completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia Credit or grant means, donor organisations
		<p>11.4. Reviewing the technical regulations, compliance assessment procedures in effect in the Republic of Armenia, participating in the elaboration of newly elaborated EAEU technical regulations, compliance assessment procedures, elaborating and co-ordinating new technical regulations for the purpose of ensuring the</p>	<p>Reviewing the requirements, existing in technical regulations in effect and in trade, that are a hindrance, defining legal regulations in line with the requirements for the development of the economy and science,</p>	<p>Ministry of High-Tech Industry Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Food Safety Inspection Body</p>	2022-2026 completion — 2 nd ten-day period of December 2026	Funding according to the applications approved by the Government of the Republic of Armenia Credit or grant means,

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		safety of products	<p>modernising the sector</p> <p>Protecting human health and safety, the environment, preventing unfair practice</p> <p>Circulation of safe products, which comprises around 95% of the volume of circulation of products in the EAEU market;</p> <p>Regulation of innovative products not regulated yet, by ensuring oversight thereof</p> <p>Growth of export of Armenian products</p>	Market Surveillance Inspection Body		donor organisations
		11.5. Drawing up and implementing strategies for reforms of the constituent parts of the sector of quality infrastructure — accreditation, technical regulation, compliance assessment, ensuring of uniformity of measurements and standardisation, sectors of FSIB and MSIB Adopting relevant acts regulating the sector (improving the sector legislation in effect, filling legislative gaps thereof)	Reforming the national quality infrastructure, in particular, the system having a prospective development direction and effect of the sectors of standardisation, accreditation, ensuring uniformity of measurements, technical regulation, compliance assessment, food safety and market inspection, legal, institutional and capacity building by bringing into compliance with international requirements Integrating the national standardisation, measurement, accreditation system into the relevant international system/structures, acquiring an internationally recognised accreditation system, providing reliable compliance assessment services, internationally recognisable, traceable measurements, accurate laboratory results, increasing	<p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister</p> <p>Food Safety Inspection Body</p> <p>Market Surveillance Inspection Body</p>	<p>2022-2026 completion — 2nd ten-day period of December 2026</p> <p>Time period for approval of legal acts — 3rd ten-day period of December 2023</p>	Funding according to the applications approved by the Government of the Republic of Armenia Credit or grant means, donor organisations

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			confidence of consumers in results of compliance assessment activities Ensuring the quality of regulated and not regulated products entering the market, safe product circulation and proper oversight thereof.			

Ministry of Education, Science, Culture and Sport

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
Education						
1.	Bringing the reforms implemented in the fields of education, culture and sport in compliance with perspective development strategic directions	1.1. Submitting the draft Law of the Republic of Armenia "On approving the State Programme for Development of Educational in the Republic of Armenia by 2030" to the Office of the Prime Minister of the Republic of Armenia	The strategic development objectives, reform directions of general education, primary vocational, secondary vocational, and higher education are clarified		2 nd ten-day period of March 2022	No funding is required
		1.2. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy for Preservation, Development and Popularisation of Culture" to the Office of the Prime Minister of the Republic of Armenia	Increasing the efficiency of activities of state non-commercial organisations, concentrating financial means and professional resources, creating favourable conditions for professional capacity-building, presenting and positioning the Armenian culture on international platforms		3 rd ten-day period of July 2022	No funding is required
		1.3. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2030 Strategy for the Areas of Physical Culture and Sport and the Action Plan of the Strategy" to the Office of the Prime	The objectives of the development of sports infrastructures, the development of club sports, mass, children's and youth and higher achievements sport in the Republic of Armenia, and the reform directions are		3 rd ten-day period of November 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Minister of the Republic of Armenia	clarified			
2.	Extensively using modern information and communication technologies in management systems of teaching and education	2.1. Adopting an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia on processes of formation and distribution of the order of textbooks of general education institutions funded by the State Budget	Processes of formation and distribution of the order of textbooks of general education institutions funded by the State Budget are carried out transparently, misprints and errors are minimised		3 rd ten-day period of January 2022	No funding is required
		2.2. Digitising graduation documents	Graduation documents are provided electronically, by reducing the amount of funds allocated and the volume of human resources engaged in the work		2 nd ten-day period of June 2022	No additional funding from the State Budget of the Republic of Armenia is required
		2.3. Introducing an electronic learning system for the given subject at schools lacking subject teachers, developing electronic learning tools	Supporting schools provide electronic learning of the given subject for the student population of schools with problems of a subject teacher, electronic learning tools are improved	Marzpetarans	3 rd ten-day period of August 2022	No additional funding from the State Budget of the Republic of Armenia is required
		2.4. Digitising administration related to the processes of teachers training and attestation	The administration related to the processes of teachers attestation and training is reduced, provides teachers with opportunities of free choice of the training organisation		3 rd ten-day period of February 2023	No additional funding from the State Budget of the Republic of Armenia is required
		2.5. Creating opportunities for the use of digital information technologies and elaborating mechanisms in the system of primary (handicraft) and secondary vocational education (PSVE)	- A study is available on the areas of using information technologies in the PSVE system. - Educational institutions providing PSVE use information technologies in management and organisational processes	Ministry of Economy	3 rd semester of June 2023	No additional funding from the State Budget of the Republic of Armenia is required
		2.6. Modernising, through the introduction of a digital platform, the organisation process of education at the higher education level using modern information and communication technologies (ICT)	Reducing the administration and corruption risks. The process of organisation and management of education at higher education institutions is carried out through a digital platform and available toolkit	Ministry of High-Tech Industry; Ministry of Economy	3 rd ten-day period of June 2023	Other sources not prohibited by law
		2.7. Adopting an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia on elaboration	An electronic platform developed for organising the teaching process is introduced	Ministry of High-Tech Industry	3 rd ten-day period of November 2023	Other sources not prohibited by law

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		and introduction of electronic platforms for the processes of organising the teaching process at higher education institutions	at higher education institutions			
		2.8. Full introduction of the information system for the management of education at all levels of education	Comprehensive information in regard to all levels of education is available in the information system for the management of education	Ministry of High-Tech Industry	3 rd ten-day period of November 2026	No additional funding from the State Budget of the Republic of Armenia is required
3.	Enhancing the accessibility of pre-school education by bringing the involvement of children aged 3-5 to 85%	3.1. Elaborating the standards and methodology for the inclusion of institutions in the list of construction, renovation and repair of at least 500 kindergartens and pre-schools	The standards and methodology for inclusion in the list of construction, renovation and repair are drawn up	Ministry of Territorial Administration and Infrastructure; Urban Development Committee	3 rd ten-day period of November 2021	No funding is required
		3.2. Content reviewing of pre-school education programmes; adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving pre-school education programmes"	Implementing the process of education and development of children under pre-school programmes — deriving from the new state standard of pre-school education — which are reviewed, updated and brought into compliance with up-to-date requirements		3 rd ten-day period of November 2021	No funding is required
		3.3. Launching Decision of the Government of the Republic of Armenia No 1169-N of 15 July 2021 "On defining the procedure for funding pre-school education institutions from the State Budget per one learner, including defining the increased amount of funding required for providing special conditions for education and development"	The procedure for funding from the State Budget per one learner is being launched, as a result whereof the involvement of children, including children from socially vulnerable families, in pre-school education institutions has increased		From 1 September 2022	State Budget of the Republic of Armenia 2022 — AMD 237.0 million, the following years — according to budget allocations
		3.4. Submitting a draft Decision of the Government of the Republic of Armenia on approving the selection and the final list of institutions subject to repair, renovation and construction according to the elaborated criteria	The selection of institutions subject to repair, renovation and construction is carried out according to the elaborated criteria, and the final list is approved, including the pre-school institutions specified in the pre-election promises of the Prime Minister of the Republic	Ministry of Territorial Administration and Infrastructure; Urban Development Committee	3 rd ten-day period of January 2022	No funding is required

1	2	3	4	5	6	7
1			of Armenia (Norakert community)			
		3.5. Reviewing the list of necessary property and equipment in compliance with the new standard and syllabi and submitting it to the Office of the Prime Minister of the Republic of Armenia	The list of necessary property and equipment that will contribute to the introduction of new standards and the effective learning process is reviewed		3 rd ten-day period of November 2022	No funding is required
		3.6. Carrying out construction works in the institutions included in the list, equipping the institutions with necessary property and equipment.	The construction works in the institutions included in the list are carried out, and the institutions are equipped with necessary property and equipment	Ministry of Territorial Administration and Infrastructure; Urban Development Committee	3 rd ten-day period of November 2026	State Budget of the Republic of Armenia, AMD 3.275.966 thousand; other sources not prohibited by law
		3.7. Introducing alternative cost-effective pre-school models	Around 70 alternative cost-effective pre-school institutions are established, by ensuring the inclusion of pre-school-aged children of the given community in institutions and contributing to the realisation of education		2021-2026	State Budget of the Republic of Armenia, AMD 77.5 million each year; other sources not prohibited by law
4.	Transitioning to universal inclusiveness in all pre-school institutions of the Republic	4.1. Elaborating a toolkit for assessment of pre-school-aged children in need of special conditions for education and development and approving it upon an order of the Minister of Education, Science, Culture and Sport	The toolkit for assessment of pre-school-aged children in need of special conditions for education and development is elaborated according to the required criteria		2 nd ten-day period of December 2021	No funding is required; other sources not prohibited by law
		4.2. Transitioning to universal inclusiveness in Syunik, Lori, Tavush Marzes of the Republic of Armenia and in the city of Yerevan	All pre-school institutions operating in Syunik, Lori and Tavush Marzes and in Yerevan have transitioned to universal inclusiveness	Syunik, Lori, Tavush Marzpetarans; Yerevan Municipality (upon consent)	1 st ten-day period of September 2022	State Budget of the Republic of Armenia, within the scope of general budget allocations of the Budget Programme “1193. Introduction of the System of Universal Inclusive Education” 2022 — AMD 3,234,341.3 thousand
		4.3. Transitioning to universal inclusiveness in Ararat, Kotayk, Shirak, Gegharkunik, Aragatsotn, Vayots Dzor, Armavir Marzes of the Republic of Armenia	All pre-school institutions operating in Ararat, Kotayk, Shirak, Gegharkunik, Aragatsotn, Vayots Dzor, Armavir Marzes have transitioned to universal inclusiveness	Ararat, Kotayk, Shirak, Gegharkunik, Aragatsotn, Vayots Dzor, Armavir Marzpetarans	1 st ten-day period of September 2023	2023 State Budget of the Republic of Armenia, within the scope of general allocations of the Budget Programme “1193.

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						Introduction of the System of Universal Inclusive Education”
5.	Introducing an interrelated mechanism for promotion, ongoing professional development of and remuneration for teacher-educators	5.1. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On pre-school education'" to the Office of the Prime Minister of the Republic of Armenia	The interrelated mechanism for promotion, ongoing professional development and ongoing increase of remuneration for pedagogues is enshrined by legislation		3 rd ten-day period of November 2022	No funding is required
5.2. Adopting the Orders of the Minister of Education, Science, Culture and Sport of the Republic of Armenia “On approving the procedure for selection (appointment) of pedagogical workers of pre-school education institution” and “On approving the procedures for training of directors and pedagogical workers of pre-school education institution”		Mechanisms for developing professional qualities of directors and pedagogical workers, increasing the efficiency of planning, organisation and feedback analysis of the educational process are introduced		3 rd ten-day period of November 2021	No funding is required	
5.3. Launching trainings for directors and pedagogical workers of pre-school education institution		Trainings for directors and pedagogical workers of pre-school education institution have been conducted (around 900 directors, 6000 pedagogical workers)		3 rd ten-day period of May 2022 - 3 rd ten-day period of November 2026	State Budget of the Republic of Armenia, within the scope of general allocations of the Action “Content and Methodological Service of Education” of the Budget Programme “1192. Ensuring the Quality of Education” Other sources not prohibited by law	
6.	Establishing a universally available and accessible learner-centred general education environment	6.1. Establishing natural science and ICT laboratories in all schools of Tavush Marz for the purpose of testing the state standards of general education	The necessary infrastructures for providing subject education according to the new standards are available at all schools in Tavush Marz		3 rd ten-day period of June 2023	Other sources not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		6.2. Establishing necessary natural science and ICT laboratories in around 1400 schools for the introduction of the standards	The necessary laboratory infrastructures necessary for teaching according to the new standards of general education are available at all schools of the Republic of Armenia		1 st ten-day period of September 2026	Other sources not prohibited by law
		6.3. Organising the teaching of regional languages in general education schools	The process of teaching regional languages in various schools of the Republic of Armenia is launched	Ministry of Territorial Administration and Infrastructure; Yerevan Municipality (upon consent)	1 st ten-day period of September 2022	No funding is required
		6.4. Introducing the state standards of general education at all schools of the Republic of Armenia	The revised and approved standards based on the test results of standards are introduced in all schools of the Republic of Armenia		1 st ten-day period of September 2026	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content and Methodological Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"; other sources not prohibited by law
		6.5. Providing all schools of the Republic of Armenia with new textbooks in compliance with the state standards of general education	All schools of the Republic of Armenia are provided with new textbooks in compliance with the state standards of general education		1 st ten-day period of September 2026	State Budget of the Republic of Armenia, AMD 935.704.3 thousand, other sources not prohibited by law
		6.6. Developing media literacy skills of learners	The level of media literacy of learners has been improved based on the final result of subjects of social sciences defined by the standard		2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
		6.7. Introducing an institute of professional orientation at schools	Professional orientation circles are established in all schools of the Republic of Armenia. Pedagogues implementing professional orientation are trained, including within the scope of the programme implemented by the Ministry of Labour and		1 st ten-day period of September 2026	No additional funding from the State Budget of the Republic of Armenia is required

1	2	3	4	5	6	7
1			Social Affairs of the Republic of Armenia. Parents receive relevant information, and learners make informed choices with regard to professional orientation. An effective co-operative relationship is established between the general, higher education and the private system			
		6.8. Repairing and furnishing resource rooms of general education institutions within the scope of ensuring equally available, inclusive and quality education for all children, equipping regional pedagogical support centres	The resource rooms of 100 general education institutions are repaired and furnished, 5 regional pedagogical support centres are repaired and provided with the necessary equipment		1 st ten-day period of April 2023	State Budget of the Republic of Armenia and USAID, 2021-2023 — AMD 379.7 million
7.	Differentiated policy for ongoing professional development and promotion of teachers based on the needs of various groups of teachers	7.1. Submitting the draft Decision “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1745-N of 10 November 2011” to the Office of the Prime Minister of the Republic of Armenia Submitting the draft Decision “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1667-N of 27 December 2012” to the Office of the Prime Minister of the Republic of Armenia Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia “On making amendments to Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia No 24-N of 5 March 2021” Adopting the Order of the Minister of Education, Science, Culture and Sport of	The procedures for attestation, granting of categories and training of teachers are reviewed, by providing the necessary toolkit to identify and encourage teachers meeting the up-to-date requirements, increasing the remuneration for teachers by 30-50%, and gradually bringing it closer to the country's average salary		3 rd ten-day period of November 2022	State Budget of the Republic of Armenia 2022 — AMD 1 384 500.0 thousand

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		the Republic of Armenia "On making amendments to Order of the Minister of Education and Science of the Republic of Armenia No 1031-N of 15 August 2013"				
		7.2. Introducing interrelated mechanisms for professional development of and remuneration for teachers	Professional standards pre-determining the opportunities for promotion of teachers are approved		3 rd ten-day period of November 2023	No funding is required
		7.3. Completely reviewing the pedagogical education programmes in compliance with the new state standards of general education	The pedagogical education programmes are reviewed by being brought into compliance with the new standards of general education and the professional standards of teacher		3 rd ten-day period of November 2023	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content and Methodological Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"
		7.4. Reviewing the conditions for admission and study of pedagogical education and further introduction of a mechanism for providing jobs to qualified specialists	The mechanisms for receiving pedagogical education and providing jobs to qualified specialists are elaborated, by creating favourable conditions for making the profession of teacher demanded, prestigious and up-to-date among young people		1 st ten-day period of December 2026	No funding is required
8.	Constructing, renovating and repairing at least 300 general education institutions — ensuring that they are fully equipped with necessary property and equipment	Drawing up standards and methodology for inclusion of schools in the list of construction, renovation and repair, in line with the principles of providing with necessary property and equipment in parallel with activities related to seismic stability, load of buildings, effective organisation of the educational process in rural communities, and construction works	The standards and methodology for inclusion of schools in the list of construction, renovation and repair are drawn up	Ministry of Territorial Administration and Infrastructure; Urban Development Committee	3 rd ten-day period of November 2021	Other sources not prohibited by law

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1		8.2. Selecting at least 300 schools according to the elaborated methodology and principles and submitting the final list to the Office of the Prime Minister of the Republic of Armenia	The selection of institutions subject to repair and construction is carried out according to the elaborated criteria, and the final list is approved, including the schools indicated in the pre-election promises of the Prime Minister of the Republic of Armenia (secondary schools of Parakar, Mrgashat, Lusakn, sports halls of nine communities of Pshatavan and Armavir Marz, that of basic school No 7 of Vagharshapat)	Ministry of Territorial Administration and Infrastructure; Urban Development Committee	3 rd ten-day period of November 2021	No funding is required
		8.3. Submitting the list of necessary property and equipment in compliance with the new standard and syllabi to the Office of the Prime Minister of the Republic of Armenia	The list of necessary property and equipment is reviewed in compliance with the new standard and syllabi		3 rd ten-day period of February 2022	No funding is required
		8.4. Carrying out construction works in the institutions included in the list and ensuring that they are equipped with the necessary property and equipment	The construction works are carried out in the institutions included in the list, and the institutions are equipped with necessary property and equipment		3 rd ten-day period of June 2020 - 3 rd ten-day period of November 2026	State Budget of the Republic of Armenia, within the scope of general allocations of the Budget Programme "1183. Safe School" (Actions 32001,32002,32003,32004); other sources not prohibited by law
9.	Enhancing the efficiency of the management and funding system of general education institutions	9.1. Submitting the draft Law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia 'On general education'" to the Office of the Prime Minister of the Republic of Armenia	A new model of management of general education institutions is introduced, with new mechanisms for certification and attestation and functional distribution		3 rd ten-day period of March 2022	No funding is required
		9.2. Elaborating the Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1262-N of 24 August 2006" and	A new procedure for funding is in effect based on the number of classes. There is also an additional funding mechanism based on effective management, with new competitive funding mechanisms based on performance, contributing to the implementation of effective		3 rd ten-day period of June 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		submitting it to the Office of the Prime Minister of the Republic of Armenia	and quality general education			
		9.3. Submitting the draft Decision “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1392-N of 25 July 2002” to the Office of the Prime Minister of the Republic of Armenia Submitting the draft Decision “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1391-N of 14 October 2010” to the Office of the Prime Minister of the Republic of Armenia Submitting the draft Decision “On making amendments and supplements to Decision of the Government of the Republic of Armenia No 319-N of 4 March 2010” to the Office of the Prime Minister of the Republic of Armenia	As a result of electing the director of general education institutions, reviewing the job descriptions and the model statute, the toolkit of the management efficiency of the institutions is ensured, by attaching importance to the result of the performance of the development programme		3 rd ten-day period of November 2022	No funding is required
		9.4. Elaborating a draft decision on establishing the procedure for attestation of directors of state general education institutions of the Republic and submitting it to the Office of the Prime Minister of the Republic of Armenia Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia “On making amendments and supplements to Order of the Minister of Education and Science of the Republic of Armenia No 395-N of 18 May 2010”	The toolkit for evaluating the work efficiency of directors is ensured through the review the procedure for certification of directors of general education institutions, introduction of the attestation system		3 rd ten-day period of November 2022	No funding is required
		9.5. Launching trainings for members of collegial management bodies of general	Members of the collegial management body of all general education institutions possess the		3 rd ten-day period of	State Budget of the Republic of Armenia, within the scope

11	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		education institutions	necessary skills and abilities to solve the tasks set before them (around 9000 members)		November 2022	of general allocations of the Action "11006. Content and Methodological Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"
		9.6. Launching trainings for directors and deputy directors of general education institutions	A mechanism of continuous professional development is in effect for directors and deputy directors of general education institutions (1400 directors, 2200 deputy directors)		3 rd ten-day period of November 2022	State Budget of the Republic of Armenia, within the scope of general allocations of the Action "11006. Content and Methodological Service of Education" of the Budget Programme "1192. Ensuring the Quality of Education"
10.	Providing pupils of primary classes of general education schools of all marzes of the Republic of Armenia with school meals	10.1. Including general education schools of Lori Marz of the Republic of Armenia in the programme "Sustainable School Meals"	In Lori Marz of the Republic of Armenia, the number of beneficiaries receiving food while studying will be around 12600 children, for the whole programme — around 78500 children studying in primary classes	Lori Marzpetaran	1 st ten-day period of January 2022	State Budget of the Republic of Armenia, AMD 1588.1 million; other sources not prohibited by law
		10.2. Including general education schools of Armavir Marz of the Republic of Armenia in the programme "Sustainable School Meals"	In Armavir Marz of the Republic of Armenia, the number of beneficiaries receiving food while studying will be around 14000 children, for the whole programme — around 92500 children studying in primary classes	Armavir Marzpetaran	1 st ten-day period of September 2022	State Budget of the Republic of Armenia, AMD 1923.2 million; other sources not prohibited by law
		10.3. Including general education schools of Kotayk Marz of the Republic of Armenia in the programme "Sustainable School Meals"	In Kotayk Marz of the Republic of Armenia, the number of beneficiaries receiving food while studying will be around 15600 children, for the whole programme — around 108100 children studying in primary classes	Kotayk Marzpetaran	1 st ten-day period of September 2023	State Budget of the Republic of Armenia, AMD 2277 million; other sources not prohibited by law
		10.4. Implementing trainings for proper implementation of the programme of provision of meals	School staffs have the necessary abilities and skills to implement the programme		1 st ten-day period of September 2022-2023	Other sources not prohibited by the law of the Republic of Armenia
11.	Rationalising the distribution of primary vocational (handicraft) and	11.1. Re-organising the educational institutions providing primary vocational	Around 10 primary vocational (handicraft) and secondary vocational education institutions (2		3 rd ten-day period of	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	secondary vocational state education institutions and the programmes implemented within those institutions	(handicraft) and secondary vocational education (PSVE)	institutions per year) are re-organised		November 2022-2026	
		11.2. Elaborating a methodology for distribution of seats for admission at PSVE institutions	The methodology for distribution of seats for admission at PSVE institutions is based on territorial and sectoral development priorities and the requirements of the labour market		3 rd ten-day period of November 2022	No funding is required
		11.3. Re-distributing the programmes implemented at PSVE institutions according to the priorities of territorial and sectoral development, and the number of students	The programmes implemented at PSVE institutions comply with the priorities of territorial and sectoral development and the requirements of the labour market		1 st ten-day period of December 2022	No funding is required
12.	Increasing the efficiency of the management of educational institutions of the primary vocational (handicraft) and secondary vocational system and expanding the opportunities and forms of entrepreneurial activity thereof	12.1. Testing and introducing public-private partnership models of management of PSVE institutions	<ul style="list-style-type: none"> - Alternative models of management of educational institutions providing primary vocational (handicraft) and secondary vocational education are elaborated. - Legal and institutional grounds based on the format of the management model based on public-private partnership are established/elaborated - The new management model has been piloted in at least one institution. - Funding models for educational institutions providing primary vocational (handicraft) and secondary vocational education have been elaborated for the purpose of enhancing the efficiency of management. 		3 rd ten-day period of June 2023	No funding is required
		12.2. Making relevant amendments and supplements to the statutes of primary vocational (handicraft) and secondary vocational education institutions for the purpose of expanding the opportunities and forms of entrepreneurial activity of educational institutions PSVE	- The opportunities and forms of entrepreneurial activity of educational institutions providing PSVE are expanded		3 rd ten-day period of November 2023	No funding is required

11	12	13	14	15	16	17
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
13.	Improving the employment capacity of the primary vocational (handicraft) and secondary vocational education sector	13.1. Reviewing the lists of professions of primary vocational (handicraft) and secondary vocational education; submitting the draft Decision of the Government of the Republic of Armenia “On approving the lists of professions of primary vocational (handicraft) and secondary vocational education and making amendments to Decision of the Government of the Republic of Armenia No 73-N of 12 January 2006” to the Office of the Prime Minister of the Republic of Armenia	The lists of professions of PSVE correspond to the strategic directions of development and the tendencies of the labour market of the Republic of Armenia		3 rd ten-day period of November 2024	No funding is required
		13.2. Introducing, under an experimental procedure, a system for job-based training and dual training at primary vocational (handicraft) and secondary vocational education institutions	A system for job-based training and dual training is introduced, under the experimental procedure, at PSVE educational institution, for at least 1 new profession in 2 institutions per year		3 rd ten-day period of July 2022-2026	No funding is required
		13.3. Elaborating a draft Law of the Republic of Armenia “On making amendments to the Laws ‘On education’, ‘On primary vocational (handicraft) and secondary vocational education of the Republic of Armenia’” and submitting it to the Office of the Prime Minister of the Republic of Armenia	Necessary legislative grounds have been established for the introduction of job-based and dual training into the entire PSVE system		3 rd ten-day period of November 2022	No funding is required
14.	Strengthening the human resources of PSVE institutions	14.1. Training of members of the administrative, management boards, representatives of branch and sectoral associations involved in various working groups, pedagogical staff of institutions providing PSVE	- Around 800 administrative workers, members of management boards, representatives of branch and sectoral associations involved in various working groups, the pedagogical staff of the PSVE system are trained and have acquired the necessary skills to solve the tasks set before them - Around 60 administrative workers, members of management boards,		3 rd ten-day period of August 2022 3 rd ten-day period of August 2026	2022 State Budget of the Republic of Armenia AMD 4 910 800 per year within the scope of general allocations of the Action “11006. Content and Methodological Service of Education” of the Budget

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			representatives of branch and sectoral associations involved in various working groups of the PSVE system are trained annually and have acquired the necessary skills to solve the tasks set before them			Programme “1192. Ensuring the Quality of Education” — State Budget of the Republic of Armenia, AMD 579 800 thousand per year
		14.2. Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia “On approving the procedures for attestation and training of the pedagogical staff of primary vocational (handicraft) and secondary vocational education institutions”	The requirements and criteria for the pedagogical staff of primary vocational (handicraft) and secondary vocational education institutions and training are defined		3 rd ten-day period of November 2023	No funding is required
		14.3. Attestation of the pedagogical staff of PSVE institutions	The pedagogical staff of PSVE institutions meet the qualification requirements defined		3 rd ten-day period of August 2024-2026	State Budget of the Republic of Armenia; It will be possible to submit the calculation after the elaboration and approval of PSVE institutions defined by point 17.2, procedures for attestation and training of pedagogical staff of PSVE institutions, and procedures, in case of availability of a relevant study on the pedagogical staff subject to attestation
		14.4. Submitting the draft Decision of the Government of the Republic of Armenia “On approving the procedure for granting qualification categories to the pedagogical staff of primary vocational (handicraft) and secondary vocational educational institutions” to the Office of the Prime Minister of the Republic of Armenia	A mechanism for professional advancement of pedagogues, interrelated with the remuneration of work, is established in PSVE institutions		3 rd ten-day period of November 2024	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		14.5. Strengthening and improving capacities of the pedagogical staff teaching foreign languages, modernising the educational materials	Each year, at least 25 foreign language teachers of PSVE institutions are trained, 1-2 training support manuals are published		1 st ten-day period of December 2023	State Budget of the Republic of Armenia; other sources not prohibited by law, AMD 6831 000 per year
15.	Increasing the attractiveness and accessibility of PSVE, ensuring the inclusiveness thereof	15.1. Mapping PSVE institutions subject to reconstruction and repair, based on priority	The lists of priorities for reconstruction and repair of PSVE institutions are defined	Urban Development Committee	1 st ten-day period of June 2022	No funding is required
		15.2. Reconstructing, repairing, improving 8 institutions providing primary vocational (handicraft) and secondary vocational education	Implementation of construction works for reconstruction of 8 educational institutions, based on priority		1 st ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 14 533 233 45
		15.3. Replenishing PSVE institutions with property and equipment	Up to 8 PSVE institutions are equipped and replenished with property and equipment in compliance with the requirements of modern educational environments		1 st ten-day period of December 2026	State Budget of the Republic of Armenia, AMD 1040 382 000 (the calculation is envisaged for 8 PSVE institutions)
		15.4. Establishing PSVE institutions of agricultural profile	2 educational institutions of agricultural orientation are established		3 rd ten-day period of November 2023	No funding is required
16.	Creating an effective, transparent management system based on key performance indicators (KPI) and final outcomes in higher education system; transitioning to funding KPI and programme outcomes, introducing new mechanisms for funding higher education	16.1. Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving mechanisms for key performance indicators (KPI) of activities of higher education institutions and those for funding programme outcomes"	Performance evaluation indicators of higher education institutions, mechanisms for transparency and accountability, funding results are elaborated		3 rd ten-day period of November 2022	Other sources not prohibited by law; State Budget of the Republic of Armenia, within the scope of Actions of "111. Higher and Post-Graduate Professional Education Programme"
		16.2. Introducing key performance indicators in at least 3 higher education institutions	Key performance indicators are introduced in at least 3 higher education institutions		3 rd ten-day period of November 2023	Other sources not prohibited by law
17.	Reviewing the principles and mechanisms for admission to and expansion of inclusiveness in higher education institutions	17.1. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia	1. Allocating up to 7 free seats each year under the Bachelor's educational degree in higher education (including ongoing and integrated education programmes) for the purpose of supporting national minorities	Ministry of Territorial Administration and Infrastructure	2 nd ten-day period of March 2023 3 rd ten-day period of June 2024	State Budget of the Republic of Armenia, within the scope of Actions of "111. Higher and Post-Graduate Professional Education

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		No 597-N of 26 April 2012” to the Office of the Prime Minister of the Republic of Armenia	2. New entry requirements for admission are defined, and the new mechanisms are piloted in at least 3 education programmes			Programme" State Budget of the Republic of Armenia, within the scope of Actions of "1111. Higher and Post-Graduate Professional Education Programme"
		17.2. Submitting the draft Decision of the Government of the Republic of Armenia “On making amendments and supplements to the “Procedure for Providing Student Benefits and State Scholarships in Higher Education Institutions of the Republic of Armenia” approved by Decision of the Government of the Republic of Armenia No 1183-N of 2006” to the Office of the Prime Minister of the Republic of Armenia	Financial support is provided to students from border settlements of the Republic of Armenia and socially disadvantaged students	Ministry of Territorial Administration and Infrastructure	2 nd ten-day period of February 2022	State Budget of the Republic of Armenia, within the scope of Actions of "1111. Higher and Post-Graduate Professional Education Programme"
18.	Providing education in regional languages	18.1. Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia “On making supplements to Order of the Minister of Education and Science of the Republic of Armenia No 647-A/K of 3 July 2015 ‘On approving the education programmes for the professions of higher professional education of the Republic of Armenia”	Master's education programmes in Georgian and Azerbaijani studies are included in the list		3 rd ten-day period of September 2022	No funding is required
		18.2. Submitting the draft Decision of the Government of the Republic of Armenia "Allocation of up to 8 free seats under 2 education programmes for relevant academic years" to the Office of the Prime Minister of the Republic of Armenia	2. Up to 8 free seats under 2 education programmes are allocated for each academic year		2 nd ten-day period of December 2023-2025	State Budget of the Republic of Armenia, within the scope of Actions of "1111. Higher and Post-Graduate Professional Education Programme"
19.	Reviewing the content and structure of education programmes by	19.1. Elaborating and approving the Sectoral Qualifications Framework (SQF)	At least 6-7 elaborated SQF (total number — 40) each year, adapted to the changing		3 rd ten-day period of November 2021-2025	State Budget of the Republic of Armenia, within the scope

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	focusing on final learning outcomes, in compliance with the requirements of the national qualifications framework	in accordance with the requirements of the National Qualifications Framework (NQF) upon the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	demands of the labour market			of Actions of "1111. Higher and Post-Graduate Professional Education Programme"
		19.2. Reviewing the content and structure of education programmes by focusing on final learning outcomes arising from the Sectoral Qualifications Frameworks	The education programmes are revised by focusing on final learning outcomes arising from the Sectoral Qualifications Frameworks. At least one reviewed professional education programme		3 rd ten-day period of November 2022-2025	Other sources not prohibited by law
20.	Elaborating a concept paper on the establishment of an academic city	20.1. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Concept Paper on Establishing an Academic City" to the Office of the Prime Minister of the Republic of Armenia	The Concept Paper on Establishing an Academic City is elaborated and submitted to the Office of the Prime Minister of the Republic of Armenia, the relevant Actions have been defined by the Concept Paper		2 nd ten-day period of February 2023	Other sources not prohibited by law
		20.2. Implementing the Actions arising from the Concept Paper on Establishing an Academic City	The 2023-2026 programmes envisaged by the Action Plan are implemented		3 rd ten-day period of November 2023-2026	State Budget of the Republic of Armenia; It will be subject to evaluation after the adoption of the Concept Paper; other sources not prohibited by law
21.	Ongoing improvement of higher education, ongoing increase of the research component in higher education	21.1. Reviewing and implementing programme accreditation criteria	Education programmes of at least 3 professions having passed programme accreditation	National Center for Professional Education Quality Assurance	3 rd ten-day period of September 2024	State Budget of the Republic of Armenia
		21.2. Concluding memoranda of co-operation aimed at improving the relevant environment for conducting research in higher education institutions	The memoranda of co-operation between at least 2 higher education institutions and 2 scientific and research organisations are concluded	National Center for Professional Education Quality Assurance	3 rd ten-day period of November 2023	No funding is required
22.	Upgrading higher education quality in areas of natural sciences by bringing it to an international level through state support and	22.1. Establishing inter-university and inter-disciplinary experimental thematic labs and implementing programmes	Co-operation between universities in a number of areas exists. At least 2 thematic labs are established	Ministry of High-Tech Industry	3 rd ten-day period of November 2025	State Budget of the Republic of Armenia; cost of 1 lab is around AMD 110.0 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	institutional investments	22.2. Elaborating a new methodology of funding through state support in the areas of natural sciences per student. Adoption of an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	The methodology of funding in all areas of natural and technical sciences is elaborated and implemented in at least 5 education programmes	Ministry of High-Tech Industry; Ministry of Economy	3 rd ten-day period of March 2025	Other sources not prohibited by law
23.	Expanding opportunities for internationalisation, mobility of higher education	23.1. Expanding opportunities for exchange of experience and professional development of teaching and administrative staff	The programmes for international exchange of experience and professional development are expanded as a result of trainings of academic teaching and administrative staff		1 st ten-day period of December 2023-2025	Other sources not prohibited by law
		23.2. Ensuring the possibility of teaching separate courses or separate topics of the courses, educational modules and education programmes in a foreign language	There are courses or separate topics of courses taught in a foreign language in at least 2 universities in 3 professions.		3 rd ten-day period of July 2024	Other sources not prohibited by law
24.	Reforms of the higher professional education system due to the membership in the European Higher Education Area (EHEA)	24.1. Participation of representatives of the Republic of Armenia in the meetings of the Bologna Follow-up Group and working groups	Ensuring sustainable participation of Armenia in activities of the EHEA to promote consistent implementation and internationalisation of ongoing reforms in the national higher education system		1 st ten-day period of December 2022-2025	State Budget of the Republic of Armenia 2022 — AMD 20010.7 thousand, the following years — according to budget allocations
		24.2. Reviewing Section 8 of the Supplement of the Higher Education Graduation Document of the Republic of Armenia — the Diploma (description of the educational system) Adopting an order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	Section 8 of the Diploma Supplement is reviewed and approved by the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia		3 rd ten-day period of June 2023	Other sources not prohibited by law
25.	Developing and spreading informal education in the Republic of Armenia; recognising informal education outcomes	25.1. Elaborating a concept paper on informal education (including youth and adult learning and education) and a roadmap for its implementation	The concept paper on informal education (including youth and adult learning and education) and the roadmap for its implementation are approved		3 rd ten-day period of December 2023	Other sources not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		25.2. Bringing the terminology (supplementary and continuing education, adult learning and education, lifelong learning, etc.) available in the main laws and secondary legislative acts of the Republic of Armenia regarding education related to studies of education of youth and adults and the education sector into compliance with the internationally accepted, agreed definitions and standards (for example, UNESCO, UN); analysis and recommendations	The terminology related to the informal education sector is brought into compliance with the internationally accepted terminology		3 rd ten-day period of December 2023	Other sources not prohibited by law
		25.3. Elaborating relevant methodologies for organising informal education and capacity-building of the actors, service providers and staff of the sector	The methodology of organising informal education is approved, 10 courses on capacity-building have been organised		3 rd ten-day period of December 2026	Other sources not prohibited by law
		25.4. Elaborating and testing (piloting) mechanisms for registration of informal education actors and service providers, guarantee and certification systems of programmes implemented by them, for granting of credits and recognition of results, and quality assurance	The mechanisms for ensuring the quality of informal education are introduced		3 rd ten-day period of December 2024	Other sources not prohibited by law
		25.5. Elaborating and introducing a legal basis and institutional mechanisms (including a toolkit) for collecting statistical quantitative and qualitative data on informal education	The legal basis for collecting statistical data is approved		3 rd ten-day period of December 2024	Other sources not prohibited by law
		25.6. Raising awareness of informal education (including youth and adult learning and education) among the public through advocating the sector, and implementing public campaigns	The sector of informal education is popularised, 5 public campaigns are implemented		3 rd ten-day period of December 2024	Other sources not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
Science						
26.	Improving the legal framework regulating the sector of science	26.1. Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the category of and criteria for scientific personnel in scientific organisations of the Republic of Armenia" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The minimum criteria for productivity of the scientific personnel according to categories are defined, which will create a ground for conducting a nation-wide attestation in 2024	National Academy of Sciences (upon consent)	3 rd ten-day period of March 2022	No additional funding from the State Budget of the Republic of Armenia is required
		26.2. Elaborating a draft Decision of the Government of the Republic of Armenia "On defining the 2023-2027 priorities of science and technology development in the Republic of Armenia" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The priority directions in the sector of science are defined, which serve as a basis for the elaboration of sectoral strategies and the implementation of additional funding programmes according to those directions	National Academy of Sciences (upon consent)	3 rd ten-day period of May 2023	No additional funding from the State Budget of the Republic of Armenia is required
		26.3. Elaborating a draft Decision of the Government of the Republic of Armenia "On defining the requirements for the structure of scientific organisations of the Republic of Armenia" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The requirements for the structure of organisations are defined	National Academy of Sciences (upon consent)	3 rd ten-day period of October 2023	No additional funding from the State Budget of the Republic of Armenia is required
		26.4. Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the new procedures for basic, targeted programme and thematic (grant) funding of scientific and scientific-technical activities" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The following are submitted to the Government of the Republic of Armenia for approval: (a) the new procedure for basic funding; mechanisms based on the performance of funding of organisations are included, the mechanisms for maintaining the funding infrastructure and those for bonus or reduction of funding are defined for basic funding; (b) the new procedure for thematic (grant)	National Academy of Sciences (upon consent)	3 rd ten-day period of October 2022	No additional funding from the State Budget of the Republic of Armenia is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			funding; (c) the new procedure for targeted programme funding, which defines the procedures for achieving a result, evaluating the result and intermediate monitoring			
		26.5. Elaborating a draft Decision of the Government of the Republic of Armenia “On approving the 2022-2026 Strategic Programme for Development of the Scientific Sector of the Republic of Armenia and the Schedule of Actions for implementation thereof” and submitting it to the Office of the Prime Minister of the Republic of Armenia	The main directions, goals of the state policy to be implemented in 2022-2026 in the field of scientific and scientific-technical activities of the Republic of Armenia, and the tactics to achieve these goals are specified, there are key indicators for evaluation of actions and results in accordance with the tactics	National Academy of Sciences (upon consent)	3 rd ten-day period of November 2022	No additional funding from the State Budget of the Republic of Armenia is required
		26.6. Elaborating a draft Decision of the Government of the Republic of Armenia “On approving the Programme Aimed at the Development of the Field of Armenian Studies and Humanities and the Schedule of Actions for implementing the Programme” and submitting it to the Office of the Prime Minister of the Republic of Armenia	The Programme Aimed at the Development of the Field of Armenian Studies and Humanities, the Actions for implementing the Programme are approved	National Academy of Sciences (upon consent)	3 rd ten-day period of March 2023	No additional funding from the State Budget of the Republic of Armenia is required
27.	Developing infrastructures favourable for competitive scientific activities	27.1. Re-arming scientific centres with modern equipment and establishing centres of scientific equipment for joint use	Scientific centres are re-armed with the necessary equipment for complex sectoral research — 4-6 units of large equipment each year; there are 34 centres of scientific equipment for joint use	Ministry of High-Tech Industry; Ministry of Economy; National Academy of Sciences (upon consent)	3 rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia, EU grant funds 2022 — AMD 3.580.0. 0 2023 —AMD 5.160.0. 0 2024 —AMD 6.740.0. 0 2025 —AMD 8.320.0. 0 2026 —AMD 9.900.0. 0
		27.2. Repairing scientific centres	There are 10 repaired scientific centres which are attractive for international co-operation,	National Academy of Sciences (upon consent)	2 nd ten-day period of October 2022-2025	State Budget of the Republic of Armenia

1	2	3	4	5	6	7
1			inflow of new personnel and efficient work			2022 — AMD 980,000.0 2023 — AMD 2.940.0. 0 2024 —AMD 2.940.0. 0 2025 — AMD 2.940.0. 0 EU support programme 2022 —AMD 7.200.0.0 2023 —AMD 21.600.0.0 2024 —AMD 21.600.0.0 2025 —AMD 21.600.0.0
		27.3. Implementation of state programmes aimed at consolidation of small scientific organisations close in research fields with large scientific centres	There is a more favourable environment for research, as well as conditions for effective use of human and physical resources. 1-2 consolidated centres per year	Ministry of High-Tech Industry; Ministry of Economy; National Academy of Sciences (upon consent)	2 nd ten-day period of October 2023-2026	State Budget of the Republic of Armenia, EU grant funds 2023 - AMD 538,000.0 2024 - AMD 1.175.0.0 2025 - AMD 1.739.0.0 2026 - AMD 2.329.0.0
		27.4. Elaborating a draft Decision of the Government of the Republic of Armenia “On establishing an institution for transferring technologies aimed at promoting and assisting innovative and science-driven entrepreneurship” and submitting it to the Office of the Prime Minister of the Republic of Armenia	An institution revealing developments that have the potential for commercialisation in scientific organisations or universities and guiding the commercialisation process thereof is established	Ministry of Economy; Ministry of High-Tech Industry; National Academy of Sciences (upon consent)	1 st ten-day period of May 2023	State Budget of the Republic of Armenia
		27.5. Establishing a National Foundation for Assessment of Risky Science to Business Initiatives and Investments	The National Foundation for Assessment of Risky Science to Business Initiatives and Investments is established	Ministry of Economy; Ministry of High-Tech Industry; National Academy of Sciences (upon consent)	1 st ten-day period of October 2025	State Budget of the Republic of Armenia, AMD 10,000,000 thousand

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1		27.6. Concluding inter-state or inter-agency treaties and agreements in scientific and scientific-technical field	There is co-operation with most developed countries in the world and their agencies or international organisations, within the scope whereof global studies, as well as a number of mobility programmes are carried out. An average of 2 inter-state agreements with the EU, East Asian states and relevant US institutions per year	National Academy of Sciences (upon consent)	1 st ten-day period of September 2022, 3 rd ten-day period of April 2023-2026	State Budget of the Republic of Armenia 2022 — AMD 300,000.0 2023 — AMD 400,000.0 2024 — AMD 500,000.0 2025 — AMD 600,000.0 2026 — AMD 700,000.0
		27.7. Implementing programmes targeted at association with European framework programmes and promotion of the active participation of Armenia in framework programmes	There are mechanisms for promoting the participation of Armenia in European framework programmes		3 rd ten-day period of September 2022	No additional funding from the State Budget of the Republic of Armenia is required
28.	Raising the qualification of workers in the sector of science and engaging young personnel Increasing efficiency of state funding in the sector of science	28.1. Implementing programmes aimed at supporting the studies of PhD students and young applicants	There are around 400 PhD students having received post-graduate education in the leading groups of the Republic of Armenia and/or in the best centres abroad, who are beneficiaries of the programme 2022 - 15 2023 - 25 2024 - 35 2025 - 155 2026 - 170	National Academy of Sciences (upon consent)	3 rd ten-day period of October 2022-2026	State Budget of the Republic of Armenia 2022 — AMD 150,000.0 2023 — AMD 250,000.0 2024 — AMD 350,000.0 2025 — AMD 1.550.0.0 2026 — AMD 1.700.0.0
		28.2. Implementing programmes for post-doctoral research	There are young researchers having participated in leading research programmes in the best centres abroad, and at least 200 newly graduated young researchers or those having a scientific degree: 2022 - 24	National Academy of Sciences (upon consent)	3 rd ten-day period of September 2022-2026	State Budget of the Republic of Armenia 2022 — AMD 268,800.0 2023 — AMD 403,200.0 2024 — AMD 537,600.0

1	2	3	4	5	6	7
1			2023 - 36 2024 - 48 2025 - 52 2026 - 68			2025 — AMD 582,400.0 2026 — AMD 761,600.0
		28.3. Medium-term and long-term programmes for professional training and raising qualification of employees of scientific organisations at the best scientific centres abroad	There are at least 400 trained scientific workers: 2023 - 50 2024 - 75 2025 - 125 2026 - 150	National Academy of Sciences (upon consent)	3 rd ten-day period of March 2023-2026	State Budget of the Republic of Armenia 2023 — AMD 560,000.0 2024 — AMD 840,000.0 2025 — AMD 1.400.0.0 2026 —AMD 1.680.0.0
29.		29.1. Implementing the process of normalisation of salaries of scientific personnel included in the basic funding programmes of scientific and scientific and technical activities	Gradually increasing salaries of scientific personnel included in the basic funding programmes of scientific and scientific and technical activities based on the results of attestation of scientific personnel in 2021, bringing to the following indicators in 2025: laboratory assistant or engineer – AMD 138.3 thousand, senior laboratory assistant or senior engineer — AMD 179.0 thousand, junior research fellow — AMD 210.0 thousand, research fellow — AMD 276.0 thousand, senior research fellow — AMD 343.0 thousand, leading research fellow — AMD 443.8 thousand, chief research fellow — AMD 552.9 thousand,	National Academy of Sciences (upon consent)	3 rd ten-day period of November 2022-2025	State Budget of the Republic of Armenia — increase against the previous year 2022 — AMD 3,625,615.2 2023 —AMD 2,271,686.4 2024 —AMD 2.439.240.0 2025 — AMD 2.010.078.0

1	2	3	4	5	6	7
NN						
1						
			head of the scientific group — AMD 410.0 thousand, head of the scientific unit — AMD 477.2 thousand			
		29.2. Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the programme for nationwide attestation of scientific personnel" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The programme for nationwide attestation of scientific personnel, which will serve as a basis for categorisation of scientific personnel meeting the high productivity requirements, according to categories, and the review of funding allocated to scientific organisations according to the name list of positions of scientific personnel, is approved	National Academy of Sciences (upon consent)	3 rd ten-day period of October 2024	No additional funding from the State Budget of the Republic of Armenia is required
		29.3. Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the methodology of performance evaluation of scientific organisations and the schedule of implementation of actions based on the performance" and submitting it to the Office of the Prime Minister of the Republic of Armenia	The methodology of performance evaluation of organisations is approved, and the primary evaluation of performance of scientific organisations is carried out. Introduction of a 5-year mechanism for basic funding of organisations with highest level of performance. Implementation of a bonus programme for preparing scientific personnel within the scope of the basic funding	National Academy of Sciences (upon consent)	3 rd ten-day period of October 2022 2 nd ten-day period of April 2023 2 nd ten-day period of March 2024	No additional funding from the State Budget of the Republic of Armenia is required
		29.4. Establishing re-integration or remotely controlled laboratories	There are around 60 scientists and around 60 remotely controlled scientific groups having returned to the Republic of Armenia, that in addition to conducting modern scientific researches, also prepare personnel capable of carrying out creative work in the high-tech sector	National Academy of Sciences (upon consent)	3 rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia 2022 — AMD 446,000.0 2023 — AMD 692,000.0 2024 — AMD 938,000.0 2025 — AMD 1.184.0.0 2026 — AMD 1.676.0.0
		29.5. Introducing a unified electronic platform for management of the sector of science	Mechanisms for the process of on-line permanent monitoring of effectiveness at all levels — from individual researcher to scientific organisation, are introduced, a toolkit for early identification and addressing		3 rd ten-day period of May 2022; 3 rd ten-day period of November	State Budget of the Republic of Armenia 2023 — AMD 5,000.0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			of problems is available, the improved version that is adapted to the user is released in 2023		2023	
		29.6. Implementing programmes aimed at supporting research in the fields of social sciences, humanities and Armenian studies	A number of targeted programmes by defining the final outcome and the high-level quality of research are implemented	National Academy of Sciences (upon consent)	3 rd ten-day period of April 2023	State Budget of the Republic of Armenia AMD 2,500,000.0
		29.7. Implementing a programme aimed at supporting dual significance researches	The amounts of funds allocated for conducting defence and civic research and the duration of programmes are increased	National Academy of Sciences (upon consent)	1 st ten-day period of November 2022	State Budget of the Republic of Armenia 2023 — AMD 200,000.0
		29.8. Supporting scientific projects aimed at achieving applied results	The conditions of the competition for applications for scientific projects aimed at achieving an applied result are improved, the number of topics guaranteed for funding has increased as compared to the number of topics of the previous competition as a result of the competition	National Academy of Sciences (upon consent)	3 rd ten-day period of November 2022	State Budget of the Republic of Armenia 2023 — AMD 120,000.0
		29.9. Implementing programmes aimed at supporting researches in priority directions	Additional financial resources have been provided for the following leading directions: data science, artificial intelligence, quantum technologies, smart agriculture, biotechnology, material science, chemistry, physics, mathematics and other directions declared as priority	National Academy of Sciences (upon consent)	3 rd ten-day period of January 2024	State Budget of the Republic of Armenia 2024 — AMD 540,000.0
30.	Ensuring an effective system for granting scientific degrees and academic ranks in the Republic of Armenia	30.1. Submitting the draft Amendments to the “‘Procedure for granting scientific degrees of professor and assistant professor to the scientific-pedagogical personnel in the Republic of Armenia’ approved by Decision of the Government of the Republic of Armenia No 615 of 9 July 2001” to the Office of the Prime Minister of the Republic of Armenia	Provisions of the procedure for granting scientific degrees of professor and assistant professor to the scientific-pedagogical personnel in the Republic of Armenia are defined, which do not give rise to subjective interpretation		1 st ten-day period of February 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		30.2. Adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the name lists of professions of granting scientific degrees and academic ranks in the Republic of Armenia and repealing Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia No 13-N of 15 June 2020"	The name-lists of scientific defence and granting academic ranks equivalent to modern scientific-research directions are brought into compliance with the existing scientific potential		2 nd ten-day period of January 2022	No funding is required
		30.3. Re-elaborating and approving the conditions for scientific periodicals published in the Republic of Armenia by the order of the Chairperson of the Supreme Certifying Commission	There are new requirements for scientific periodicals, meeting whereof will assist the international co-operation and inclusion of periodicals in international scientific databases	National Academy of Sciences (upon consent)	1 st ten-day period of March 2022	No funding is required
		30.4. Submitting the draft Amendments to the "Regulation on granting scientific degrees in the Republic of Armenia' approved by Decision of the Government of the Republic of Armenia No 327 of 8 August 1997" to the Office of the Prime Minister of the Republic of Armenia	Provisions of the regulations for granting scientific degrees in the Republic of Armenia are defined, which contribute to the international co-operation and internationalisation of scientific researches conducted in the Republic of Armenia	National Academy of Sciences (upon consent)	1 st ten-day period of September 2023	No funding is required
31.	Enhancing the effectiveness of the fight against plagiarism	31.1. Submitting the draft "Procedure for depriving of the scientific degree granted in the Republic of Armenia" to the Office of the Prime Minister of the Republic of Armenia	A procedure is established, which enables to deprive of an approved academic degree if materials borrowed from other sources without references are found in the dissertation within a certain period of time	National Academy of Sciences (upon consent)	1 st ten-day period of October 2023	No funding is required
		31.2. Adding new functions to the anti-plagiarism computer software	The effective computer software for detecting cases of plagiarism is introduced, which takes into account the current forms of plagiarism, by contributing to the increase of the detection rate of materials borrowed without references in dissertations		2 nd ten-day period of May 2023	No additional funding from the State Budget of the Republic of Armenia is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
Culture						
32.	Improving the legislation in the field of cultural heritage	32.1. Submitting the draft Law of the Republic of Armenia "On museums and the museum fund of the Republic of Armenia" to the Office of the Prime Minister of the Republic of Armenia	Establishing legislation in the museum sector		3 rd ten-day period of September 2023	No funding is required
		32.2. Submitting the draft Law of the Republic of Armenia "On making supplements to the Law of the Republic of Armenia 'On libraries and library science'" to the Office of the Prime Minister of the Republic of Armenia	Improving the legislative framework related to the replenishment, record-registration, preservation and protection of library items.		2 nd ten-day period of November 2023	No funding is required
33.	Popularising the Armenian culture, ensuring wide public participation in the cultural life	33.1. Implementing education programmes in museums and libraries	Engaging various age and social groups of the public in the programmes of museums, libraries, strengthening the museum-visitor, library-reader ties and ensuring the continuity of visits, and increasing the educational role of museums and libraries. 150 programmes will be implemented		1 st ten-day period of December 2022-2026	Within the scope of the funds allocated to the Budget Programme "1075. Cultural Heritage" of the State Budget of the Republic of Armenia, competition programmes
		33.2. Implementing actions aimed at public awareness- raising of monuments	10 education programmes, 5 information campaigns have been implemented, 10 outdoor advertising platforms have been used, and 3 conferences have been organised		3 rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Scientific Research Works of Historical and Cultural Heritage" of the Programme "1075. Cultural Heritage"; other sources not prohibited by law
		33.3. Implementing international and republican festivals and competitions, creative projects, exhibitions in Armenia (including "Zark Fest" (Yarkhushta) in	Implementing at least 50 events annually with state support. Developing and disseminating Armenian culture and contemporary arts, meeting the spiritual needs of the people,		1 st ten-day period of December 2022-2026	State Budget of the Republic of Armenia: within the scope of the

11	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Dashtadem Fortress, implementation of festivals with the participation of national minorities)	forming a favourable environment for creative, talented individual artists, raising the recognisability of the historical and cultural environment, forming a loyal, permanent spectators/audience			Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"; competition programmes
		33.4. Activating the institute of art critics	Supporting the platforms for publishing theatrical reviews and reviews Promoting professional analysis and critical thinking in events and festivals implemented with state grants		1 st ten-day period of December 2023-2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"
		33.5. Implementing programmes for raising awareness of the intangible cultural heritage and education and cultural programmes in communities	Within the context of the sustainable development goals of Armenia, community-based preservation, application and transfer of intangible cultural heritage 5 programmes each year	State administration and local self-government bodies; state and non-governmental organisations (upon consent)	1 st ten-day period of September 2022-2026	Within the scope of the Action 11005 "Support to the Preservation of Intangible Cultural Heritage" of the Programme "1075. Cultural Heritage" of the State Budget of the Republic of Armenia; competition programmes
34.	Digitising the cultural heritage, expanding the application of modern information technologies	34.1. Replenishing the database of intangible cultural heritage	Popularising the sector of intangible cultural heritage of the Republic of Armenia, programmes implemented with UNESCO and processes of preservation of registered intangible cultural heritage property: every month 3 trilingual articles, 10 pieces of news, 2 announcements, and 2 videos will be entered in the database		3 rd ten-day period of November 2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
		34.2. Introducing an electronic service programme in libraries within the scope of the programme "KOHA" (electronic Union Catalogue of Armenian Libraries)	Accurate record-registration of flows of readers of national, republican, marz, community libraries, availability of use of the system for "electronic order" and the system for automatic return of literature based on		1 st ten-day period of September 2022-2026	Within the scope of the Action "11004. Library Services" of the Budget Programme "1124. Book Publishing and Libraries"

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			electronic signature			of the State Budget of the Republic of Armenia
		34.3. Digitising museum collections	Ensuring access to information on the movable cultural heritage of the Republic of Armenia, as well as national cultural property located in the territory of other states (around 300,000)	Ministry of High-Tech Industry	1 st ten-day period of September 2022-2026	No additional funding from the State Budget of the Republic of Armenia is required
35.	Preserving and popularising Armenian written heritage in foreign states	35.1. The programme “Abandoned Libraries” for transferring Armenian written heritage preserved in Armenian educational and cultural centres established abroad, in libraries of community significance and individual libraries to Armenia	Safe transfer of Armenian printed and handwritten heritage accumulated over the years in Armenian communities to the Republic of Armenia, at least 100 units of books each year	Ministry of Foreign Affairs; Office of the High Commissioner for Diaspora Affairs	1 st ten-day period of September 2022-2026	Other sources not prohibited by law
		35.2. Replenishing foreign libraries with literature on Armenian studies	Preserving and popularising Armenian written heritage in foreign countries, 2000 units of books each year	Ministry of Foreign Affairs; Office of the High Commissioner for Diaspora Affairs	1 st ten-day period of September 2023-2026	State Budget of the Republic of Armenia, Action "11007. Publishing Literature" of the Budget Programme "1124. Book Publishing and Libraries"; 2022 — AMD 36000.0 thousand, the following years — according to budget allocations
36.	Ensuring a favourable environment for full expression and realisation of creative capacities	36.1. "Publication of Non-State Press" Programme	Ensuring equal starting conditions for the participation of individuals carrying out activities in the sector of culture, as well as national minorities and organisations in state support programmes, proportionate development of various fields of art, ensuring diversity of cultural events and a high bar of creativity; 25 printed and electronic periodicals each year ()		1 st ten-day period of September 2021-2026	State Budget of the Republic of Armenia, Action "11003. Publication of Non-State Press" of the Budget Programme "1124. Book Publishing and Libraries" — AMD 70840.0 thousand, the following years — according to budget allocations

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		36.2. "Support for the Popularisation of Literature, Literary Programmes and Participation in International Book Exhibitions" Programme	Creating quality publishing platforms for writers, artists, art critics and culturologists, raising awareness of the cultural field and educational level of the public, popularising Armenian literature in Armenia and abroad, promoting reading. Participation in 2 international book exhibitions, organisation of 1 Armenian book festival each year		1 st ten-day period of September 2022-2026	State Budget of the Republic of Armenia; within the scope of 1005 "Support for the Popularisation of Literature and Participation in Literary Programmes and International Book Exhibitions" of the Budget Programme "1124. Book Publishing and Libraries" – AMD 33334.4 thousand, the following years — according to budget allocations
		36.3. Supporting creative programmes in various areas of culture through an open competitive system of allocation of grants, as well as promoting debut creative programmes and experimental and innovative forms of art	Ensuring equal starting conditions for the participation of individuals and organisations carrying out activities in the sector of culture in state support programmes, proportionate development of various fields of art, ensuring diversity of cultural events and a high bar of creativity, ensuring transparency of distribution of state funds. Preventing the outflow of young talents, ensuring smooth succession of generation in various spheres of culture, discovering and identifying innovative programmes, new names in the cultural field, stimulating interest in culture among the youth, as well as encouraging debut creative programmes and experimental and innovative forms of art		2 nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"
37.	Developing cultural tourism in Armenia and expanding the institutional infrastructures in the field of heritage	37.1. Submitting the draft Decision of the Government of the Republic of Armenia "On establishing "Aghdzk" Natural-Historical Reserve, establishing a	Preserving, popularising monuments and increasing the availability of the international tourism market for Armenia, 1 monument — reserve-museum		3 rd ten-day period of May 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		branch of “Aghdzk” Natural-Historical Reserve and making amendments to Decision of the Government of the Republic of Armenia No 312-N of 7 March 2003” to the Office of the Prime Minister of the Republic of Armenia				
		37.2. Submitting the draft Decision of the Government of the Republic of Armenia “On establishing “Noratus Khachkars” Historical-Cultural Reserve, establishing a branch of “Noratus Khachkars” Historical-Cultural Reserve and making amendments to Decision of the Government of the Republic of Armenia No 312-N of 7 March 2003” to the Office of the Prime Minister of the Republic of Armenia	Preserving, popularising monuments and increasing the availability of the international tourism market for Armenia, 1 monument — reserve-museum		3 rd ten-day period of May 2023	No funding is required
		37.3. Submitting the draft Decision of the Government of the Republic of Armenia “On establishing “Yereruyk Cathedral” Historical-Cultural Reserve, establishing a branch of “Yereruyk Cathedral” Historical-Cultural Reserve and making amendments to Decision of the Government of the Republic of Armenia No 312-N of 7 March 2003” to the Office of the Prime Minister of the Republic of Armenia	Preserving, popularising monuments and increasing the availability of the international tourism market for Armenia, 1 monument — reserve-museum		3 rd ten-day period of November 2024	No funding is required
38.	Establishing a centre that will develop and implement the strategy for preservation, safeguarding, internationalisation of cultural heritage of Armenia, the Diaspora and Artsakh and co-ordinated dissemination of historical and legal informedness on the cultural	38.1. Reviewing the Statute of "Scientific Research Centre of the Historical and Cultural Heritage" SNCO, structural change, replenishment with new positions, promotion of contacts thereof with international organisations, provision of direct grants, preparation of personnel in the field of restoration of	Promoting the professional potential of "Scientific Research Centre of the Historical and Cultural Heritage" SNCO, studying and identifying — upon the improved basis of the SNCO — the issues of preservation of historical and cultural heritage of the Diaspora and Artsakh, and targeted, co-ordinated dissemination of information, including a new		1 st ten-day period of December 2025	State Budget of the Republic of Armenia, within the scope of the Action "11001. Scientific Research Works of Historical and Cultural Heritage" of the Programme "1075.

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	heritage	archaeological findings with the involvement of foreign specialists	monument in the UNESCO World Heritage List, establishment of a school for restoration of immovable historical and cultural heritage, full use of the potential of the laboratory for restoration of archaeological items of the SNCO re-armed with the JICA programme			Cultural Heritage"; other sources not prohibited by law
39.	Ensuring the inclusiveness of preservation of cultural heritage, exercising the right to be in touch with culture for vulnerable groups of the society	39.1. Expanding the programme "Family Librarian"	Library services will be provided to 800-1000 elderly people, beneficiaries with limited capabilities and capacities of Armavir, Aragatsotn, Ararat, Gegharkunik, Kotayk, Syunik, Vayots Dzor and Tavush Marzes.		1 st ten-day period of March 2023-2026	Within the scope of the Action "11004. Library Services" of the Budget Programme "1124. Book Publishing and Libraries"
39.2. Inclusive programmes for preservation of intangible cultural heritage		Expanding the process of preservation of intangible cultural heritage and increasing the efficiency thereof by using the potential of social, ethnic and age groups 3 programmes, 100 beneficiaries each year		1 st ten-day period of November 2021-2026	Within the scope of the Action 11005 "Support to the Preservation of Intangible Cultural Heritage" of the Programme "1075. Cultural Heritage" of the State Budget of the Republic of Armenia; competition programmes	
39.3. Organising targeted events for vulnerable groups of the society		Creating opportunities aimed at identification and promotion of the creative potential of vulnerable groups of the society, as well as ensuring their integration into the society through culture with targeted support of creative programmes of vulnerable groups and non-governmental organisations dealing with their issues		2 nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"	
40.	Introducing modern culture management systems	40.1. Forming knowledge and the resources of marketing, segmentation, targeting and positioning in sector-specific organisations, implementing training courses	Defining new qualitative and quantitative criteria for effectiveness of activities of organisations by revising development programmes of 20 SNCOs per year. Developing professional capacities of 30 employees of SNCOs per year. Targeted management of public funds, improvement of		3 rd ten-day period of November 2022-2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Funds not

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			human resources and capacities, mutually beneficial partnership between the private and public sectors, introduction of modern management models.			prohibited by the law of the Republic of Armenia
		40.2. Fundraising capacity-building	Implementing "Cultural Fundraising" courses with the participation of 30 SNCOs per year. Elaborating a practical guide for fundraising. Developing fundraising capacities and mechanisms at cultural institutions		3 rd [ten-day period of] November 2022-2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Other sources not prohibited by the law of the Republic of Armenia
		40.3. Implementing "Managerial Capacity-Building" courses	Implementing "Managerial Capacity-Building" courses with the participation of 30 representatives of 18 SNCOs per year. Gaining experience by students studying in the profession of "Art Management" of creative universities in state institutions. Increasing the effectiveness of work activities of producers and directors, strengthening practical qualities, developing strategic thinking skills, modernising the management system		3 rd ten-day period of November 2022-2024	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Other sources not prohibited by the law of the Republic of Armenia
41.	Public institutionalisation of self-employed/independent creators	41.1. Promoting activities of self-employed/independent creators	Elaborating mechanisms for co-operation between the state institution and self-employed creators/artists. Implementing 3 Actions per year. Studying the international practice in legislative regulations, submitting a recommendation		3 rd ten-day period of November 2022-2023	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Other sources not prohibited by

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						the law of the Republic of Armenia
		41.2. Producing films	Producing at least 6-8 films per year, promoting activities of film directors and film producers. Creating and distributing joint films, internationalising Armenian film production, forming a favourable creative environment for talented individual artists, enhancing the international co-operation, positioning in international film festivals and film markets		3 rd ten-day period of November 2022-2026	State Budget of the Republic of Armenia Action 11001 of "1056. Cinematography Programme"; AMD 199534.2 thousand, the following years — according to budget allocations
42.	Introducing and establishing an institution of patronage of culture and promoting mutually beneficial mechanisms for expansion of the public-private partnership	42.1. Forming a public rating of a patron of culture, state encouraging of patronage in the information field	Elaborating and publishing "Mekenas" yearbook. Increasing the role of patronage in public policy, forming a public rating of a patron, state encouraging of patronage, granting state awards, studying international experience in legislative regulation, submitting recommendations		3 rd ten-day period of November 2022-2025	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme" Funds not prohibited by the law of the Republic of Armenia
		42.2. Co-operation with benefactors, free provision of restoration projects drawn up at the expense of state funds, professional consulting, signing of memoranda, provision of information for the patronage yearbook	Developing the public-private partnership, reducing state care, increasing the number of monuments being restored, popularising monuments, developing infrastructures, promoting tourism, including beneficiaries, creating new jobs	Ministry of Economy	3 rd ten-day period of November 2022-2026	Other sources not prohibited by the law of the Republic of Armenia
43.	Upgrading the logistics base in theatrical and concert organisations	43.1. Improving the property and logistics base of cultural institutions	Providing artistic furnishing and stage costumes for theatrical organisations within the scope of state grants Replenishing logistics base of 3 state non-commercial organisations per year. Improving the property and logistics base of cultural institutions, ensuring highly valuable result		3 rd ten-day period of November 2022-2025	State Budget of the Republic of Armenia; Delete: within the scope of the Action "32007. Replenishment of Logistics Base of Theatrical and

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			(property) of art (light and sound equipment, musical instruments, stage costumes, etc.)			Concert Organisations” of the “1168. Arts Programme”; AMD 767516.5 thousand, the following years — according to budget allocations
44.	Mapping the property resources of creative unions for the purpose of ensuring the full functioning of state collectives	44.1. Promoting the co-operation between creative unions and state organisations, mitigating the property deficit, analysing, mapping the property resources and professional potential	Mapping the property resources of 5 creative unions and 1 company		3 rd ten-day period of November 2022-2023	No funding from the State Budget of the Republic of Armenia is required
45.	Implementing targeted cultural-educational programmes	45.1. Implementing the creative education programme "Classroom + Classic"	Around 60-70 participants are involved in the programme each year. Due to the programme, pupils will be involved in the theatrical life not only as passive spectators, but will also actively participate in the creative process. At the same time, this will greatly increase the interest of pupils in the theatrical world and expand their knowledge and experience in this field. Participation in the programme will not only give pupils an opportunity to get acquainted and work with the best specialists in the field of theatre, but also to try their hand. As a result of direct work with directors, pupils will have a comprehensive perception of the profession of actors, which can also play an orienting role in the choice of profession. Qualitative change of understanding and perceptions of "Emotional Education" and live-action theatre and raising the public rating of the theatre		1 st ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"; 2022 — AMD 26000.0 thousand, the following years — according to budget allocations
		45.2. Organising inclusive festivals, holding joint events with specialists of the	Organising instruction of arts education and aesthetic upbringing for around 600-700		1 st ten-day period of December 2022-2025	State Budget of the Republic of Armenia: within the scope

1	2	3	4	5	6	7
1		sector of culture and artists	<p>disabled and non-disabled children per year. Supporting 5 inclusive events. Reviewing the Statute of "Special Creative Centre for Children" SNCO, improving professional staff thereof, implementing targeted programmes.</p> <p>Combination of inclusive activities of "National Centre of Aesthetics" CJSC and "Special Creative Centre for Children" SNCO and co-ordinated implementation thereof</p>			of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"
		45.3. Implementing targeted educational programme "Sister Schools" of co-operation between schools of music, art and fine arts of Yerevan and marzes	<p>It is planned to include in the programme 60-65 educational institutions of Yerevan and 10 marzes of the Republic of Armenia per year. Ensuring the quality of arts education and access to aesthetic upbringing, increasing the quality of cultural-educational services, implementing targeted value-based and culture-based programmes contributing to the formation of future citizens of the Republic of Armenia, promoting the opportunity to communicate for young people and children formed in different educational and social environments, promoting the creative potential of schools of music, art and fine arts operating in the Republic of Armenia, exchanging experiences, implementing joint concert programmes</p>		2 nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"
		45.4. Programme "Your Art at School"	<p>It is planned to include in the programme around 450 educational institutions and 50 artists of Yerevan and 10 marzes of the Republic of Armenia per year.</p> <p>Increasing the recognisability of the life and activities of famous Armenian cultural figures and artists, promoting the professional orientation of pupils of general education schools</p>		1 st ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action "11012. Your Art at School" of "1148. Extrascholastic Upbringing Programme"; 2022 — AMD 70569.6 thousand, the following years — according to budget allocations

1	2	3	4	5	6	7
1		45.5. Implementing “Meknark” targeted talent development programme	It is planned to include in the programme 15 talented young musician-performers and 6 leading specialists per year in professions of piano, violin and cello. Discovering young talented musician-performers, developing their professional skills, increasing public recognisability, ensuring participation thereof in national and international music competitions, festivals and other projects, creating full conditions for transferring the experience of the older generation		1 st ten-day period of December 2021-2026	State Budget of the Republic of Armenia: within the scope of the Action “11004. Support to the Development and Improvement of Professional Skills of Talented Young Musician-Performers” of the Programme “1198. Cultural and aesthetic Upbringing”; 2022 — AMD 12000.0 thousand, the following years — according to budget allocations
		45.6. Implementing the programme "Elaboration and Publishing of Educational Methodological Literature for Music and Art Schools"	It is envisaged to elaborate and publish 7-8 educational manuals per year. Increasing the quality of education, ensuring access to educational and methodological literature, raising the awareness of professional circles of new methods of teaching in the field of fine arts education, applying unified standards, replenishing the book fund of music, art, dance and fine arts schools		2 nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia: within the scope of the Action "11005. Implementation of Cultural Events" of "1168. Arts Programme"; 2022 — AMD 17000.0 thousand, the following years — according to budget allocations
46.	Establishing and promoting bilateral co-operation with the Russian Federation in the sector of culture	46.1. In 2022, holding Days of Culture and other cultural events of Russia in Armenia and those of Armenia in Russia dedicated to the 30 th anniversary of the establishment of diplomatic relations between the Republic of Armenia and the Russian Federation	Establishing and strengthening the cultural ties of Armenian-Russian co-operation, presentation of cultural property to the societies of Armenia and Russia		2 nd ten-day period of December 2022	Within the scope of the allocations envisaged by the State Budget of the Republic of Armenia (at the expense of allocations approved for the direction “Implementation of International Cultural Co-operation, Co-operation with the Diaspora, Preservation of Armenian Culture” of the Action “11005. Implementation of

11	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						Cultural Events” of "1168. Arts Programme")
		46.2. Signing a 2022-2024 co-operation programme between the Ministry of Education, Science, Culture and Sport of the Republic of Armenia and the Ministry of Culture of the Russian Federation	Creating conditions for the implementation of joint programmes and organisation of events between the two countries in the sector of culture		2 nd ten-day period of December 2022	Within the scope of the allocations envisaged by the State Budget of the Republic of Armenia (at the expense of allocations approved for the direction “Implementation of International Cultural Co-operation, Co-operation with the Diaspora, Preservation of Armenian Culture” of the Action “11005. Implementation of Cultural Events” of "1168. Arts Programme")
SPORT						
47.	Reforms aimed at high sports results	47.1. Submitting the draft Decision of the Government of the Republic of Armenia “On establishing a Higher Master School” to the Office of the Prime Minister of the Republic of Armenia	Opportunities for prospective sportsmen over 18 who are candidates for national teams of the Republic of Armenia to continue trainings are created, joint trainings with the participation of the best sportsmen of the sport can be carried out.		3 rd ten-day period of July 2022	No funding is required
		47.2. Elaborating complex steps aimed at the introduction and development of club sports	Pre-conditions for the development of club sports have been created, which will also contribute to the engagement of private funds in club sports		3 rd ten-day period of June 2024	No funding is required
		47.3. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia ‘On physical culture and sport’" to the Office of the Prime Minister of the Republic of Armenia	The competences of the Government of the Republic of Armenia and the Ministry of Education, Science, Culture and Sport of the Republic of Armenia regarding the adoption of secondary legislative acts are specified			No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		47.4. Submitting the draft Decision of the Government of the Republic of Armenia “On elaborating the standards for permanent monitoring and evaluation of activities of federations, sport clubs and other non-governmental sports organisations operating in the areas of physical culture and sport” to the Office of the Prime Minister of the Republic of Armenia	The standards for study and evaluation of the field of activities of federations, sports clubs and other non-governmental sports organisations operating in the areas of physical culture and sport are established		3 rd ten-day period of November 2024	No funding is required
48.	Ensuring participation in prestigious international sports events, raising the sports prestige of the Republic of Armenia, showing high sports results in international competition arenas	48.1. Ensuring the participation of the sports delegation of the Republic of Armenia in the Olympic Winter Games Beijing 2022	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3 rd ten-day period of March 2022	State Budget of the Republic of Armenia; other sources not prohibited by law
		48.2. Ensuring the participation of the sports delegation of the Republic of Armenia in the Krakow 2023 European Games	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3 rd ten-day period of July 2023	State Budget of the Republic of Armenia; other sources not prohibited by law
		48.3. Ensuring the participation of the sports delegation of the Republic of Armenia in the Olympic Summer Games Paris 2024	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3 rd ten-day period of September 2024	State Budget of the Republic of Armenia; other sources not prohibited by law
		48.4. Ensuring the participation of the sports delegation of the Republic of Armenia in the Olympic Winter Games Milano Cortina 2026	Ensuring the participation of the sports delegation of the Republic of Armenia in the prestigious international sports event, the sports results have increased, medals have been won	National Olympic Committee of Armenia; sports federations (upon consent)	3 rd ten-day period of March 2026	State Budget of the Republic of Armenia; other sources not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
49.	Developing children's and youth sports	49.1. Submitting the draft Decision of the Government of the Republic of Armenia "On providing children's and youth sports schools, national sports federations and other non-governmental sports organisations of the Republic of Armenia with property" to the Office of the Prime Minister of the Republic of Armenia	The logistics base of sports schools, sports colleges, national sports federations and other non-governmental sports organisations of the Republic is enhanced, the organisations are provided with modern sports items and sports equipment		1 st ten-day period of May 2022-2026	Other sources not prohibited by law
		49.2. Submitting the draft Decision of the Government of the Republic of Armenia "On making supplements and amendments to Decision of the Government of the Republic of Armenia No 1428 'On approving the minimum criteria for conditions necessary for engaging in physical culture and sports by children and youth' of 1 September 2005" to the Office of the Prime Minister of the Republic of Armenia	The minimum criteria for conditions of engaging in physical culture and sports by children and youth are clarified and brought into compliance with modern requirements	Ministry of Healthcare	2 nd ten-day period of April 2022	No funding is required
		49.3. Construction and repair of structures of sports significance	Sufficient conditions for the development of sports, repaired, renovated and newly built sports facilities are created, by also providing accessible conditions for people with disabilities	Urban Development Committee	3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, 2022 — around AMD 3.0 billion
50.	Ensuring the continuity of implementation of programmes aimed at spreading mass sports and promoting a healthy lifestyle for different age groups of the population	50.1 Holding an amateur road cycling tournament "Prime Minister's Cup of the Republic of Armenia"	Popularising cycling sports and healthy lifestyle in the Republic, ensuring the participation of around 400 people each year (around Lake Sevan)	Marzpetarans; Yerevan Municipality (upon consent)	2 nd ten-day period of September 2021-2026	State Budget of the Republic of Armenia, AMD 25.724.2 thousand per year
		50.2. Holding an amateur table tennis tournament "Prime Minister's Cup of the Republic of Armenia"	Popularising table tennis in the Republic of Armenia, ensuring the participation of around 200 people each year	Marzpetarans; Yerevan Municipality (upon consent)	2 nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia, AMD 25.196.1 thousand per year
		50.3. Holding an amateur swimming tournament "Prime Minister's Cup of the Republic of Armenia"	Popularising swimming and healthy lifestyle in the Republic, ensuring the participation of	Marzpetarans;	1 st ten-day period of	State Budget of the Republic of Armenia, AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Republic of Armenia"	100 people each year	Yerevan Municipality (upon consent)	September 2022-2026	20.155.2 thousand per year
		50.4. Holding a road running tournament "Prime Minister's Cup of the Republic of Armenia"	Enrooting healthy lifestyle among the population, ensuring the growth of the number of the population engaged in sports as compared to previous years, with participation of 5,000 people each year	Marzpetarans; Yerevan Municipality (upon consent)	1 st ten-day period of October 2021-2026	State Budget of the Republic of Armenia, AMD 41690.3 thousand per year
		50.5. Implementing services related to mass sports	Ensuring the continuity of physical upbringing and continuity of engaging in physical culture and sports, enrooting healthy lifestyle among the population, ensuring the participation of around 120000 people in mass sports events each year	Marzpetarans; Yerevan Municipality (upon consent)	2 nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia, 2022 - AMD 50.000.0 thousand
Youth						
51.	Improving the legal basis for the state youth policy	51.1. Submitting the draft Law of the Republic of Armenia "On the youth" to the Office of the Prime Minister of the Republic of Armenia	A legal basis for conditions and opportunities for the development of the potential of the youth, self-establishment and strengthening of the youth is established		3 rd ten-day period of November 2023	No funding is required
		51.2. Elaborating a guide and an education programme for youth work and preparing youth worker and submitting them to the Minister of Education, Science, Culture and Sport of the Republic of Armenia for approval	The guide and the education programme for youth work and preparing youth worker are approved		3 rd ten-day period of March 2022	No funding is required
		51.3. Elaborating mechanisms for quality assurance of the state policy in the sector of youth and submitting them to the Minister of Education, Science, Culture and Sport of the Republic of Armenia for approval	The set of quality assurance mechanisms is elaborated		3 rd ten-day period of November 2023	No funding is required
52.	Forming a favourable environment for discovering the potential of the youth, comprehensive development,	52.1. Elaborating a guide for activities of the "youth environment" and approving by the order of the Minister of Education,	The main functions performed in "youth environments" are approved		2 nd ten-day period of March 2022	State Budget of the Republic of Armenia, within the scope

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	self-realisation and self-expression of the youth and organising intellectual leisure in marz communities of Armenia	Science, Culture and Sport				of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme", AMD 1,500.0 thousand
		52.2. Supporting the formation of a "youth environment"	25 community "youth environments" have been created, which will contribute to the development of civic, inter-personal, technological, creative and other capacities of the marz youth		2 nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia; other sources not prohibited by law Within the scope of the Action "32001. Establishment of Youth Centres" of "1115. Youth Programme", AMD 263,220.0 thousand
53.	Increasing youth participation in decision-making in all areas of public life	53.1. Elaborating a methodology for the development of democratic and civic capacity among the youth and approving it by the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	The methodology for the development of democratic and civic capacity is approved	Ministry of Healthcare; Ministry of Labour and Social Affairs; Ministry of Defence; Ministry of Economy; Ministry of Environment; Office of the High Commissioner for Diaspora Affairs; Municipalities (upon consent)	3 rd ten-day period of July 2022	State Budget of the Republic of Armenia, within the framework of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme", AMD 1,500.0 thousand
		53.2. Elaborating a methodology for formation of self-organising youth groups in educational institutions and approving it by the order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia	The methodology for formation of self-organising youth groups (including pupil and student councils) in educational institutions is approved		3 rd ten-day period of November 2022	Other sources not prohibited by law
		53.3. Organising, at the national level,	25 public events have been implemented	Municipalities (upon consent)	1 st ten-day period of	State Budget of the Republic

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		public events aimed at raising awareness of democratic and civic participation, and corruption, by including the youth with disabilities			December 2022-2026	of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme"; other sources not prohibited by law, AMD 25,000.0 thousand
		53.4. Capacity-building of the youth living in marzes, aimed at media literacy, digital literacy and cyber literacy	10 training courses have been implemented	Municipalities (upon consent)	1 st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme"; other sources not prohibited by law, AMD 25,000.0 thousand
54.	Improving the socio-economic problems of the youth and developing their professional capacities	54.1. Implementing the state target programme "Affordable Housing to Young Families"	The number of subsidised young families will increase by around 1200 per year	Central Bank, commercial banks; "Home for youth" Refinancing Credit Organisation (upon consent)	1 st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, "1115. Youth Programme, Action "12001 Affordable Housing to Young Families", 2022 - AMD 1737500.0 thousand, the following years — according to budget allocations
		54.2. Organising courses — with informal educational toolkit — for increasing youth awareness of and engagement in professional training opportunities, professional orientation programmes	10 courses have been organised		1 st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme", AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						20,000.0 thousand
		54.3. Organising courses on increasing financial literacy of the youth, as well as on corruption	20 courses have been organised.		1 st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme", AMD 13.500.0 thousand
		54.4. Supporting social entrepreneurship initiatives of the youth	25 social enterprises have been established.	Ministry of Labour and Social Affairs	1 st ten-day period of December 2026	State Budget of the Republic of Armenia within the scope of "1115. Youth Programme", AMD 20,000.0 thousand
		54.5. Ongoing dissemination of information about employment support programmes among the youth, the picture of demands of the labour market and supply of educational services	The number of persons having received information on employment support programmes is growing by 10%.	Ministry of Labour and Social Affairs	1 st ten-day period of December 2022-2026	No funding from the State Budget of the Republic of Armenia is required
		54.6. Dissemination of information among the youth about the existing opportunities for capacity-building for protection of population and disaster risk management	5 courses have been implemented.	Ministry of Emergency Situations; Ministry of Healthcare	1 st ten-day period of December 2022-2026	State Budget of the Republic of Armenia, within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115. Youth Programme"
55.	Developing pan-Armenian and international co-operation in the youth sector	55.1. Supporting the participation of the youth and youth delegations of the Republic of Armenia in international festivals, forums, competitions, conferences, seminars, courses and other public events	20 young people have participated in international festivals, forums, competitions, conferences, seminars, courses and other public events		3 rd ten-day period of December 2022-2026	State Budget of the Republic of Armenia Within the scope of the Action "11001. Programmes and Actions Aimed at the State Youth Policy" of "1115.

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						Youth Programme", AMD 34,579.5 thousand
Diaspora						
56.	Establishing a system for assessment of the knowledge of the Armenian language of foreign speakers	56.1. Establishing standards for the levels of proficiency in the Eastern Armenian language and elaborating mechanisms for their introduction and recognition at the international level	The standards for the levels of proficiency in the Eastern Armenian language are established, the pre-conditions for the elaboration of an action plan for their introduction and recognition at the international level are created		3 rd ten-day period of December 2023	State Budget of the Republic of Armenia 2023 – AMD 5000.0 thousand
		56.2. Transferring the standards for the levels of proficiency in of Eastern Armenian language into the Western Armenian language, their recognition at the domestic and international level, adopting the Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the levels of proficiency in the Armenian language"	The standards for the levels of proficiency in the Western Armenian language are established, the levels of proficiency in the Armenian language are registered in foreign and/or international organisations		3 rd ten-day period of November 2025	No funding is required
57.	Capacity-building of educational centres of the Diaspora	57.1. Organising training courses for Diaspora-Armenian teachers	Development of professional knowledge, capacities and skills of around 300 Diaspora-Armenian teachers		2 nd ten-day period of December 2022-2026	State Budget of the Republic of Armenia, AMD 39.500. thousand per year
		57.2. Adopting an Order of the Minister of Education, Science, Culture and Sport of the Republic of Armenia "On approving the assessment descriptors of teachers of the Diaspora"	Availability of a system for assessing the capacities of teachers of the Diaspora		3 rd ten-day period of November 2024	No funding is required
		57.3. Improving the educational and methodical base of educational centres of the Diaspora and elaborating new educational manuals	Providing around 150,000 units of textbooks, manuals and digitised resources in compliance with the educational needs and demand of the Diaspora		3 rd ten-day period of November 2026	State Budget of the Republic of Armenia
		57.4. Establishing a database of educational centres of the Diaspora	Establishing an electronic platform for the management system of the database of	Ministry of High-Tech Industry	3 rd ten-day period of November 2026	State Budget of the Republic of Armenia, AMD 5000.0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			educational centres of the Diaspora. Mapping the educational needs and demand, as well as capacities of educational centres of the Diaspora			thousand lump-sum
58.	Increasing the quality of preparing personnel by implementing education programmes on Armenian Studies in foreign universities and introducing in a network form	58.1. Adopting an Order of the Minister of Education, Science, Culture and Sport "On approving the Concept Paper on Formation and Development of the Co-operation Network University of Armenian Studies"	Implementation of educational activities on the basis of partner universities/organisations — provision of academic mobility, formation of joint education programmes and organisation of teaching, implementation of scientific projects		3 rd ten-day period of November 2023	No funding is required
		58.2. Ensuring the activities of centres of Armenian Studies in foreign universities in a network format	Implementing education programmes on Armenian Studies in foreign universities in a network format		2026	State Budget of the Republic of Armenia

Ministry of Environment

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
1.	Introducing super effective management systems for effective use and increase of the quality of water resources, including regulation of the process of water disposal and wastewater treatment, conservation and management of the Artesian basin of Ararat and river eco-systems	1. Elaborating management plans for water basin areas of Sevan and Hrazdan and submitting draft Decisions of the Government to the Office of the Prime Minister	Adoption of water basin management plans for Sevan and Hrazdan will contribute to specifying the national and strategic water resources in water basins of Sevan and Hrazdan, balancing water supply and demand, which in turn will lead to efficient and reasonable management of water resources, as well as savings of water resources	Ministry of Territorial Administration and Development; Ministry of Healthcare; Ministry of Economy	3 rd ten-day period of April 2022	International grant; "European Union Water Initiative Plus (EUWI+) for the Eastern Partnership" programme; around AMD 50 000,0 thousand
		2. Elaborating a management plan for the northern water basin area and submitting the draft Decision of the	The elaboration of the management plan for the northern water basin will contribute to specifying the national and strategic water	Ministry of Territorial Administration and Development;	2021-2026	International grant (environmental funds or organisations); around

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		Government to the Office of the Prime Minister	resources in the northern water basin, balancing water supply and demand, which in turn will lead to efficient and reasonable management of water resources, as well as savings of water resources	Ministry of Healthcare; Ministry of Economy		AMD 34000,0 thousand
		3. Implementing works for installation of on-line water metering systems for automatic management among agricultural and fish-farming water users of Ararat Valley	As a result of the installation of 30 on-line water metering equipment for automatic management, precise and accurate data on the volume of water used by water users will be available on-line, which will contribute to the more efficient management of underground water resources of Ararat Valley, further leading to restoration of groundwater resources.	Ministry of Territorial Administration and Infrastructure; Ministry of Economy; Ministry of High-Tech Industry	2021-2026	State Budget of the Republic of Armenia; International grant (environmental funds or organisations), around AMD 30 000,0 thousand
		4. Submitting the draft Decision of the Government "On defining the requirements for the preliminary treatment of industrial wastewater" to the Office of the Prime Minister	Availability of requirements for the preliminary treatment of industrial wastewater, which will increase the level of wastewater treatment, contribute to the conservation of the environment, in particular, water resources, as well as ensuring of the safe operation of water disposal systems.	Ministry of Territorial Administration and Infrastructure	2 nd ten-day period of November 2022	No additional resources are required
		5. Submitting the draft Decision of the Government "On defining the requirements for the use, collection, transportation, accumulation, processing, utilisation and disposal of wastewater sludge" to the Office of the Prime Minister	The procedure for the use of wastewater sludge, as well as the requirements for its collection, transportation, accumulation, processing, utilisation and disposal will be defined. As a result of application of the requirements, the sludge will be considered as a resource that is subject to utilisation in terms of extracting the useful properties contained therein and using them in various fields.	Ministry of Economy	2 nd ten-day period of December 2021	No additional resources are required
		6. Submitting the draft Law "On making supplements and amendments to the Water Code of the Republic of Armenia" to the	The adoption of the Law will ensure the commitment undertaken by the Republic of Armenia for the purpose of	Ministry of Territorial Administration and Infrastructure;	3 rd ten-day period of June 2022	No additional resources are required

1.	2.	3.	4.	5.	6.	7.
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		Office of the Prime Minister	approximating to the principles and approaches of the Water Framework Directive, which will contribute to the ensuring of the ecological sustainability of the environment, as well as the legal regulation of the issues existing in the water sector.	Ministry of Healthcare; Ministry of Emergency Situations		
		7. Increasing the reliability of monitoring data on surface-water resources, providing decision makers with more accurate information, increasing the effectiveness of water resources management	1. Modernising hydrological observation points of 5 river basins of Kasakh and Hrazdan (2 water reservoir basins, 3 river basins) and Araks-Surmalu border hydrological observation points, installation of measuring equipment armed with data entry and on-line transfer systems 2. Modernising hydrological observation points of Akhuryan basin	Ministry of High-Tech Industry	2 nd ten-day period of November 2023; 3 rd ten-day period of November 2026	International grant; Credit funds of the German Development Bank (KfW), AMD 60000.0 thousand
2.	Conservation, restoration, reproduction, normal development and reasonable use of the ecosystem balance and biodiversity of Lake Sevan	1. Implementing cleaning works of buildings and infrastructures left underwater in the areas subject to submergence in the vicinity of Lake Sevan	Improving coastal areas due to raising the level of water of Lake Sevan, improving the ecological state of the water of the Lake. Dismantling around 100 units of buildings and constructions per year.	Ministry of Territorial Administration and Infrastructure; Gegharkunik Marzpetaran; Cadastre Committee	2022 and ongoing	State Budget of the Republic of Armenia (within the framework of the amount allocated to "Sevan National Park" SNCO)
		2. Implementing forest clearing works in the areas submerged and subject to submergence in the vicinity of Lake Sevan	Preventing deterioration of water quality and swamping of the Lake. Implementing cleaning works of around 200-250 ha of submerged areas per year in the vicinity of Lake Sevan.	Gegharkunik Marzpetaran	2022 and ongoing	State Budget of the Republic of Armenia; International grant (environmental funds or organisations) 2022 — AMD118,163.2 thousand; 2023-2024 — within the scope of the funds

1.	2.	3.	4.	5.	6.	7.
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
						envisaged by the State Budget
		3. Improving and modernising the system of observations of hydrometeorological and environmental monitoring in the basin of Lake Sevan, improving the quality of forecasts of water resources and the reliability of balance components	1. Acquiring and installing 6 automatic meteorological stations in the basin of Lake Sevan; 2. Installing evaporimeters (GGI-3000) in the basin of Lake Sevan for accurate assessment of evaporation from the water surface; 3. Drawing up, improving and increasing the reliability of the balance components of the water balance of Lake Sevan; 4. Ensuring furnishment with modern equipment and methods in the process of monitoring environmental components in the basin of Lake Sevan, capacity-building	Ministry of Healthcare; Ministry of Territorial Administration and Infrastructure; Ministry of Defence	3 rd ten-day period of November 2023; 3 rd ten-day period of November 2025	International grant (environmental funds or organisations), AMD 100000.0 thousand
		4. Acquiring equipment for cleaning works of submerged areas of Lake Sevan	Availability of appropriate technical means for cleaning works of the submerged areas of Lake Sevan with the means of "Sevan" National Park		3 rd ten-day period of November 2021, ongoing	State Budget of the Republic of Armenia; International grant (environmental funds or organisations) 2021 — AMD 132,570.0 thousand; Within the scope of the funds envisaged by the State Budget for the given year
3.	Sustainable management of forests — conservation, protection, use of forests and expansion of forested	1. Elaborating forest management projects (forest management plans) for the "Forestry" branches of "Hayantar" SNCO of	Sustainable forest management — specifying boundaries of forest areas, assessing the current state of forests and planning the	Cadastre Committee	2022-2023	State Budget of the Republic of Armenia; International grant

1.	2.	3.	4.	5.	6.	7.
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	areas through forestation and forest restoration and ongoing strengthening of capacities for the implementation thereof	the Forest Committee and approving them by an order of the Minister	actions necessary for the forestry management for the upcoming 10 years.			(environmental funds or organisations), AMD 677,794.3 thousand; 2022 —AMD 188,532.7 thousand
		2. Organising reforestation and afforestation works, including founding of forest nurseries and development of seed economy	Expanding forested areas, obtaining quality planting material for carrying out afforestation and reforestation works. Reforestation and afforestation works of 25,000 ha are envisaged. Founding greenhouse facilities of 1.3 ha and growing planting material with closed root system		2021-2026	State Budget of the Republic of Armenia; International grant (environmental funds or organisations), 2021 — AMD 375,421.5 thousand, 2022 — AMD 413,011.7 thousand
		3. Acquiring newest technologies and equipment for forest conservation, reforestation and forest use in the field of forest management	Reducing and preventing illegal forest use, increasing the effectiveness of reforestation, afforestation, as well as forest management by using modern technical means, <i>i.e.</i> by acquiring 491 units of equipment (including cable crane, wood-cutting equipment, stove for charcoal plant, timber self-loading crane “forwarder”, petrol-powered saw, grader, truck with “Ural” automatic loader, truck “Ural”, truck of “KAMAZ” make, skidder, mini forwarder, tractor, plow, etc.)		2021-2026	International grant (environmental funds or organisations), AMD 4,300,000.0 thousand
		4. Conducting out forest pathological studies for the protection of forests from pests and diseases, organising the implementation of biological control against pests and diseases	Availability of healthy forests; transition will be made to carry out the fight against forest pests and diseases exclusively through biological means, with the help of an appropriate laboratory established.		2021-2026	State Budget of the Republic of Armenia; International grant (environmental funds or organisations); Annual required amount — AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
						<p>307 750,0 thousand; The amount envisaged by the State Budget of the Republic of Armenia — for 2021-2024 — AMD 43,710.9 thousand</p>
		5. Maintenance of forest cadastre	Establishing a basis required for the maintenance of forest cadastre, maintaining forest cadastre	Cadastre Committee	2021-2026	<p>State Budget of the Republic of Armenia; International grant (environmental funds or organisations), AMD 90.0.0 thousand 2021 — AMD 15.0.0 thousand; 2023 — AMD 15.0.0 thousand; 2024 — AMD 15.0.0 thousand</p>
		6. State record-registration of forests	As a result of elaboration of forest management projects (forest management plans) for the "Forestry" branches of "Hayantar" SNCO, availability of information on the conservation, protection, restoration, qualitative and quantitative changes of the specified forest areas		2 nd ten-day period of December 2024	<p>State Budget of the Republic of Armenia; International grant (environmental funds or organisations), 2024 — AMD 200,000.0 thousand</p>
		7. Increasing the effectiveness of the forest conservation process in the Forest Committee	Availability of a sub-division within the Forest Committee, comprised of 30 staff position units carrying out full-time control over forest conservation for the purpose of prevention		2021-2022	No additional resources from the State Budget of the Republic of Armenia are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			and reduction of violations of forest legislation			
4.	Increasing the effectiveness of the management regimes and control mechanisms in specially protected nature areas, capacity-building of adjacent settlements	1. Mapping of specially protected nature areas and re-registration of rights thereof	Availability of adjusted maps of 8 specially protected nature areas defined by the right of state registration	Ministry of Territorial Administration and Infrastructure; Cadastre Committee	3 rd ten-day period of November 2025	International grant (environmental funds or organisations), around AMD 200 000.0 thousand
		2. Elaborating management plans for specially protected nature areas and submitting draft Decisions of the Government to the Office of the Prime Minister	Availability of management plans for 8 specially protected nature areas		3 rd ten-day period of November 2025	Other sources not prohibited by the law of the Republic of Armenia
		3. Submitting the new draft Law "On specially protected nature areas" to the Office of the Prime Minister	Enshrining the objectives of and grounds for establishing specially protected nature areas; specifying categories defined by the standards of the International Union for Conservation of Nature (IUCN). Specifying conservation regime of sanctuaries; Enshrining management principles and protection regime of the protection zone, ecological corridor, biosphere reserve and ecological network	Ministry of Territorial Administration and Development; Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister	2 nd ten-day period of June 2022	No additional resources are required
		4. Implementing the programme "Strengthening the Adaptation Capacity of Ecosystems and Communities Adjacent to Specially Protected Nature Areas"	1. Applying community-based smart agricultural practice and reduction of climate risk vulnerability in the degraded areas of the communities adjacent to "Khosrov Forest" State Reserve and "Dilijan" National Park; 2. Strengthening value chains of agricultural production, transferring climate-smart technologies to communities; 3. Strengthening the awareness, planning, monitoring and decision-making potential of	Tavush Marzpetaran; Lori Marzpetaran; Ararat Marzpetaran; Dilijan Municipality (upon consent); Margahovit Municipality (upon consent); Fioletovo Municipality	3 rd ten-day period of September 2023	International grant; Adaptation Fund of the UN – AMD 1 202 868.0 thousand

1.	2.	3.	4.	5.	6.	7.
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			climate-smart practice for agriculture management	(upon consent); Urtsadzor Municipality (upon consent)		
5.	Conserving biodiversity and ensuring biosafety, record-registering objects of fauna and flora	1. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On fauna'" to the Office of the Prime Minister	Availability of a law in line with international requirements and EU directives. Clarification of the process of keeping wild animals, including the animals listed in the Red Book of Animals of the Republic of Armenia in captive and semi-captive conditions	National Academy of Sciences (upon consent)	3 rd ten-day period of November 2023	No additional resources are required
2. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On flora'" to the Office of the Prime Minister		Availability of a law in line with international requirements and EU directives for the industrial, agricultural, scientific and research, education, environmental and social purposes of the flora of the Republic of Armenia, also including the regulation of the process of use of species registered in the Red Book of Plants of the Republic of Armenia and reduction of administration.	National Academy of Sciences (upon consent)	3 rd ten-day period of November 2023	No additional resources are required	
3. Record-registering objects of flora and fauna		Availability of cadastres of objects of flora and fauna. Continuous use and reproduction of scientifically substantiated species of flora and fauna	Scientific Center of Zoology and Hydroecology of the National Academy of Sciences of the Republic of Armenia (upon consent); Institute of Botany after A.Takhtajyan of the National Academy of Sciences of the Republic of Armenia (upon consent); Yerevan State University (upon consent)	2 nd ten-day period of November 2025	International grant (environmental funds or organisations); AMD 669681.94 thousand 2023 — AMD 231347.62 thousand; 2024 — AMD 225170.64 thousand; 2025 — AMD 213163.68 thousand	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		<p>4. Carrying out activities for the assessment of species composition, distribution, mapping and stocks of animals that are objects of industrial and amateur hunting, met in the territory of the Republic of Armenia</p>	<ul style="list-style-type: none"> - Availability of up-to-date, reliable and coordinated information on the state of animals that are objects of industrial and amateur hunting; - Analysing the results, preparing justifications for the quantities subject to use; - Establishing an electronic data information system, formation/improvement of the cadastre, ensuring maintenance thereof. 	<p>Scientific Center of Zoology and Hydroecology of the National Academy of Sciences (upon consent);</p> <p>Yerevan State University (upon consent)</p>	<p>2022-2024</p>	<p>International grant (environmental funds or organisations), AMD 340226.7 thousand</p> <p>2022 — AMD 116.656.9 thousand;</p> <p>2023 — AMD 115.372.9 thousand; 2024 — AMD 108196.9 thousand</p>
		<p>5. Conducting studies of widely used plants (herbs, edible plants) in the territory of the Republic</p>	<ul style="list-style-type: none"> - Availability of up-to-date, reliable and coordinated information on the state of flora; - Analysing the results of record-registration, preparing justifications for the quantities subject to use; - Establishing an electronic data information system, formation/improvement of the cadastre, ensuring maintenance thereof. 	<p>Institute of Botany after A.Takhtajyan of the National Academy of Sciences of the Republic of Armenia (upon consent);</p> <p>Yerevan State University (upon consent)</p>	<p>2022-2024</p>	<p>International grant (environmental funds or organisations), AMD 329136.0 thousand</p> <p>2022 — AMD 114522.7 thousand;</p> <p>2023 — AMD 109585.0 thousand;</p> <p>2024 — AMD 105028.3 thousand</p>
<p>6.</p>	<p>Implementing actions for adaptability to and mitigation of the consequences of the climate change</p>	<p>1. Submitting the draft Decision of the Government "On approving the National Action Plan on Adaptation of Climate Change and the list of actions for 2026-2030" to the Office of the Prime Minister</p>	<p>The National Programme for Adaptation of Armenia will contribute to the following:</p> <ul style="list-style-type: none"> - assessment of vulnerability of the country and building capacity for adaptation to the effects of the climate change; - inclusion of actions for climate change adaptation in all vulnerable sectors in processes and strategies aimed at the development of Armenia; - elaboration of the action plan for adaptation and the monitoring plan of the action plan. 	<p>Interested state administration bodies (composition of the Council approved by Decision of the Prime Minister No 719-A of 6 July 2021)</p>	<p>3rd ten-day period of November 2025</p>	<p>International grant (environmental funds or organisations)</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		2. Submitting the draft Decision of the Government “On approving “2026-2035 Commitments of the Republic of Armenia Defined at the National Level” under the Paris Agreement ‘On Climate Change’” to the Office of the Prime Minister	Proper implementation of the commitment undertaken by the Republic of Armenia under the Paris Agreement, by forming a target for reducing emissions of greenhouse gas by 2035 for the entire economy	Ministry of Territorial Administration and Infrastructure; Ministry of Economy	2 nd ten-day period of September 2025	International grant (environmental funds or organisations)
		3. Submitting the draft Decision of the Government “On approving the Long-Term Low-Carbon Development Strategy (until 2050) of the Republic of Armenia under the Paris Agreement on Climate Change” to the Office of the Prime Minister	<ul style="list-style-type: none"> - Providing a long-term agenda for short-term and medium-term commitments; - Considering mitigation opportunities for the whole economy; - Elaborating economic policies in line with the technological progress trends in the context of transforming challenges into opportunities 	Ministry of Economy; Ministry of Territorial Administration and Infrastructure	2 nd ten-day period of June 2022	International grant, “EU for Climate” Regional Programme/UNDP (United Nations Development Programme)
		4. Building the National Transparency Framework of Armenia under the Framework Convention on Climate Change and the Paris Agreement	<ul style="list-style-type: none"> - Establishing institutional arrangements of the national transparency framework requirements (measurability, accountability and certification/MCA); - Creating an on-line platform to ensure access to data and national reports; - Elaborating sectoral formats and guides for mitigation policies and actions, as well as the assessment and accountability of the impact thereof; - Elaborating a methodology for adaptation actions, policies and collection of the impact thereof; - Elaborating a methodology for accountability of assistance received from international donor organisations; - Drawing up biennial transparency reports under the UN Framework Convention on 	<p>Ministry of Labour and Social Affairs; Ministry of Healthcare; Ministry of Justice; Ministry of Emergency Situations; Ministry of Foreign Affairs; Ministry of High-Tech Industry;</p> <p>Ministry of Economy; Ministry of Finance; Ministry of Education, Science, Culture and Sport; Ministry of Territorial Administration and Infrastructure;</p> <p>Cadastre Committee; Urban Development Committee; Public Services Regulatory Commission (upon consent)</p>	3+ ten-day period of November 2024	International grant, GEF/UNDP (Global Environment Facility/United Nations Development Programme) – around USD 1.0 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			Climate Change, including greenhouse gas cadastres			
		5. Submitting the draft Decision of the Government "On approving the Climate Change Adaptation Programme in the Field of Water Resources" to the Office of the Prime Minister	As a result of adoption of the Decision, measures aimed at the effective management and conservation of water resources will be clearly defined, taking into account the effects of climate change, the vulnerability and adaptability of aquatic ecosystems thereto.	Ministry of Territorial Administration and Infrastructure; Ministry of Economy; Ministry of Healthcare	3 rd ten-day period of June 2022	No additional resources are required
		6. Implementing the programme "Management of Waste and Flood of Closed Quarry of the City of Artik"	1. Enhancing the adaptation of natural and agricultural landscapes in conditions of global climate change; 2. Preventing floods; 3. Restoring the natural landscape damaged due to anthropogenic influences; 4. Increasing public knowledge on climate change and adaptation	Shirak Marzpetaran; Artik Municipality (upon consent); Vardakar Municipality (upon consent); Harich Municipality (upon consent); Nahapetavan Municipality (upon consent)	3 rd ten-day period of July 2022	International grant; Adaptation Fund of the UN Framework Convention on Climate Change. AMD 688.848,0 thousand
		7. Implementing the programme "Reduction of Investment Risks Aimed at Energy Efficient Modernisation of Buildings"	1. Elaborating the Measurement, Reporting and Verification (MRV) framework for different categories of buildings, including guides and monitoring methodology; 2. Supporting the full implementation of the Energy Management Information System (EMIS) of the buildings selected for the purpose of demonstration and capacity-building; 3. Creating a website that will provide a platform for information and communication between different stakeholders and improve collaboration and learning through the exchange of available knowledge and skills;	Ministry of Territorial Administration and Infrastructure; Yerevan Municipality (upon consent); "Electric Networks of Armenia" CJSC (upon consent); "Gazprom Armenia" CJSC (upon consent)	3 rd ten-day period of November 2021-2023	International Grant; Green Climate Fund of the UN Framework Convention on Climate Change — USD 21 420.0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			4. Formats for dissemination of information will be elaborated, which will be based on the potential effectiveness of awareness-raising, facilitating access to information and providing effective guidelines and support to the sector through them			
		8. Implementing the programme "Transition to Electric Vehicles in Armenia"	1. Institutionalisation and strategic planning of low carbon mobility; 2. Eliminating short-term barriers through demonstrations of low-carbon electric mobility; 3. Elaborating an outcome-based policy	Ministry of High-Tech Industry	2021-2023	International grant; Global Environment Facility — USD 652.2 thousand
		9. Implementing the programme "Sustainability of Forests of Armenia, Enhancing Adaptation thereof and Promoting Green Growth of Community Development through Mitigation of Climate Change"	1. Mitigation and adaptation of climate change through forest investments and transfer of technologies; 2. Promoting forest sustainability, reducing forest degradation drivers; 3. Strengthening forest resource management and climate change impact management at the community, as well as local and central government levels		2021-2026	International Grant; Green Climate Fund of the UN Framework Convention on Climate Change — USD 12 396.2 thousand
		10. Implementing the programme "Mitigation of the Process of Climate Change and Strengthening Adaptation Capacities in the Arid (Vayots Dzor Marz) Zone of the Republic of Armenia"	1. Increasing the carbon sequestration properties of soil; 2. Increasing the adaptation of landscapes and ecosystems to climate change; 3. Introducing climate-smart agricultural technologies; 4. Reducing greenhouse gas emissions; 5. Ensuring the preservation and continuity of results		3 rd ten-day period of November 2022-2026	International grant; Green Climate Fund of the UN Framework Convention on Climate Change — AMD 4.581.500,0 thousand

1.	2.	3.	4.	5.	6.	7.
7.	Creating an eco-friendly system of management of chemicals	1. Elaborating a Law "On chemicals " and draft secondary legal acts and submitting them to the Office of the Prime Minister	Adoption of the Law "On chemicals " will provide the legal basis for the safe use of chemicals	Ministry of Healthcare; Ministry of Economy; State Revenue Committee; Ministry of Defence	3 rd ten-day period of October 2023	No additional resources are required
		2. Submitting the draft Decision of the Government "On approving the list of actions— to be implemented in 2022-2026 — of the National Action Plan of the Republic of Armenia for the Implementation of the Stockholm Convention on Persistent Organic Pollutants" to the Office of the Prime Minister	Implementation of the actions arising from the Stockholm Convention on Persistent Organic Pollutants will contribute to the decrease in the adverse effect of persistent organic pollutants, reduction of emissions and environmentally safe elimination of waste	Ministry of Healthcare; Ministry of Economy; Ministry of Defence; State Revenue Committee; Ministry of Territorial Administration and Infrastructure	2 nd ten-day period of June 2022	No additional resources are required
		3. Establishing a register of chemicals and chemical mixtures in the Republic of Armenia	Establishing a register of chemicals and chemical mixtures, ensuring safe use of chemicals and chemical mixtures, forming a register of chemicals in the Republic of Armenia; 2. Establishing a register of chemical mixtures in the Republic of Armenia	Ministry of Healthcare; Ministry of Economy; State Revenue Committee	3 rd ten-day period of December 2021-2022; 3 rd ten-day period of December 2026	No additional resources are required
		4. Submitting the draft Decision of the Government "On establishing the procedure for export and import of hazardous chemicals " to the Office of the Prime Minister	Upon the adoption of the Decision of the Government, the processes of export and import of chemicals will be regulated, additional requirements will be defined for the protection of human health and the environment, the record-registration of information on chemicals will be ensured	Ministry of Economy; State Revenue Committee	3 rd ten-day period of November 2023	No additional resources are required
8.	Improving the system for waste management (including subsoil use)	1. Submitting — after the adoption of the Law of the Republic of Armenia "On mercury" — draft secondary legal acts deriving from the Law to the Office of the Prime Minister	As a result of the adoption of the Law of the Republic of Armenia "On mercury" and secondary legal acts deriving from the Law, a legal basis for regulation of mercury will be established, which will contribute to ecologically safe use of mercury, protection of	Ministry of Healthcare; Ministry of Economy; State Revenue Committee	2 nd ten-day period of November 2021-2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
			human health and the environment from harmful effects of mercury, mercury compounds and mercury waste			
		2. Submitting the draft Decision of the Government "On establishing the procedure for supervision and monitoring during exploitation of landfills" to the Office of the Prime Minister	Control and monitoring will be conducted in landfills and the impact zones thereof in the manner prescribed for the purpose of collecting, processing, and evaluating data necessary to predict, identify, prevent, or reduce the adverse effects of the impact of waste on human health and the environment	Ministry of Territorial Administration and Infrastructure; Ministry of Healthcare	2 nd ten-day period of December 2021	No additional resources are required
		3. Submitting the draft Decision of the Government "On approving the technical conditions for using polychlorinated biphenyls" to the Office of the Prime Minister	The fulfilment of obligations undertaken under the Stockholm Convention on Persistent Organic Pollutants will be ensured by the adoption of the Decision of the Government	Ministry of Healthcare; Ministry of Economy	3 rd ten-day period of September 2022	No additional resources are required
9.	Recultivating the abandoned, ownerless areas of territories and waste facilities for subsoil use violated as a result of subsoil use	1. Elaborating draft packages for recultivation of abandoned, ownerless areas of territories and waste facilities for subsoil use	Reducing volumes of subsoil use waste, reducing/neutralising adverse impacts thereof on the environment, return of restored lands into economic circulation		2022-2026	International grant (environmental funds or organisations); around AMD 2 216 546,0 thousand
10.	Elaborating and implementing a policy for prevention and reduction of contamination and degradation of lands	1. Conducting monitoring of contaminated, degraded lands in the territory of the Republic of Armenia	- Availability of a monitoring system equivalent to the territory of the Republic of Armenia, effectively operating by international standards and producing targeted information; - Availability of maps in accordance with the natural and climatic conditions of the Republic of Armenia and the peculiarities of the qualitative distribution of soil layer contamination	Cadastre Committee	2022-2026	International grant (environmental funds or organisations), around AMD 100300,0 thousand
11.	Elaborating a policy on ambient air preservation for reducing and	1. Submitting the draft Law of the Republic of Armenia "On making an amendment to the Law of the Republic of	Modern approaches to the protection of atmospheric air will be enshrined by the adoption of the Law. As a result, the		3 rd ten-day period of March 2022	No additional resources are required

1.	2.	3.	4.	5.	6.	7.
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	limiting emissions	Armenia 'On preservation of ambient air'" to the Office of the Prime Minister	legislative basis for elaboration of new criteria for air quality assessment, the implementation of limitation of emissions by introducing new technologies, and the establishment of a unified system for record-registration of emissions will be formed			
		2. Creating pre-requisites for the establishment of a unified system for record-registration of emissions of harmful substances and greenhouse gas emissions (mobile and stationary sources)	Creating pre-requisites for the process of record-registration of emissions, resulting in availability of comparable values, using the methodology of the same baseline data (from the same sources) and calculations.	Ministry of Healthcare; Environmental Protection and Mining Inspection Body	2 nd ten-day period of December 2025	International grant (environmental funds or organisations)
12.	Ensuring gradual reduction and limitation of the use of disposable polyethylene products	1. Submitting the draft Law of the Republic of Armenia "On making supplements to the Law of the Republic of Armenia 'On trade and services'" to the Office of the Prime Minister	Establishing a ban on the sale (realisation) of a certain target group of disposable plastic items in trade facilities and trading areas, in mobile shops	Ministry of Economy	1 st ten-day period of November 2024	No additional resources are required
13.	Improving the unified system for controlling and monitoring environmental protection, introducing unified and modern systems for permits and licences, co-ordinated management of primary information, improving the system of environmental impact assessment and expert examination, based on the principle of prevention, through the introduction of active mechanisms aimed at improving the quality of expert examination	1. Submitting the draft Law of the Republic of Armenia "On making supplements and amendments to the Law of the Republic of Armenia 'On environmental impact assessment and expert examination'" to the Office of the Prime Minister	Bringing the legislation into compliance with the requirements of the international conventions ratified by the Republic of Armenia. Bringing the process of environmental impact assessment and expert examination in compliance with international standards. The possibility of conducting expert examination upon the initiative of the initiator will be included, strategic ecological assessment will be separated, the mechanisms to be subject thereto will be specified, the Article " Public notification and holding of consultations" will be presented in a completely new edition, etc.		3 rd ten-day period of March 2022	No additional resources are required
		2. Submitting the draft Decision of the Government "On defining the procedure for conducting strategic environmental assessment" to the Office of the Prime	Bringing the legislation into compliance with the requirements of the international conventions ratified by the Republic of Armenia		1 st ten-day period of June 2022	No additional resources are required

1.	2.	3.	4.	5.	6.	7.
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
		Minister				
		Submitting the draft Decision of the Government "On approving the guide for environmental and human health impact assessment " to the Office of the Prime Minister	Availability of legal grounds for environment and human health impact assessment	Ministry of Healthcare; Ministry of Labour and Social Affairs	1 st ten-day period of November 2022	No additional resources are required
		4. Modernising observation networks for monitoring environmental components (ambient air, water resources, including freshwater and underground waters, soils, biodiversity) and waste disposal sites	Ensuring equipment of 32 monitoring observations, observation stations and observation networks with modern technologies.		3 rd ten-day period of November 2023	International grant (environmental funds or organisations), around AMD 725,0 0 0.0 thousand
		5. Capacity-building of the environment monitoring laboratory	Ensuring the equipment of environmental monitoring laboratories with modern equipment, and availability of a laboratory accredited in accordance with international standard requirements		3 rd ten-day period of November 2025	International grant (environmental funds or organisations)
		6. Establishing a unified information system on the environment	Availability of a national environmental portal and thematic databases, ensuring the information transfer process using information technologies	Ministry of Territorial Administration and Infrastructure; Ministry of Healthcare; Ministry of High-Tech Industry; Cadastre Committee; Environmental Protection and Mining Inspection Body	3 rd ten-day period of September 2025	No additional resources are required
		7. Introducing an electronic system for provision of licenses and permits by the Ministry of Environment	Ensuring access to services in the field of electronic provision of licenses and permits and reducing the period for obtaining licenses and permits.	Ministry of High-Tech Industry; "EKENG" CJSC (upon consent)	3 rd ten-day period of November 2022	International grant (environmental funds or organisations), around AMD 15 000.0 thousand

1.	2.	3.	4.	5.	6.	7.
14.	Modernising the system of hydrometeorology and environmental permanent monitoring through the application of the newest technologies for monitoring	1. Modernising the sub-systems of hydrometeorological monitoring, forecasting, information processing, analysis, archiving and provision, developing quality and accessibility mechanisms for services provided	1. Management and organisational capacity-building, teaching forecasting models; 2. Installing automatic hydrometeorological stations and creating a system for recording, transferring and visualising information; 3. Forming a unified system for record-registration, analysis and archiving of losses and damages caused by hydrometeorological phenomena and ensuring access to information; 4. Forecasting dangerous hydrometeorological phenomena (including drought) and availability of an early warning system	-	2023-2026	International grant AMD 483,000.0 thousand of which UNDP (United Nations Development Programme) grant funds — AMD 388.0. 0 thousand; World Bank "Armenia National Disaster Risk Management Program", grant funds — AMD 95.0.0 thousand
15.	Improving the existing economic mechanisms for environmental protection through the introduction of the principle of adequate compensation for the damage caused, as well as the implementation of a number of legislative and institutional changes aimed at prevention, mitigation and neutralisation	Submitting the draft legislative package within the scope of approximation to Directive 2004/35/EC of the European Parliament and of the Council of 21 April 2004 on environmental liability with regard to the prevention and remedying of environmental damage to the Office of the Prime Minister	Availability of procedures for preventing and eliminating the damage caused to the environment, as well as of the mechanism for liabilities of the polluter to incur the expenses aimed at prevention and elimination of the damage	Ministry of Economy; Environmental Protection and Mining Inspection Body; Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister	3 rd ten-day period of November 2026	No additional resources are required
16.	Public awareness-raising of the actions and programmes being implemented in the sector of environmental protection, implementing large-scale actions for eco-education, culture, and upbringing, ensuring transparency of activities of the sector, increasing the role of innovative technologies by ensuring close co-operation with the	1. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia 'On environmental education and upbringing'" to the Office of the Prime Minister 2. Implementing the project "Engaging Future Leaders: Digital Education Module on Adaptation	Efficient implementation of environmental education at all levels of education 1. Creating a gamified digital education module for high school pupils; 2. Piloting the elaborated module in 100	Ministry of Education, Science, Culture and Sport Ministry of Education, Science, Culture and Sport of the Republic of Armenia	3 rd ten-day period of November 2022 3 rd ten-day period of November 2021-2023	No additional resources are required International grant; Adaptation Fund of the UN Framework Convention on Climate

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	2.	3.	4.	5.	6.	7.
	academic and scientific sectors	Challenges and Best Practices for Youth"	schools of different marzes; 3. Advancing the module based on the results of the piloting and trilingual mobile application; 4. Facilitating the exchange and application of knowledge			Change, USD 231. 25 thousand

Ministry of Defence

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
1	Establish Armed Forces complying with the military and political situation, the estimated (projected) level of military threats and the nature of possible military operations	1.1. MINISTRY OF DEFENCE AND GENERAL STAFF OF THE ARMED FORCES – making changes in the staff-related structures of the structural subdivisions, clarifying and distributing the functions	We will have up-to-date Armed Forces with a new structure and complying with the modern requirements, subdivisions performing repeated functions will be joined		1 st stage: 2021-2022 2 nd stage: 2023-2024	No additional funding is required
		1.2. Reviewing the composition and structure of the military formations, unions, military units and subdivisions				
		1.3. MINISTRY OF DEFENCE AND GENERAL STAFF OF THE ARMED FORCES – elaborating draft legislative amendments necessary for the introduction of new structures of the structural subdivisions				
2.	Replenishing the Armed Forces of the Republic of Armenia with modern armaments and military equipment	2.1. Replenishing the subdivisions of the Armed Forces of the Republic of Armenia with armaments and military equipment complying with the reviewed composition and structure	The reconnaissance, fire engagement and evasion capacities of the troops will increase	Ministry of High-Tech Industry	By 2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
						law
3	Modernising the management system of the Armed Forces and increasing the management efficiency	<p>3.1. Continue improvement of the communication system</p> <p>3.2. Continue the works of modernisation of the automated management system (with stationary and mobile elements) with subsystems of management of the types of troops and services</p> <p>3.3. Increase the role of the commanders, autonomy of the subdivisions, motivation and pro-activeness of the staff</p>	The effectiveness of activities of the governing bodies and the level of stability, continuity, efficiency and covertness of management of the troops will increase	Ministry of High-Tech Industry	2022-2025	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
4	Establishing a system for strategic planning of the sector of defence, making legislative amendments aimed at solving the national problems and specifying the procedures for organising defence	<p>4.1. <i>Making necessary legislative amendments and forming a single general concept for the defence of the state for elaboration of the documents of the sector for planning the defence of the state (Plan for Shifting the State to Wartime, Plan for Use of the Armed Forces, Plan for Deployment of the Armed Forces, Plan for Development of the Armed Forces, Plan for Operative Equipment of Territorial Protection, Mobilisation Plan, etc.)</i></p> <p>4.2. <i>Elaborate a new draft Military Doctrine and submit it for the approval of the Security Council</i></p> <p>4.3. Submitting to the Office of the Prime Minister the package of the drafts of the new Law of the Republic of Armenia “On defence” and the new Law of the Republic of Armenia “On mobilisation and</p>	<p>We will have a set of interrelated documents — a single document with its constituent parts, in the sector of defence</p> <p>The military and political provisions of military security, the defence strategy, the system for ensuring the military security and the combined activities of the state bodies aimed at ensuring the state military security will be defined</p> <p>The systemic problems of the sector of defence will be solved, the procedures for organising defence, the powers and responsibilities relating to the</p>	<p>Members of Inter-agency Commission</p> <p>Members of Inter-agency Commission</p>	<p>By 2024</p> <p>By 2024</p> <p>3rd ten-day period of January 2022</p>	<p>No additional funding is required</p> <p>No additional funding is required</p> <p>No additional funding is required</p>

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1		its preparation”, the Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On the legal regime of martial law””, the Law of the Republic of Armenia “On making a supplement to the Law of the Republic of Armenia “On the structure and operation of the Government””, the Law of the Republic of Armenia “On making supplements to the Law of the Republic of Armenia “On public service””, the Law of the Republic of Armenia “On making amendments to the Law of the Republic of Armenia “On bodies of the state administration system”” and the Law of the Republic of Armenia “On making a supplement to the Law of the Republic of Armenia “On regulation of administrative legal relations””	sector of protection of the military security bodies will be clarified under the legislation			
5	Bringing the current system of mobilisation preparation, reserve preparation, as well as record-registration and mobilisation of the reserve servicemen into compliance with the modern requirements	5.1. Reviewing the system of mobilisation and its preparation, improving the system of reserve preparation 5.2. Create a unified base of record-registration of citizens	We will have a specified system of mobilisation preparation, reserve preparation and mobilisation Creation of the unified base of record-registration will significantly increase the level and completeness of military record-registration of the reserve servicemen, effectiveness of the works of organising and conducting military call-up and of enlisting the necessary specialists to the troops, will contribute to effective management of the mobilisation resources	Office of the Security Council Ministry of Labour and Social Affairs Ministry of Healthcare Ministry of Foreign Affairs Police National Security Service Ministry of Territorial Administration and Infrastructure	2022-2023 By 2024	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
6	Introducing a territorial defence system in the Republic of Armenia	6.1. Make amendments and supplements to the Law "On defence" and other necessary laws of the Republic of Armenia, create a territorial defence administration	We will have a territorial defence system, which will enable to reliably protect the internal regions, population, infrastructure and the most important objects of the country from	Ministry of Emergency Situations Police	By 2023	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		body	possible encroachments of the enemy during military operations	National Security Service Ministry of Territorial Administration and Development		sources not prohibited by law
7	Optimising the military infrastructure and improving the places of location of the troops	7.1. Bring the military infrastructure and the places of location of the troops into compliance with the normative requirements	The dislocation sites of the unions, military units and subdivisions will be optimised, the possibilities of striking by the enemy will be reduced, and in case of striking, the minimum of consequences will be ensured, the road network will be improved, the decentralisation and protection of the storage facilities will be ensured		By 2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
8	Increasing the level of moral and psychological preparation of the Armed Forces, increasing the role of the commander, ensuring military discipline and reducing the non-statutory relations	8.1. Develop the necessary moral qualities of a military serviceman in the Armed Forces, strengthen the psychological stability and preparedness to lead combat operations Increase the level of military discipline and minimise the non-statutory relations within the Armed Forces	The effectiveness of psychological activities and preparedness of military servicemen to lead active combat operations will increase Military discipline will be enhanced		2022-2025	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
		8.2. Equipping the psychological support points and the barrier zones for psychological overcoming in a specified number of military units				
		8.3. Submitting the draft Law of the Republic of Armenia "On making an amendment to the Law of the Republic of Armenia "On disciplinary code of the Armed Forces of the Republic of Armenia"" to the Office of the Prime Minister	Issues related to increasing the role of the commander, ensuring motivation and pro-activeness, military discipline, as well as the moral and psychological state of the staff will be solved under the legislation as a result of restating the Law in effect		2022	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
9	Continuously improving the complementary system of fixed-term compulsory and contractual military service, expanding the professional military service system	9.1. Elaborating the package of the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On military service and the status of the military servant"" and the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On remuneration for persons holding state positions and state service positions""	The number of the personnel in contractual professional military service will increase, the duration of compulsory fixed-term military service will be reduced		3rd ten-day period of June 2022	No additional funding is required
10	Expanding possibilities of the existing procedures for international co-operation and collective security	<p>10.1. Improve the existing procedures for collective defence within the Republic of Armenia-Russian Federation and CSTO framework, develop the capabilities of joint planning and use of forces</p> <p>10.2. Strengthen the combat capabilities of the joint (united) Republic of Armenia-Russian Federation and CSTO forces, increase the degree of interoperability of the Armed Forces of the Republic of Armenia</p> <p>10.3. Conduct military and political consultations in the multilateral and bilateral formats</p> <p>10.4. Ensure the involvement of the Armed Forces of the Republic of Armenia in the international operations</p> <p>10.5. Provide consultation and expert support for the reforms of the defence system of the Republic of Armenia</p> <p>10.6. Develop the military-technical co-operation with the allied and partner</p>	The existing mechanisms, forces and means of collective defence and co-operative security will be improved, replenishment of the Armed Forces with modern armaments and other material means, receiving of consultation on defence reforms, communication of the positions of the Republic of Armenia with regard to the defence and security issues, fulfilment of the international commitments assumed by the Republic of Armenia will be continued	Office of the Security Council Ministry of Foreign Affairs	Permanently	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		countries				
11	Strengthening the protection of human rights and integrity within the Armed Forces	11.1. Introducing the educational programme "Good Governance and Building Integrity in the Defence and Related Security Sector" and the revised curriculum of the subject "Human Rights of Armed Forces Personnel" at the Centre for Raising Qualification of Officers and the Faculty of Command Staff of the Military Educational Institutions of the MINISTRY OF DEFENCE	The level of awareness of the staff in the matters of integrity and prevention of corruption will increase Officers replenishing the Armed Forces will have sufficient knowledge of human rights, the protection thereof and instruction of the subordinates during service will have a multiplicative effect	Office of the Human Rights Defender (upon consent)	September 2022, 2021-2026	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
		11.2. Organising courses on the protection of the rights of women, providing the subdivisions of the Armed Forces with information materials on civil and political rights	The level of awareness of the staff on prevention of violations of human rights, as well as on fundamental and secondary human rights will increase	Office of the Human Rights Defender (upon consent)	2021-2023	
		11.3. Monitoring in the sector of defence and developing co-operation with the organisations carrying out civil control	Enhancing transparency, accountability and public confidence		2021-2026	
12	Developing and implementing the main directions and priorities of the state policy in the field of military education, increasing competitiveness of the military education system, developing military science	12.1. Establish merit-based and flexible competitive procedures for selection of lecturers with military specialisation	The effectiveness of selection of the academic and teaching staff will increase		2022-2023	State Budget (within the amounts to be envisaged for the relevant year
		12.2. Develop and adopt a programme aimed at increasing the attractiveness of military education and the schedule for implementation thereof	The officer and non-commissioned officer positions will be replenished with qualified personnel		2022-2024	with respect to the field)
		12.3. Reviewing the forms of planning and conducting military operations	The planning and warfare methods will be brought into compliance with the modern standards		2022-2023	
13	Reforming the sector of information security and cybersecurity Effectively implementing actions for monitoring, analysis, information	13.1. Expanding the quick response groups for cyber attack cases for the purpose of exchanging information on the information security and cyber attack cases	In the conditions of enhancing partnership with the structures of the sector of information security, the quick response groups for cyber attack cases of the Subdivisions for Cyber	Office of the Security Council National Security Service Police	2022-2025	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	counteracting and warfare against information threats and challenges, improving the legislative field	with the interested agencies and organisations of the Republic of Armenia	Security of the interested agencies of the Republic of Armenia will operate more effectively in emergency situations when implementing actions for information counteracting and information warfare, the level of cyber security of Armenia and the protection thereof from cybercrimes will increase (according to the Global Cyber Security Index, the position is envisaged to increase to 30 in 2025)	Ministry of High-Tech Industry Ministry of Foreign Affairs		sources not prohibited by law
		13.2. Raising the level of public awareness, ensuring the process of counteracting the campaign aimed at targeting negative information flows and the social, national and religious hatred and discrediting of the Armed Forces by a potential adversary	A system will be developed and introduced to counteract the negative information flows targeting the Republic of Armenia, provide complete and accurate information to the public and implement a common information policy and information actions	Office of the Security Council National Security Service Ministry of Foreign Affairs Ministry of High-Tech Industry Police	2022-2024	State Budget (within the amounts to be envisaged for the relevant year with respect to the field), other sources not prohibited by law
14	Improving the legal framework for ensuring social protection and regulating the pension sector, expanding social guarantees and ensuring attractiveness of military service	14.1. Ensure the accessibility and continuity of implementation of the state target programme "Affordable Housing for Military Servicemen", initiate implementation of the process of providing housing to the military servicemen having retained the right to receive improvement of housing conditions at the expense of the State Budget of the Republic of Armenia	The level of state care will increase, more favourable conditions for service will be created, the attractiveness of military service and the level of military discipline will increase, the moral and psychological state of the staff within the Armed Forces will be enhanced, the living and household conditions of beneficiaries will be continuously improved	Ministry of Labour and Social Affairs	2021-2026	State Budget (within the amounts to be envisaged with respect to the field), other sources not prohibited by law
		14.2. Elaborating a package of legislative amendments for the purpose of defining additional vacation pay and pay rate for military ranks of contract military servicemen	Attitude towards the military rank will be emphasised and valued upon adoption of the drafts, the amounts of cash payments and military pensions of a military serviceman will increase at the expense of pay rates for military ranks, the prescribing of additional vacation pay will create an opportunity to organise a decent rest, and the living standards of families of military servicemen will improve to a certain	Ministry of Labour and Social Affairs Bureau of Civil Service of the Office of the Prime Minister	3rd ten-day period of June 2022	
		14.3. Elaborating the draft Law "On making a supplement to the Law of the Republic of Armenia "On military service and the status of the military servant"" for				

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		the purpose of defining a monthly bonus for participants of the defence combat operations of the Republic of Armenia, having the right to receive retirement pension or benefit	extent, persons having the status of a participant of combat operations will obtain the right to receive a monthly bonus, regardless of the fact of having the right to military pension			
		14.4. Elaborating drafts of the Law of the Republic of Armenia "On making amendments and supplements to the Law "On military service and the status of the military servant"", the Law of the Republic of Armenia "On making amendments and supplements to the Law "On compensation for damages caused to life or health of military servicemen while defending the Republic of Armenia"" and the Law of the Republic of Armenia "On making amendments and supplements to the Law "On state pensions""	The Action envisages solving the problems having arisen during practical application of the provisions of the mentioned Laws and other legal acts, conditioned by the circumstance of their insufficient clarity, different perceptions and misinterpretations			
		14.5. Submitting the relevant draft Law to the Office of the Prime Minister for the purpose of defining additional social privileges and guarantees for contract military servicemen on combat alert along the line of contact with the adversary	In case of adoption of the drafts, partial refund of tuition fee in the amount of at least 30 per cent will be defined for children of the contract military servicemen involved in combat alert	Ministry of Labour and Social Affairs Ministry of Finance State Revenue Committee Ministry of Education, Science, Culture and Sport	3rd ten-day period of June 2022	

Ministry of Territorial Administration and Infrastructure

1	2	3	4	5	6	7
1.	Reviewing the organisational structures of the Marzpetarans and developing the system of community service	1.1. Reviewing the organisational structures of the Marzpetarans — submitting to the Government for consideration the drafts of the Decision of the Prime Minister of the Republic of Armenia "On approving the statutes of staffs of the Marzpets" and the Decision of the Government of the Republic of Armenia "On repealing a number of decisions of the Government of the Republic of Armenia"	Defining uniform functions and structure for the territorial administration bodies within the scope of the powers described in the Law of the Republic of Armenia "On territorial administration"		1st ten-day period of July 2022	No funding is required
		1.2. Implementing institutional and legislative reforms of the system of community service	Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On community service"" to the Office of the Prime Minister of the Republic of Armenia, elaborating drafts for amendments and supplements to about 13 secondary legislative acts regulating the sector. Modernising the system of training of community servants		2021-2025 (ongoing)	No funding is required
2.	Ensuring proportionate territorial development of the Republic, social and economic stability of the territories, as well as further economic activity and growth	2.1. Implementing assistance programmes aimed at improving the social and economic state of the residents of the borderline communities	As a result of implementation of the Programme, the residents of 81 settlements of 23 borderline communities of Tavush, Gegharkunik, Vayots Dzor, Syunik and Ararat marzes will be provided with assistance from the State Budget of the Republic of Armenia — partial compensation of the tariffs of electricity, natural gas and irrigation water, full compensation of the tax of immovable property within the scope of Decision of the Government of the Republic of Armenia 1444-N of 18 December 2014	Marzpetarans, Water Committee, Ministry of Labour and Social Affairs	2021-2024	State Budget of the Republic of Armenia, AMD 1,155,205.8 thousand

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		2.2. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the 2022-2027 Strategy for Territorial Development of the Republic of Armenia" to the Government of the Republic of Armenia for consideration	The 2022-2027 Strategy for Territorial Development of the Republic of Armenia will enable to clarify and review the proportionate territorial development priority directions, goals and the main steps to achieve them, taking into account the programmes having already been implemented, the administrative and territorial reforms, the post-war realities, ensuring the link and compliance with other strategic documents, in particular "Armenia Transformation Strategy for 2020-2050"		1st ten-day period of December 2022	No funding is required
3.	Ensure execution of part 3 of Article 8 of Law of the Republic of Armenia No HO-228-N "On making amendments and supplements to the Law of the Republic of Armenia "On organising of funeral processions and exploitation of cemeteries and crematoriums" adopted on 27 May 2021	Submitting the draft Decision of the Government of the Republic of Armenia "On making supplements and amendments to Decision of the Government of the Republic of Armenia No 1910-N of 23 November 2006 to the Office of the Prime Minister of the Republic of Armenia	Bring Decision of the Government of the Republic of Armenia No 1910-N of 23 November 2006 "On defining the procedures, rules and the form of grave certificate provided for by the Law of the Republic of Armenia "On organising of funeral processions and exploitation of cemeteries and crematoriums"" into compliance with the amendments made to the Law of the Republic of Armenia "On making amendments and supplements to Law of the Republic of Armenia No HO-228-N "On organising of funeral processions and exploitation of cemeteries and crematoriums"" adopted on 27 May 2021		2nd ten-day period of March 2022	No funding is required
		3.2. Submitting the draft Decision of the Government of the Republic of Armenia "On making supplements and amendments to Decision of the Government of the Republic of Armenia No 1301-N of 8 November 2007 to the Office of the Prime Minister of the Republic of Armenia	3.2. Bring Decision of the Government of the Republic of Armenia No 1301-N of 8 November 2007 "On approving the procedures for cremation of bodies of the dead, neutralisation and relocation of cemeteries and for reburial in case of danger of sanitary and epidemiological situation" into compliance with the amendments made to the Law of the Republic of Armenia "On making amendments and supplements to Law of the Republic of Armenia No HO-228-N "On organising of funeral processions and	Ministry of Healthcare	2nd ten-day period of March 2022	No funding is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			exploitation of cemeteries and crematoriums" adopted on 27 May 2021			
4	Developing the infrastructures of the communities of the Republic of Armenia, aimed at the proportionate territorial development of the Republic	4.1. Ensuring continuation of the process of providing subventions from the State Budget of the Republic of Armenia for the purpose of implementing the programmes submitted by the communities and meeting the defined standards, aimed at development of the economic and social infrastructures of the communities of the Republic of Armenia	Enhancing capital investments in the communities, improving and modernising the infrastructures of economic and social significance, improving the quality of life of the community population. Implementing at least 500 subvention programmes, based on the results whereof the infrastructures of the communities of the Republic of Armenia, in particular constructed or repaired roads, kindergartens, houses of culture, community centres, parks, public gardens, energy-saving lighting, water supply, drainage, irrigation and gas supply systems, elements of common shared ownership of multi-apartment buildings, as well as machinery for agricultural and utility services will be improved	Ministry of Economy, Urban Development Committee, Marzpetarans, Communities of the Republic of Armenia (upon consent)	2021-2026	State Budget of the Republic of Armenia, Budget of communities of the Republic of Armenia, Other sources not prohibited by the law of the Republic of Armenia
		4.2. Developing a new system for assessment of vulnerability of the communities formed as a result of enlargement of communities, which will serve as a basis for developing investment programmes to be implemented for the purpose of improvement of the infrastructures	A methodical document based on summary assessments characterising the merged communities will be developed, the application of which will enable to make the investment programmes targeted by way of correctly selecting the target communities	Ministry of Economy	1st ten-day period of March 2023	No funding is required
5	Improving the system for management of garbage collection and solid household waste in the settlements of the Republic of Armenia for the purpose of ensuring comfortable and ecologically safe conditions for the	5.1. Submitting the draft Law "On making amendments and supplements to the Law "On garbage collection and sanitation" to the Office of the Prime Minister of the Republic of Armenia	By improving the legislative framework in the sector of garbage management, establishing legislative and institutional bases aimed at the application of five-step waste management hierarchy, including the reduction of volume of the waste generated, the sorted collection and processing of waste subject to utilisation	Urban Development Committee	3rd ten-day period of December 2021	No funding is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	population	5.2. Constructing a new sanitary landfill, closing landfills to be closed and improving the operating landfills	Introducing a landfill system in compliance with the minimum urban development, environmental and sanitary norms, constructing the first sanitary landfill in the Republic, reducing the negative and hazardous impacts of landfills for garbage disposal on human health and the environment	Communities of the Republic of Armenia (upon consent) Ministry of Environment	2022-2026	State Budget of the Republic of Armenia, Budget of communities of the Republic of Armenia, Other sources not prohibited by the law of the Republic of Armenia
		5.3. Ensuring the processes of proper collection, transportation and disposal or recycling of the originating garbage	Introducing effective garbage collection schemes, implementing procedures for use of different types of waste, due to which the volume of waste placed in landfills will be reduced as a result of dual use, utilisation and recycling of certain types of waste	Ministry of High-Tech Industry, Marzpetarans, Communities of the Republic of Armenia (upon consent)	2022-2026	State Budget of the Republic of Armenia, Budget of communities of the Republic of Armenia, other sources not prohibited by the law of the Republic of Armenia
6	Improving seismic safety of the state general education school buildings of the Republic of Armenia	6.1. Reinforcing the school buildings which are more vulnerable from the seismic point of view and need immediate improvement/constructing new school buildings	Ensuring safe educational conditions for schoolchildren, ensuring educational conditions in compliance with all the modern urban development and educational standards. Constructing at least 24 school buildings which will meet all the modern urban development and educational standards; in particular, they will be earthquake-resistant in case of at least 9-magnitude earthquake, energy-saving and with possibilities for alternative energy use, as well as accessible for children with disabilities. As a result, safe educational conditions in compliance with all the modern urban development and educational standards will be ensured in 24 state general education schools	Urban Development Committee, Ministry of Emergency Situations, Ministry of Education, Science, Culture and Sport, Territorial Development Fund (upon consent)	2021-2026	State Budget of the Republic of Armenia, Other sources not prohibited by the law of the Republic of Armenia
7	Improving the quality of administrative services provided to the citizens in the merged multi-dwelling communities and expanding the accessibility thereof	7.1. Introducing a community governance information system (CGIS) in the merged communities	In 25 communities out of the new multi-dwelling communities formed as a result of the administrative and territorial reforms, a community governance information system (CGIS) will be introduced, and in 15 more communities out of these communities, the		2022-2026	Grant of the German Agency for International Cooperation (GIZ) and the Swiss Agency for Development and Cooperation — AMD 500 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>already operating CGIS will be modernised.</p> <p>The organisational equipment fleet existing in the administrative offices of about 420 settlements will also be modernised</p>			
		<p>7.2. Establishing Citizens' Service Offices (CSOs) operating under the "One-Stop Shop" principle in the merged multi-dwelling communities</p>	<p>Citizens' Service Offices (CSOs) will be established in 10 merged communities, and the CSOs previously established and operating in 4 more communities will be modernised</p>		<p>2022-2026</p>	<p>Grant of the German Agency for International Cooperation (GIZ) and the Swiss Agency for Development and Cooperation — AMD 180 million</p>
		<p>7.3. Elaborating and submitting to the Office of the Prime Minister the draft Decision presuming amendments and supplements to Decision of the Government of the Republic of Armenia No 1109-N of 27 October 2016 "On approving the list of operators performing the functions of service offices of public administrative bodies, delegating performance of the functions to the operator, approving the list of the functions, defining the standard form of the contract for provision of services concluded with the operator and the minimum technical requirements for the operator"</p>	<p>In accordance with the administrative and territorial reforms implemented, the number of the multi-dwelling communities included in the list of operators performing the functions of service offices of public administrative bodies and the list of the services reserved to the operators will be reviewed</p>	<p>Ministry of Justice</p>	<p>2022-2026</p>	<p>No additional resources are required</p>
<p>8</p>	<p>Ensuring continuity of the administrative and territorial reforms, decentralising the powers</p>	<p>8.1. Elaborating a concept paper on decentralisation of the powers, based on the powers and study of needs of the merged communities</p>	<p>A comprehensive document on decentralisation of the powers has been elaborated, wherein the principles, goals, objectives and sectoral directions of the decentralisation process are described</p>	<p>Ministry of Finance</p>	<p>2nd ten-day period of December 2022</p>	<p>No funding is required</p>
		<p>8.2. Drafting recommendations on changing the powers of local self-government bodies, as well as the roles and responsibilities thereof in the selected sectors or fields</p>	<p>The powers that may be transferred to local self-government bodies in particular in the sectors of primary health maintenance, maintenance and operation of the inter-community and inter-settlement roads,</p>		<p>2023-2026</p>	<p>No funding is required</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			maintenance and operation of the buildings and structures of general education schools have been defined			
		8.3. Elaborating and submitting to the Office of the Prime Minister drafts of the necessary legal acts ensuring implementation of decentralisation of the powers, in particular those presuming amendments and supplements to the Law of the Republic of Armenia "On local self-governance", the Law of the Republic of Armenia "On social assistance", the Law of the Republic of Armenia "On general education" and to the relevant secondary legislative acts	New powers have, under the legislation, been transferred to local self-government bodies, the exercise whereof will be more effective		2nd ten-day period of September 2024	No funding is required
9	Introducing different forms of inter-community co-operation	9.1. Elaborating and submitting to the Office of the Prime Minister the draft Law of the Republic of Armenia "On making amendments to the Law "On local self-governance""	Regulations on the status, establishment and liquidation of inter-community unions are described in Chapter 9 of the Law "On local self-governance". However, inter-community co-operation is not limited to the inter-community unions. There are other forms of co-operation in the international practice, in particular public-legal agreement, labour union, targeted union, targeted union of communities, establishment of a joint administrative body, etc. The forms not contradicting the legislation and the governance system of the Republic of Armenia will be chosen from these forms and described in the Law "On local self-governance".		2022-2026	No funding is required
		9.2 Elaborating a legislative package on the establishment of a union by law and submitting it to the Office of the Prime Minister	The Law of the Republic of Armenia "On inter-community unions" provides for two forms of unions — voluntary and by law. It is the competence of the Government to submit a recommendation on establishing a union by law.		2022-2026	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			A legislative package will be elaborated on establishing an inter-community union by separate law.			
10	Pursuing a unified and comprehensive policy in the mining sector	10.1 Elaborating a strategy on development of the mining sector	Establishing a comprehensive policy of the mining sector, creating an institutional framework to increase and distribute the fiscal and non-fiscal (including with regard to processing and extraction of the end product) benefits at the national and local levels, enshrining a common approach to proportionate development, as well as economic, environmental and social issues.	Ministry of Finance State Revenue Committee	1st ten-day period of June 2022	Grant means allocated by the World Bank — AMD equivalent to USD 204 thousand (including the taxes)
		10.2 Drafting laws regulating the mining sector in line with the mining sector development strategy, as well as other legal acts deriving therefrom	Ensuring the formation of a favourable environment for the sustainable development of the mining sector, about 15 packages of sectoral legislative amendments elaborated in line with the mining sector development strategy		1st ten-day period of June 2024	Grant means allocated by the World Bank — AMD equivalent to USD 90 thousand (including the taxes)
11	Drawing up and publishing an annual national report on the measures implemented in the mining sector within the scope of the EITI (Extractive Industries Transparency Initiative) (ongoing)	11.1. Drawing up by the the Republic of Armenia the draft annual national report on the measures implemented in the mining sector within the scope of the EITI (Extractive Industries Transparency Initiative), submitting it to the Government of the Republic of Armenia and publishing it	Ensuring more transparent, accountable state and business systems, which serve as a stimulus for the establishment of dialogue between the Government, the private sector of the economy and the civil society. National Report published.		3rd ten-day period of July 2022	Grant means allocated by the World Bank Projected funding amount — AMD equivalent to USD about 80 thousand
12	Regulating the legal relations pertaining to the process related to materials submitted for geological expert examination	12.1. Elaborating and submitting to the Office of the Prime Minister thea draft Law of the Republic of Armenia "On making amendments and supplements to the Subsoil Code of the Republic of Armenia"	Establishing legal bases for defining methodical instructions for geological and economic substantiation of the parameters of quality requirements of mineral deposit areas, as well as directives for application of classification of mineral reserves.		2nd ten-day period of February 2022	No additional resources are required
		12.2. Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining	Methodical instructions for geological and economic substantiation of the parameters of quality requirements of mineral deposit areas,		3rd ten-day period of March 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		methodical instructions for geological and economic substantiation of the parameters of quality requirements of mineral deposit areas"	approved by the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia			
		12.3. Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining directives for application of classification of mineral reserves"	Ensuring rational and proportionate utilisation of resources. About 10 directives for application of classification of mineral reserves, approved by the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia		3rd ten-day period of December 2023	No additional resources are required
		12.4. Enshrining the technical and technological indicators of extraction and re-processing of ores, substantiated during assessment of mine resources in the metal minerals extraction project, and in case of deviation from the defined indicator, submitting a recommendation on legislative amendments to the Office of the Prime Minister for the purpose of introducing mechanisms for application of the relevant measures by legal acts	Ensuring rational and proportionate utilisation of resources. Package of legislative amendments.		2nd ten-day period of November 2022	No additional resources are required
13	Ensuring implementation of the measures aimed at inventory-taking of underground mineral water wells and updating of database	13.1. Inventory-taking of water points (wells, springs) of underground mineral water sites	Availability of reliable data on the condition, water use and sanitary state of mineral water wells, springs, existence of a strict sanitary protection regime zone, as well as on water quality and usability. About 100 inventoried water points of 24 underground mineral water deposits.		2nd ten-day period of December 2023	Means not prohibited by law
14	Ensuring reliability of geological information	14.1. Elaborating and submitting to the Office of the Prime Minister the draft Decision of the Government of the Republic of Armenia "On defining the procedure for filling out annual report forms on the movement of mineral reserves, drawing up explanatory notes and for submitting them"	Availability of complete annual information on the movement of extracted and depleting mineral reserves. Reports annually submitted by about 450 organisations using subsoil.		2nd ten-day period of February 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
15	Ensuring reasonable and complex use of subsoil through the available complete project documents	15.1. Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining minimum requirements for the geological exploration plan"	Defining legitimate, uniform and unified legal minimum requirements for the geological exploration plan attached to the application on seeking the right to geological exploration of subsoil for the purpose of extraction of minerals. Defining of mandatory minimum requirements is aimed at ensuring the effective and complex use of the subsoil deemed to be state ownership, Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia.		2nd ten-day period of April 2022	No additional resources are required
		15.2. Approving the Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia "On defining minimum requirements for the project of extraction of minerals"	Defining legitimate, uniform and unified legal requirements for the project of extraction of minerals attached to the application on seeking the right to extraction of minerals. Defining of mandatory minimum requirements is aimed at ensuring the effective and complex use of the subsoil deemed to be state ownership, Order of the Minister of Territorial Administration and Infrastructure of the Republic of Armenia.		1st ten-day period of September 2022	No additional resources are required
		15.3 Elaborating and submitting to the Office of the Prime Minister the draft Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 367-N of 28 March 2013"	Revised financial and technical capacity requirements for the organisation seeking the right to subsoil use. Decision of the Government of the Republic of Armenia.		3rd ten-day period of March 2022	No additional resources are required
16	Clarifying the requirement for social responsibilities for communities	16.1. Developing a mechanism for calculation of the social mitigation allocations enshrined in the project of extraction of minerals and submitting a recommendation on legislative amendments	Uniform and fair distribution of allocations provided by subsoil users to communities for the purpose of social mitigation. No additional resources are required.		3rd ten-day period of November 2022	No additional resources are required
17	Ensuring advancement of the directions for co-operation between the authorised body of the mining sector and the	17.1. Concluding memoranda of co-operation between the higher education institutions and the National Academy of Sciences in the directions of exchange of	Using scientific idea in the process of elaboration of sectoral legal acts, amending the legal acts in line with the scientific and technical development, creating a platform for		2nd ten-day period of December 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	Academy, mining companies, associations and the international organisations. Supporting the issues of preparing on-demand sectoral specialists in the education system.	scientific and practical activities, knowledge, experience, skills, establishment of professional commissions and in other directions	co-operation between the sectoral specialists, students and subsoil users.			
18	Legally regulating provision of the land plots necessary for subsoil use	18.1. Elaborating a package of drafts of the Laws "On making amendments and supplements to the Subsoil Code of the Republic of Armenia and the Land Code of the Republic of Armenia"	Introducing a mechanism interrelated with the process of granting the rights to subsoil use as a result of study of the international practice. Package of legislative amendments.	Cadastral Committee, Ministry of Environment	3rd ten-day period of March 2023	No additional resources are required
19	Legally regulating the terms and requirements for granting consent to conduct geological explorations in the region	19.1. Elaborating and submitting to the Office of the Prime Minister drafts of the legal acts for the purpose of regulation of the process of seeking and granting consent to conduct geological exploration	Clarifying the process for persons seeking consent to conduct geological exploration, defining the procedure for granting the right, ensuring completeness of the information on granting of consent and state record-registration, recording of the exploration results and the subsoil of the Republic		1st ten-day period of December 2022	No additional resources are required
20	Creating a digital cadastre of information about subsoil	20.1. Creating, managing and maintaining a unified system of subsoil use fund and geological information	Permanent network access to updated information for the authorised body in the subsoil sector, possibility of integration in the Geoportal layers of the Integrated Cadastre of the Cadastral Committee of the Republic of Armenia and in other databases of the authorised body (derived from the concept paper on creation of the Integrated Cadastre and from the measures ensuring it), which will contribute to increase in the effectiveness of the subsoil sector management	Cadastral Committee	1st ten-day period of December 2024	Grant means allocated by the World Bank — AMD equivalent to USD 500 thousand (including the taxes) within the scope of the "Public Sector Modernization Project" implemented by the Government of Armenia with the support of the World Bank (still subject to approval)
21	Ensuring effective exploitation of mines within the scope of the existing rights to subsoil use	21.1. Elaborating and submitting to the Office of the Prime Minister the draft Law "On making amendments and supplements to the Subsoil Code of the Republic of Armenia"	Clarifying the time limits for granting the right to subsoil use, conditioned by the necessity of legislative regulation of the force majeure and the consequences thereof.	Ministry of Economy, Ministry of Environment	2nd ten-day period of February 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			Draft Law			
22	Introducing effective mechanisms ensuring fair and long-term development of taxation of the mining industry, in particular reforming the royalties mechanism	22.1. Elaborating and submitting to the Office of the Prime Minister the draft Law of the Republic of Armenia "On making amendments and supplements to the Tax Code of the Republic of Armenia"	Existence of a mechanism for fair calculation of royalty rates in the context of the reforms of the unified tax system, identified within the scope of the strategy on development of the mining sector	Ministry of Finance Ministry of Economy Ministry of Environment	1st ten-day period of April 2022	No additional resources are required
23	Taking effective measures for obtaining final mineral raw material product	23.1. Supporting the investment programme on constructing a brass foundry, contributing to solution of the problems related to sale of production waste	Closing the economic value chain in the mining sector within the country, ensuring greater and more stable return from the sector	Ministry of Economy Ministry of Finance	2nd ten-day period of December 2026	Means not prohibited by law — AMD equivalent to the initial USD 1,5 billion
24	Liberalising the electricity market	24.1. Complete transition to the new model of the electricity wholesale market	Increasing the level of effectiveness of the system, introducing liability tools	Public Services Regulatory Commission (upon consent)	2nd ten-day period of December 2022	USD around 8,86 million within the scope of the USAID assistance
25	Forming common electricity and gas markets of the Eurasian Economic Union	25.1. Elaborating and adopting the ten main documents regulating the common electricity and gas markets of the EAEU, performing works	Elaborating and adopting of the regulatory documents will contribute to the operation of the common electricity and gas markets	Public Services Regulatory Commission (upon consent)	2nd ten-day period of December 2025	No funding is required
26.	Extending and modernising the projected time frame for operation of the second power unit of the Armenian Nuclear Power Plant (ANPP)	26.1. Perform works of the programme and its final stage on modernising of the second power unit of the Armenian NPP and on extension of the time frame for the operation thereof	Effective and safe operation of the Armenian NPP will be ensured, as well as capacity delivered during the additional period of operation will be increased by at least 10%		2nd ten-day period of December 2022	State Budget of the Republic of Armenia — Decision of the Government of the Republic of Armenia No 953-N of 11 June 2020, according to which a budget loan in the amount of AMD 63,2 billion will be provided to the "Armenian NPP" CJSC from the State Budget of the Republic of Armenia during 2020-2022, out of which in 2020 — AMD 18,7 billion, in 2021 — AMD 31,5 billion, in 2022 — AMD 13 billion

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
27.	Elaborating a project for construction of a new nuclear power unit in the Republic of Armenia	27.1. Elaborating a project for construction of a new nuclear power unit in the Republic of Armenia and the plan-schedule ensuring the implementation thereof	Construction of a new nuclear power unit in the Republic of Armenia will ensure the energy independence of the Republic of Armenia, increase security of the energy system of the Republic of Armenia and maintain diversification of the energy system of the Republic of Armenia		1st ten-day period of December 2026	No funding is required
28.	Activities for rearming, modernising energy infrastructures and equipping them with the leading technologies	28.1. Carry out works of complete reconstruction of "Lichk" 220/110/35 kW voltage substation	Reconstruction of the substations will increase the reliability of electricity supply		2nd ten-day period of December 2022	USD 8,86 million at the expense of the own funds of the "HVEN" CJSC
		28.2. Carry out works of complete reconstruction of "Charentsavan-3" 110 kW voltage substation			2nd ten-day period of December 2023	Within the scope of USD 36 million provided by the IBRD Loan Agreement
		28.3. Carry out works of complete reconstruction of "Zovuni" 220 kW voltage substation		2nd ten-day period of December 2024		
		28.4. Carry out works of complete reconstruction of "Ararat-2" 220 kW voltage substation			2nd ten-day period of December 2024	Within the scope of USD 39.86 million provided by the IBRD Loan Agreement
29.	Carrying out works related to the four-party (Armenia-Iran-Georgia-Russia) North-South Power Transmission Corridor Initiative	29.1. Regulating technical issues, concluding relevant contracts	It will contribute to increase in the regional development reciprocal flows		2nd ten-day period of December 2026	No funding is required
30.	Constructing the Iran-Armenia 400 kW voltage power transmission air line and substation	30.1. Completing import of pillars, equipment and construction of substations, excavation of pillar foundations, concreting, as well as installation of pillars and power transmission air lines	Construction of a new power transmission line and substation will significantly increase bandwidth. As a result, the Iran-Armenia electricity exchange capacity will increase from the current 300 MW to 1000-1200 MW		2nd ten-day period of December 2023	Credit means, (funding entity — Export Development Bank of Iran (EDBI) and "Sanir International FZE" company) Planned funding amount available The cost of the project comprises EUR 107,9 million
		30.2. Put into operation the power transmission air line and the substation			2nd ten-day period of December 2023	
31.	Implementing the Project on the Caucasian Power Transmission	31.1. Launching the tender process of construction of the 220/400 kW substation	Construction of new power transmission lines will promote the development of regional co-		3rd ten-day period	Credit and grant means (German Development

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	Network (Armenia-Georgia Power Transmission Line/Substations)	and the 400 kW air line, as well as the high voltage constant current transformer facility 31.2. Launching and completing the construction of 220/400 kW substation and 400 kW air line, as well as the high voltage constant current transformer facility	operation in the field of energy. As a result of the first stage, the Armenia-Georgia electricity exchange capacity will increase from the current 200 MW to 350 MW.		of December 2021 2022-2025	Credit KfW Bank, European Investment Bank, within the scope of the Neighbourhood Investment Facility ("NIF") of the EU Commission) Planned funding amount available — credit and grant agreements in the amount of EUR 188,75 million were concluded, including credit of EUR 178,2 million, grant of EUR 10,55 million
32.	Effectively using the renewable sources and promoting the development thereof	32.1. Constructing Masrik-1 55 MW peak capacity solar photovoltaic power plant 32.2. Implementing projects for construction of 5 solar photovoltaic power plants with a capacity of 120 MW 32.3. Constructing Ayg-1 200 MW capacity solar photovoltaic power plant	Increasing the level of energy independence — increasing the share of production of solar energy to 15% or 1000 MW by 2030		3rd ten-day period of July 2022 2nd ten-day period of December 2024 2nd ten-day period of December 2024	Private investments Projected funding amount — USD around 60 million Private investments and other means not prohibited by law Projected funding amount — USD around 100-150 million Private investments and other means not prohibited by law Projected funding amount — USD around 170 million
		32.4. Support the processes of implementation of private projects for construction of wind power plants with a total capacity of about 500 MW and approval of investment programmes	Adding new production stations by using our own renewable resources		2nd ten-day period of December 2026	Private investments and other means not prohibited by law
		32.5. Elaborating a concept paper on the use of gravity water resources for energy	diversifying the production capacities in case of availability of competitive tariff proposals Promoting the effective use of local energy	Ministry of Environment	2nd ten-day period of September 2022	Projected funding amount — USD around 300 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		purposes	sources			Donor organisations
33.	Improving the legislative framework and bringing it into compliance with the international obligations assumed	33.1. Removing a number of technical regulations of the field of energy from the field of technical regulation and developing new legal acts	Adopting regulatory legal acts of the field of energy in accordance with the international obligations		2nd ten-day period of December 2023	No funding is required
34.	Developing the 2022-2030 National Programme of the Republic of Armenia on Energy Saving and Renewable Energy	34.1. Carrying out works of developing a new National Programme	The National Programme will define new sectoral measures and targets for 2022-2030, which will support the further formation of the energy saving policy of the Republic of Armenia and the determination of specific steps for the implementation thereof		2nd ten-day period of December 2021	United Nations Development Programme Office Projected funding amount — around EUR 100 thousand based on preliminary assessment
35.	Implementing programmes for having knowledge-based and smart energy	35.1. Introducing innovative technologies in the energy system companies	It will contribute to digitalisation, reduction of losses and increase of reliability		2nd ten-day period of December 2023	Own funds of the companies
36	Regulating regular passenger transportation	36.1. Introducing a unified transport network	Organising regular passenger transportation from all the settlements of the Republic		2nd ten-day period of December 2022	No funding is required
		36.2. Mapping the routes, introducing an electronic ticketing system and an electronic traffic control service	Improving the services provided		2022-2023	Other means not prohibited by law
37	Fulfilling the obligations assumed under international agreements	37.1. Introducing a system of quick response in case of accidents in the Republic of Armenia	Positioning location of accidents, quick response of operational services	Ministry of Emergency Situations	2nd ten-day period of December 2022	State Budget, other means not prohibited by law, AMD 900 million
		37.2. Introducing an electronic system for levying road fees	Ensuring unified amount of payments and control mechanisms		2nd ten-day period of December 2022	Other means not prohibited by law
		37.3. Introducing a system for weighing of trucks	Creating an electronic system regulating the process of weighing trucks	Urban Development, Technical and Fire Safety Inspectorate	2nd ten-day period of December 2022	State Budget, other means not prohibited by law, AMD 100 million
38	Regulating the field of motor vehicle transport	38.1. Elaborating legislation defining the requirements for transportation of dangerous goods by motor vehicle transport	Defining requirements for safe transportation of dangerous goods		2nd ten-day period of December 2023	No funding is required
		38.2. Submitting the draft Decision of the	Forming a more optimal transport system for		3rd ten-day period	Other means not prohibited

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		Government of the Republic of Armenia "On approving the reforms in the field of transport and the market regulation strategy"	the sustainable development of the country		of July 2024	by law
39	Renewing the vehicles operated	39.1. Elaborating legislation on utilisation	Introducing a system for changing old and technically worn out vehicles		2024-2025	No funding is required
40	Continuously increasing the quality and durability of the interstate, republican and local motor roads	40.1. Repairing (renovating, medium repair), reconstructing and constructing the interstate, republican and local motor roads	Ensuring safe traffic on the motor roads of the Republic of Armenia	"Road Department" Fund (upon consent)	2021-2026	Funds envisaged for 2021-2026 by the State Budget of the Republic of Armenia and the loan programme The amount of financial means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"
41	Restoring and constructing tunnels and bridges	41.1. Renovating, repairing and reconstructing tunnels and bridges, in particular restoring Dilijan and Pushkin Tunnels	Ensuring safe traffic by the motor tunnels and bridges of the Republic of Armenia	"Road Department" Fund (upon consent)	2021-2026	Funds envisaged for 2021-2026 by the State Budget of the Republic of Armenia and the loan programme The amount of financial means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"
42	Improving the furnishings for organising road traffic	42.1. Re-equipping the interstate and republican roads with technical means for organising road traffic (road signs, traffic lights, road fences, road markings)	Re-equipping with technical means for organising road traffic (road signs, including road signs requiring information, traffic lights, road fences, road markings), availability of an approved road signs distribution plan	"Road Department" Fund (upon consent)	2022-2026	Funds envisaged by the State Budget of the Republic of Armenia for renovation, maintenance and operation in 2022-2026 The amount of financial means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
43	Increasing the level of road safety — improving the "black points"	43.1. Increasing traffic safety of the state roads of common use of the Republic of Armenia	<ul style="list-style-type: none"> Enhancing the road traffic safety 	"Road Department" Fund	2022-2026	Funds envisaged for 2021-2026 by the State Budget of the Republic of Armenia and the loan programme
		Inventory-taking of the "black points" of the state motor roads of common use of the Republic of Armenia and continuously implementing safety measures based on the analysis of data on traffic accidents for the purpose of eliminating them	<ul style="list-style-type: none"> Reducing the number of road accidents conditioned by road malfunction by up to 20% 	(upon consent)		
		43.2. Eliminating dangerous points on H-8 republican and M-5 interstate roads	Eliminating 9 dangerous points and ensuring road safety	"Road Department" Fund (upon consent)	3rd ten-day period of December 2021	AMD 773,714,644 (including VAT) Grant means of the EIB
		43.3. Eliminating dangerous points on M-2 and M-4 interstate roads	Eliminating 9 dangerous points and ensuring road safety	"Road Department" Fund (upon consent)	2nd ten-day period of May 2022	AMD 348,216,750 (including VAT) Grant means of the EIB
		43.4. Eliminating 10 and 12 dangerous points signed on M-2, M-3, M-4, M-7, M-11 and M-14 interstate roads	Eliminating 22 dangerous points and ensuring road safety	"Road Department" Fund (upon consent)	3rd ten-day period of September 2022	AMD 1,185,199,153 (including VAT) Grant means of the EIB
44	Improving the lifeline road network	44.1. Restoring and renovating the 12 roads included in the Project "Second Additional Financing of the Lifeline Roads Network Improvement Project" (AF2 LRNIP Project)	<ul style="list-style-type: none"> Restoring, renovating and reconstructing 12 roads with a total length of 68,74 km in Armavir, Ararat, Syunik, Gegharkunik, Lori, Shirak and Aragatsotn marzes of the Republic of Armenia, Implementing the "Safe Villages" component in 16 communities deemed to be beneficiaries of the Project 	"Road Department" Fund (upon consent)	3rd ten-day period of December 2022	State Budget of the Republic of Armenia, credit means in the amount of AMD 7,887 billion
45	Continue implementing the "North-South" Road Corridor Programme	45.1. Constructing Tranche 4 — Sisian-Kajaran II technical category new road section (with calculated speed of 100 km/h) with a total length of about 60 km, including bridges with a total length of 4.7 km and tunnels with a total length of 12.5 km (the longest tunnel is Bargushat Tunnel, the length of which will	<ul style="list-style-type: none"> Reducing the length of Sisian-Kajaran road section by about 58 km, Increasing the 50 km/h average speed of vehicles up to 100 km/h, Reducing travel time by about 1,5-2 	"Road Department" Fund (upon consent)	3rd ten-day period of December 2026	State Budget of the Republic of Armenia — EUR 431 million, EU — credit or grant means in the amount of EUR 401 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		comprise about 8.6 km)	hours, <ul style="list-style-type: none"> ● Increasing convenience and safety, ● Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism 			
		45.2. Carrying out works of Tranche 4 — constructing Kajaran Tunnel (with a length of about 7.0 km) and reconstructing the road section with a length of about 4 km on the existing M-2, Yerevan-Yeraskh-Goris-Meghri-Iran border road (entrance to Kajaran Tunnel-Sisian-intersection of the envisaged new road section Kajaran)	<ul style="list-style-type: none"> ● Reducing the length of Kajaran-Agarak road section by about 14 km, ● Increasing the current 50 km/h average speed of vehicles up to 80 km/h, ● Reducing travel time on Kajaran-Agarak road section by about 35-40 minutes, ● Reducing the use of the Meghri mountain pass (2535 meters above sea level), which will significantly increase the level of road safety, as well as will enable to avoid difficulties related to ensuring passability through the Meghri mountain pass in winter, ● Increasing convenience and safety, ● Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism 	“Road Department” Fund (upon consent)	3rd ten-day period of December 2026	State Budget of the Republic of Armenia, credit or grant means in the amount of AMD 145.4 billion
		45.3. Constructing Tranche 2 — Ashtarak-Talin I technical category road section with a total length of about 42 km (with calculated speed of 100 km/h)	<ul style="list-style-type: none"> ● It is envisaged to construct I technical category road section with a total length of about 42 km (with calculated speed of 100 km/h), ● Reconstructing the existing M1 one-way highway consisting of 2 lanes into a two-way highway consisting of 4 lanes in compliance with the international standards ● Increasing convenience and safety, ● Increasing trade turnover, reducing 	“Road Department” Fund (upon consent)	3rd ten-day period of December 2023	State Budget of the Republic of Armenia, credit or grant means in the amount of AMD 42.5 million

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			transport expenses, attracting transit transport, developing tourism			
		45.4. Reconstructing Tranche 4 — Kajaran-Agarak II technical category road section with a total length of about 32 km (with calculated speed of 80 km/h)	<ul style="list-style-type: none"> Reducing travel time on Kajaran-Agarak road section by about 35-40 minutes, Increasing convenience and safety, Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism 	“Road Department” Fund (upon consent)	3rd ten-day period of December 2025	State Budget of the Republic of Armenia — EUR 152.5 million, EADB — credit or grant means in the amount of EUR 100.5 million AMD 133.0 billion
		45.5. Carrying out construction works of Tranche 3 — Talin-Lanjik and Lanjik-Gyumri road section with a length of 46,2 km	<ul style="list-style-type: none"> Reconstructing the existing M1 one-way highway consisting of 2 lanes into a two-way highway consisting of 4 lanes in compliance with the international standards, Increasing convenience and safety, Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism 	“Road Department” Fund (upon consent)	3rd ten-day period of May 2024	Financial volume — USD 100 million (ADB) EUR 74,1 million (EIB) Sources: 1. Asian Development Bank 2. European Investment Bank (EIB) 3. State Budget of the Republic of Armenia
		45.6. Starting design and stage implementation works of Tranche 4 — Artashat-Sisian I technical category road section with a total length of about 175 km, including bridges with a total length of 14 km and tunnels with a total length of 12.4 km	<ul style="list-style-type: none"> Design works of Artashat-Sisian road section have been carried out 	“Road Department” Fund (upon consent)	3rd ten-day period of May 2024	State Budget of the Republic of Armenia, EU credit or grant means in the amount of AMD 5760 million
		45.7. Tranche 5: Constructing Gyumri-Bavra road section	<ul style="list-style-type: none"> II technical category road section (with calculated speed of up to 100 km/h) with a total length of about 37 km is designed, Increasing convenience and safety, Increasing trade turnover, reducing transport expenses, attracting transit transport, developing tourism 	“Road Department” Fund (upon consent)	3rd ten-day period of December 2025	State Budget of the Republic of Armenia — EUR 75.7 million, EU — credit or grant means in the amount of EUR 35.2 million
		45.8. Tranche 5: Constructing Gyumri	<ul style="list-style-type: none"> II technical category road section (with calculated speed of 100 km/h) with a total 	“Road Department” Fund	3rd ten-day period of	State Budget of the Republic of Armenia — EUR 76.3

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		bypass road section	length of about 23 km is designed, <ul style="list-style-type: none"> Increasing convenience and safety 	(upon consent)	December 2025	million, EU — credit or grant means in the amount of EUR 36 million
46	Completing reconstruction of M-6, Vanadzor-Alaverdi-Bagratashen interstate road	46.1. Restoring and improving the km38+450-km90+191 section of M-6, Vanadzor-Alaverdi-Georgia border interstate road	<ul style="list-style-type: none"> 51,74 km reconstructed road, Reducing the time of travel from Vanadzor to Bagratashen up to 100 minutes, compared to 110 minutes in 2014, Reducing the international roughness index (IRI) from 6 to 3 	“Road Department” Fund (upon consent)	3rd ten-day period of December 2022	Financial volume — EUR 54 177 000 Sources: 1. Credit means of the Asian Development Bank 2. State Budget of the Republic of Armenia
47	Modernising the Northern Corridor	47.1. Constructing a new bridge at the border checkpoint of Bagratashen	Constructing at the customs checkpoint 2 bridges having two directions and 5 flights, with external lighting and water drainage system, one bridge in each direction, each with 2 lanes	“Road Department” Fund (upon consent)	3rd ten-day period of May 2024	Financial volume — EUR 4 400 000 Sources: 1. Credit means of the European Bank for Reconstruction and Development 2. State Budget of the Republic of Armenia
48	Developing the motor road infrastructure	48.1. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Strategy on the Motor Roads of the Republic of Armenia" to the Office of the Prime Minister of the Republic of Armenia for the purpose of developing the motor road infrastructure of the Republic of Armenia	<ul style="list-style-type: none"> The draft Decision of the Government of the Republic of Armenia "On approving the Strategy on the Motor Roads of the Republic of Armenia" is elaborated The draft Decision was approved by the Government of the Republic of Armenia 	“Road Department” Fund (upon consent)	3rd ten-day period of November 2022	100% grant means
49	Introducing and applying the latest technologies and methods, reequipping the state laboratory for the purpose of increasing control over the quality of construction materials and road construction	49.1. Developing a programme on introduction and application of the latest technologies and methods in the sector of road construction and submitting recommendations to the Office of the Prime Minister of the Republic of Armenia	Programme on introduction and application of the latest technologies and methods in the sector of road construction, elaborated and approved for the purpose of increasing the durability, quality and efficiency of the road network	Urban Development Committee, “Road Department” Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon	1st ten-day period of March 2023	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		49.2. Implementing the measures envisaged by the Programme on introduction and application of the latest technologies and methods in the sector of road construction	Increasing the durability, quality and efficiency of the road network, having a high-quality road network in compliance with the international standards	consent) Urban Development Committee, "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	2023-2026	State Budget of the Republic of Armenia, credit or grant means The amount of financial means will be specified by the Programme
50	Introducing a road safety system	50.1. Submitting to the Office of the Prime Minister of the Republic of Armenia the drafts of the Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On motor roads"" and of the related laws in accordance with the EU Road Safety Directives	<ul style="list-style-type: none"> Regulating, under the legislation, the road infrastructure safety management in accordance with the international practice Defining, under the legislation, minimum safety requirements for the tunnels 		1st ten-day period of March 2022	No additional resources are required
		50.2. Forming a road audit system (developing requirements for conducting road audit, defining procedures, qualifying the auditors)	Introducing the institute of road safety management system and auditors	"Road Department" Fund (upon consent)	1st ten-day period of December 2023	State Budget of the Republic of Armenia, grant means The amount of financial means will be specified in the process of implementation of the Action
		50.3. Elaborating a package of recommendations on modernising the road safety standards and norms applicable in the Republic of Armenia	Modernising the road safety standards and norms applicable in the Republic of Armenia and implementing institutional reforms	"Road Department" Fund (upon consent)	1st ten-day period of December 2023	100% grant means
		50.4. Conducting a training course on road safety audit in accordance with the international standards	Defining a legislative requirement for road safety audit, developing an audit system — defining the functions of an auditor, the qualification and training	"Road Department" Fund (upon consent)	3rd ten-day period of December 2021	100% grant means
		50.5. Applying the minimum safety requirements for the tunnels	<ul style="list-style-type: none"> Ensuring the minimum level of safety for road users in tunnels in accordance with the 	Urban Development Committee,	1st ten-day period of December 2023	State Budget of the Republic of Armenia, grant means

51	Assessing the existing system for road asset management and making further necessary improvements	51.1. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1419-N of 4 November 2010" to the Office of the Prime Minister of the Republic of Armenia	Bringing the functions performed by the subdivision responsible for maintenance of roads into compliance with the functions of the responsible procurement subdivision defined by the legislation of the Republic of Armenia on procurement, establishing additional requirements in accordance with the costs of road maintenance works, ensuring continuous reforms of the maintenance works	"Road Department" Fund (upon consent)	1st ten-day period of December 2021	No additional resources are required
			EU standards, <ul style="list-style-type: none"> Ensuring the minimum level of safety for road users in tunnels, Reducing the number of road traffic accidents in tunnels, 	"Road Department" Fund (upon consent), "National University of Architecture and Construction of Armenia" Fund (upon consent)		The amount of financial means will be specified in the process of implementation of the Action
51	Assessing the existing system for road asset management and making further necessary improvements	51.1. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 1419-N of 4 November 2010" to the Office of the Prime Minister of the Republic of Armenia	Bringing the functions performed by the subdivision responsible for maintenance of roads into compliance with the functions of the responsible procurement subdivision defined by the legislation of the Republic of Armenia on procurement, establishing additional requirements in accordance with the costs of road maintenance works, ensuring continuous reforms of the maintenance works	"Road Department" Fund (upon consent)	1st ten-day period of December 2021	No additional resources are required
		51.2. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 265-N of 13 February 2014" to the Office of the Prime Minister of the Republic of Armenia	<ul style="list-style-type: none"> Names and lengths of the state motor roads of common use of the Republic of Armenia have been revised, conditioned by changes in the names and lengths of the newly constructed and reconstructed roads Classifications of the roads included in the nomenclature according to significance of the roads have been brought into compliance with the Law of the Republic of Armenia "On motor roads" 	"Road Department" Fund (upon consent)	2nd ten-day period of December 2023	No additional resources are required
52	State registration of roads	52.1. Measurement and state registration of the interstate and republican roads	Registering the right to ownership over interstate and republican motor roads	Cadastral Committee, "Road Department" Fund (upon consent)	2022-2026	State Budget of the Republic of Armenia and grant means (will be implemented in case of availability of financial means)
54	Assessing the climate change impact on the road infrastructures and implementing mitigation	Assessing the climate change risks on the motor roads of common use of the Republic of Armenia and elaborating a plan on adaptation of climate change in the current	<ul style="list-style-type: none"> The Plan on Adaptation of Climate Change is elaborated Impacts of the main factors of climate 	Ministry of Environment	2nd ten-day period of September 2023	100% grant means

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	actions	works in accordance with the best international practice	change are taken into account in the road construction works, in particular assessment of the impact of change of the road surface due to the change of precipitations and temperatures is carried out			
55	Developing capacities of specialists and organisations in the road sector	55.1. Elaborating an annual programme for education and training of specialists in the road sector and organising courses each year	<ul style="list-style-type: none"> Increasing the professional potential through education and training of specialists of the road sector, including in the leading foreign educational institutions and international construction and engineering companies, exchanging the best international practices At least 30% of specialists of the road sector will undergo training each year At least 10 specialists of the road sector will undergo training in the leading foreign educational institutions and international construction and engineering companies each year 	Urban Development Committee "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	2022-2026	100% grant means
		55.2. Defining mechanisms for assessing the capabilities of the key entities involved in the road sector (customers, designers, contractors, technical supervisors, etc.) and mechanisms for increasing those capabilities	Assessing the capabilities and improving the qualities of the key entities involved in the road sector	Urban Development Committee "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	2022-2026	100% Grant means
56	Increasing liability for damage caused to the roads, including for theft of and/or damage to the road signs and other elements of equipment	56.1. Submitting to the Office of the Prime Minister of the Republic of Armenia the drafts of the Law of the Republic of Armenia "On making amendments and supplements to the Code of the Republic of Armenia "On administrative offences"" and the Law of the Republic of	Making stricter the provisions on administrative and criminal liability for damage caused to the roads		3rd ten-day period of December 2022	No additional resources are required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		Armenia "On making amendments and supplements to the Criminal Code"				
57	Regulating development of the areas in the road protection zones	57.1. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 2404-N of 29 December 2005" to the Office of the Prime Minister of the Republic of Armenia	Establishing additional legislative requirements for the areas in the road protection zones as objects of special regulation, elaborating a unified policy on disposing and management of those areas		1st ten-day period of December 2022	No additional resources are required
58	Prohibiting facilities constructed or under construction in the areas adjacent to the motor roads without consent of the person disposing of the road	58.1. Inventory-taking of facilities constructed or under construction in the areas adjacent to the motor roads without consent of the person disposing of the road and submitting to the Office of the Prime Minister of the Republic of Armenia the draft Decision of the Government of the Republic of Armenia on envisaging appropriate financial means in the State Budget of the Republic of Armenia for the purpose of dismantling the facilities threatening road traffic safety	Ensuring safe traffic, regulating construction of the facilities in the areas adjacent to the motor roads	Urban Development, Technical and Fire Safety Inspectorate, Cadastre Committee, Police, Urban Development Committee, Marzpetarans, "Road Department" Fund (upon consent)	1st ten-day period of December 2023	No additional resources are required
59	Promoting the format of state-private sector co-operation in the road sector	59.1. Elaborating programmes on state-private sector co-operation in the road sector and submitting recommendations to the Office of the Prime Minister of the Republic of Armenia	<ul style="list-style-type: none"> The programmes on state-private sector co-operation in the road sector are elaborated Availability of PPP programmes implemented in accordance with the PPP contracts Availability of at least 2 PPP contracts in the road construction, renovation and building processes until 2026 	Ministry of Economy "Road Department" Fund (upon consent) "National University of Architecture and Construction of Armenia" Fund (upon consent)	3rd ten-day period of June 2025	State Budget of the Republic of Armenia, grant means, investments of private companies The amount will be specified within the scope of the PPP contract
60	Constructing an earth road to the "alpine" meadows and pastures	60.1. Constructing earth roads leading to the "alpine" meadows and pastures	<ul style="list-style-type: none"> Constructing a 60 km earth road during 2023-2025 Developing historical and cultural, educational, academic and cognitive 	Ministry of Economy "Road Department" Fund (upon consent)	2023-2025	State Budget of the Republic of Armenia, credit and grant means The amount of financial

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			(archaeological, geological), ecological, ethnographic and other forms of tourism for the purpose of ensuring additional income for the "alpine" meadows and the national parks			means will be determined by the Law "On the State Budget of the Republic of Armenia for each year"
61.	Reconstructing the inter-community roads, as well as other infrastructures (bridge) for the southern regions of Armenia	61.1. Restoring about 250 km inter-community and 50 km intra-community roads and bridge for the southern regions of Armenia	<ul style="list-style-type: none"> Ensuring safe traffic through about 250 km inter-community and 50 km intra-community roads and bridge for the southern regions of Armenia 	"Road Department" Fund (upon consent)	1st ten-day period of December 2025	State Budget of the Republic of Armenia – EUR 6.5 million, EU – EUR 41.5 million, credit and grant means
62	Increasing the level of safety of railway traffic and the quality of the services provided	62.1. Acquiring passenger and freight rolling stock, modernising the existing	Increasing the volumes and effectiveness of passenger and cargo transportation, increasing traffic safety and the quality of providing services. Renovating the 37 km line, according to the agreement reached.	"South Caucasus Railway" CJSC (upon consent)	2021-2026 During the term of the Concession Agreement	Investment Programme of the Concession Agreement By 2024 – AMD 39 billion. According to the agreement reached, in 2025-2038, the volumes of investments will increase and comprise AMD 95 billion.
63	Reviewing subsidisation of damages incurred as a result of railway passenger transportation	63.1. Developing new mechanisms for subsidisation and making amendments to the Concession Agreement	Developing and improving the railway infrastructures	"South Caucasus Railway" CJSC (upon consent)	2nd ten-day period of December 2022	State Budget of the Republic of Armenia
64	Developing the commercial navigation capabilities	64.1. Adopting a law on commercial navigation	Developing the commercial navigation and increasing the cargo turnover		3rd ten-day period of June 2023	No funding is required
65	Ensuring the process of approving the 5-year Master Plan submitted by the ""Armenia" International Airports" CJSC, implementing the Master Plan, clarifying the asset lists attached to the Concession	65.1-65.2. Measures aimed at improving and developing "Zvartnots" airport of Yerevan and "Shirak" airport of Gyumri and the infrastructures	Ensuring the investments and carrying out the works envisaged by the Master Plan. Continuously developing the infrastructure.	""Armenia" International Airports" CJSC (upon consent), Urban Development Committee, Ministry of Economy, Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	2021-2026	1. By the ""Armenia" International Airports" CJSC, according to the Master Plan

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		65.3. Inventory-taking of concession assets	Inventory-taking of the assets of the ""Zvartnots" International Airport of Yerevan" CJSC and the ""Shirak" Airport of Gyumri" CJSC transferred to the "Armenia International Airports" CJSC for use under the right of concession and record-registered in the balance sheet of the State Property Management Committee of the Ministry of Territorial Administration and Infrastructure of the Republic of Armenia, clarifying composition of the existing property (immovable property, movable property, stocks) based on the inventory results and submitting recommendations on writing off the fully worn-out (unfit for use) property	State Property Management Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2023	No funding is required
66	Expanding the geography of flights to the Republic of Armenia and from the Republic of Armenia and ensuring affordable air transportation	66.1. Supporting the measures aimed at increasing the number of airline companies	Ensuring competition, as a result of which tariffs for air tickets are expected to be reduced	""Armenia" International Airports" CJSC (upon consent), Ministry of Economy, Tourism Committee of the Ministry of Economy	2021-2026	No funding is required
67	Liberalising the aviation market with all the EU member states	67.1. Organising the process of signing the Common Aviation Area Agreement between the Republic of Armenia and the EU and the EU member states	Signing the Common Aviation Area Agreement between the Republic of Armenia and the European Union and the member states of the European Union, creating a common aviation area with the EU member states, expanding the geography of carrying out air communications, as well as developing the international aviation system		2021-2026	No funding is required
68	Increasing the level of flight and aviation safety by ensuring the compliance thereof with the	68.1. Elaborating and submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of	Bringing the legislative framework regulating the aviation sector into compliance with the international standards	Civil Aviation Committee of the Ministry of Territorial Administration and	3rd ten-day period of July 2022	State Budget or other means not prohibited by law (the amount will be specified after

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	international agreements of the Republic of Armenia, the provisions of the Convention on the International Civil Aviation, and, as far as possible, with the international standards published by the International Civil Aviation Organisation and other international organisations related to the sector of aviation, as well as the practices and procedures recommended	the Republic of Armenia "On aviation"		Infrastructure		conducting assessment)
		68.2. Clarifying the power of the Civil Aviation Committee to adopt secondary regulatory legal acts deriving from the Law "On aviation"	Bringing the legislative framework regulating the aviation sector into compliance with the international standards	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2021	No funding is required
		68.3. Revealing the main reasons for the shortcomings and inconsistencies related to flight and aviation safety, elaborating a plan on corrective actions and co-ordinating their proper implementation	As a result of analysing the main reasons for the shortcomings and inconsistencies recorded in the aviation sector and implementing corrective actions, it will be possible to reduce the risks posed to flight and aviation safety	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2022	State Budget or other means not prohibited by law
		68.4. Introducing electronic systems, as well as digitising the existing information and analytical databases	As a result of digitisation, it will be possible to reduce the risks of the human factor, as well as to ensure high quality work efficiency	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of High-Tech Industry	1st ten-day period of December 2026	State Budget or other means not prohibited by law
		68.5. Improving the necessary qualifications of specialists of the Committee through theoretical and practical courses	As a result, the specialists of the Civil Aviation Committee will receive the appropriate qualification and fulfill their responsibilities in the context of compliance with the international standards, in particular of the International Civil Aviation Organisation (hereinafter referred to as "ICAO"), the European Aviation Safety Agency (hereinafter referred to as "EASA") and with other documents. Increasing of professional qualifications through theoretical and practical courses is provided for by Annexes 1, 6 and 8 of the International Civil Aviation Convention.	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	Ongoing	State Budget or other means not prohibited by law
69	Secure development of general aviation, adoption of new procedures for operation of unmanned aerial systems, as well as airfields and helicopter	69.1. Adopting a new procedure for operation of unmanned aerial systems, creating and co-ordinating a digital platform	It will contribute to development of unmanned aerial systems and will regulate their safe operation. Elaborating of maps and defining of permissible flight zones will enable to ensure safe use of the airspace.	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of Defence,	1st ten-day period of December 2026	State Budget or other funds not prohibited by law

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	platforms			Police, Cadastre Committee, Military-Industrial Committee of the Ministry of High-Tech Industry		
		69.2. Adopting new procedures for operation of airfields and helicopter platforms	It will contribute to development of general aviation and will regulate safe operation of airfields and helicopter platforms. As a result of development and implementation of the procedures on airfields and helicopter platforms, investors will become interested in making possible investments and developing general aviation.	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of Defence Cadastre Committee	3rd ten-day period of June 2022	No funding is required
70	Establishing a competitive regional aviation training centre in accordance with the international standards	70.1. Studying the aviation training centres certified by the international organisations, negotiate with the management staff of the selected international aviation training centres and contribute to establishment of a competitive regional aviation training centre in accordance with the international standards. Within the scope of the studies, consider the appropriateness of participation of investors, the possibilities of concession management, not excluding the state participation.	As a result of negotiations, the format of co-operation will be determined. As a result, the aviation sector of Armenia with its specialists will become more independent, being capable of resisting any challenge faced thereby. As a result of ensuring high-quality aviation education, foreign students will prefer studying at the Aviation Training Centre of the Republic of Armenia. The rating of the Republic of Armenia in the international aviation sector will improve. New aviation specialists will be prepared, as a result of which it will be possible to ensure further generational change.	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2026	State Budget or other means not prohibited by law (the amount will be specified after conducting assessment)
		70.2. Reviewing the legislative framework regulating the process of certification of aviation training centres in accordance with the international standards	As a result of regulating the legislative framework, the process of certification of aviation training centres will be brought into compliance with the international standards, which will contribute to modernisation of the	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			existing aviation educational complexes of the Republic of Armenia and competitiveness thereof in the region, as well as it may serve as a stimulus for investments in the field of the complexes preparing aviation specialists			
71	Creating, through legislative amendments, a favourable environment and conditions for establishing local airline companies	71.1. Recommend legislative amendments, creating a favourable environment and conditions for the operation of airline companies, as well as the creation of new local airline companies and the development of aviation	As a result of legislative amendments, we will promote development of the Armenian airline companies, will contribute to strengthening of both the interstate and the domestic ties and will increase recognition of the State in the international arena	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2022	No funding is required
		71.2. Reviewing the existing legal acts by bringing them into compliance with the ICAO standards and the recommended practices	Bringing the procedure for issuance of an aircraft operator certificate into full compliance with the applicable international standards	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	1st ten-day period of December 2022	No funding is required
72	Improving the quality of passenger service in accordance with the international requirements	72.1. Introducing the System for Passenger Preliminary Information (PPI)	Bringing into compliance with the international standards by improving aviation safety	Office of the Security Council, National Committee for Simplification of Procedures, Ministry of Foreign Affairs, State Revenue Committee, National Security Service, Police, Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Civil Aviation Committee	3rd ten-day period of December 2022	Other means not prohibited by law
73	Developing the transport infrastructures (expressway, metro or highway) connecting Yerevan with "Zvartnots" airport	73.1. The Government will discuss together with the Ministry of Territorial Administration and Infrastructure and other agencies of the Republic of Armenia and take measures	The newly constructed road will allow getting to the airport from the the capital and to the capital from the airport in a productive time period, which will contribute to the	Yerevan Municipality (upon consent) and other agencies	2022-2024	State Budget or other means not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		aimed at development of the transport infrastructures (expressway, metro or highway) connecting Yerevan with “Zvartnots” airport	development of tourism and growth of air transportation. The alternative road will also ensure quick movement of the rescue forces and means to the airport in case of emergency situations.			
74	The Government will, with participation of the ““Armenia” International Airports” CJSC and the Civil Aviation Committee, hold negotiations with the leading airline companies of the world to carry out air transportation to Armenia and from Armenia. At the same time, we will hold negotiations with the Armenian airline companies to create a favourable environment and conditions for their activities, as well as to increase the competitiveness.	74.1. Carry out works for restoring the volumes of air transportation by using mechanisms for reducing the expenses of airline companies (including complete elimination of air duty in the event of positive impact on the economy). Reach an agreement with the ““Armenia” International Airports” CJSC for the purpose of carrying out works of ensuring direct flights to the United States of America and obtaining relevant permits.	As a result, we will have an increase in the number of air transportation and passenger flow, which will contribute to improvement of the indicators of the organisations carrying out aviation activities in the Republic of Armenia, which will also stimulate economic activity	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure, Ministry of Finance, State Revenue Committee	1st ten-day period of July 2022	No funding is required
75	The Government will take measures to strengthen the institutional capacities of the body authorised for conducting state professional investigation into aviation accidents and serious incidents, which will carry out professional investigation into accidents and serious incidents in accordance with the international standards and will be independent of the Civil Aviation Committee	75.1. Proper performance, in accordance with the international standards, of the functions of the body carrying out investigation into aviation accidents and serious incidents, being fully independent of the Civil Aviation Committee and composed of qualified specialists. It is provided for by Annex 13 to the Convention on the International Civil Aviation Organisation.	As a result, possibility will be provided to ensure transparent and proper conduct of investigations independent of the Committee. Having an authorised body independent of the Civil Aviation Committee is defined by a number of international agreements and ensures analysis of the current trends in aviation safety and provision of relevant information to the entities carrying out aviation activities for the purpose of preventing future accidents, as well as excludes conflict of interests during professional investigation into accidents and serious incidents and within the scope of the Universal Safety Oversight Audit Programme Continuous Monitoring Approach (USOAP-CMA).		3rd ten-day period of March 2022	No additional funding is required, at the expense of funds of the Ministry of Territorial Administration and Infrastructure

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
76	Increasing the volumes of passenger flows	76.1. Carrying out continuous works with the Concessionaire of the airport for improving the quality of service, reducing tariffs of the services provided and solving other problems	Make the airport more attractive and affordable for airline companies and tourist organisations. In this case, the volumes of passenger flows are expected to increase	Civil Aviation Committee of the Ministry of Territorial Administration and Infrastructure	3rd ten-day period of July 2025	No funding is required
77	Solving the problems existing in the sector of water supply and water drainage (wastewater treatment), continuously improving the quality of services provided to consumers and meeting the needs of consumers	77.1. Carrying out works for securing the rights and obligations of the lessor and lessee provided for by the lease agreement existing within the scope of state-private partnership in the sector of water supply and water drainage (wastewater treatment)	Continuously improving services of water supply and water drainage (wastewater treatment) — ensuring the main performance indicators (water supply continuity, water quality, unrecorded water, subscriber satisfaction, etc., normally operating standards)		2021-2026	Means provided for by the lease agreement
		77.2. Implementing reforms (including institutional) aimed at managing the process of providing services of water supply and water drainage (wastewater treatment) in settlements not served by the lessee, including it in the function of the state authorised body	Providing reliable, sustainable and safe water supply and water drainage (wastewater treatment) services in settlements not serviced by "Veolia Djur" CJSC, defining and ensuring main performance indicators		2021-2026	State Budget of the Republic of Armenia and other means not prohibited by law, according to availability of relevant investments
		77.3. Implementing subvention programmes aimed at the development of the sector of water supply and water drainage in settlements not serviced by the lessee for ensuring proper level of services	Improving the water supply and water drainage (wastewater treatment) services provided in settlements not serviced by the Lessee as a result of making investments		2021-2026	State Budget of the Republic of Armenia, community budgets and other means not prohibited by law
		77.4. Issuing a licence, under the procedure prescribed, to "Armenian Water and Sewerage" CJSC for provision of water supply and water drainage (wastewater treatment) services and creating conditions necessary for resumption of activities in this field	Regulating and improving the process of providing water supply and water drainage (wastewater treatment) services		2nd ten-day period of December 2022	Other means not prohibited by law
		77.5. Defining an effective mechanism for conducting permanent monitoring of the quality of drinking water in the settlements of the Republic of Armenia for the purpose of bringing the quality of water into compliance	Providing consumers with drinking water of the required quality	Ministry of Healthcare	2021-2026	State Budget of the Republic of Armenia and other means not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		with the sanitary rules and norms approved by the state authorised body				
		77.6. Ensuring completion of the International Construction Contractor Agreement of the new "Aeratsia" wastewater treatment plant (WTP), launching and handing over for operation the plant after formation of the property, carrying out preparatory works for the further stages of the WTP reconstruction programme	Ensuring mechanical treatment of the wastewater flowing from Yerevan, Abovyan, Nor Hachn, Arzni and other settlements	Ministry of Environment	2nd ten-day period of December 2022	State Budget of the Republic of Armenia and other means not prohibited by law
		77.7. Carrying out works for ensuring complete treatment of the wastewater discharged from the wastewater treatment plants operating in 3 urban settlements of the basin of Lake Sevan, sewageing the rural settlements of the region and installing local wastewater treatment plants and equipment by the economic entities operating in the area	Improving the water drainage (wastewater treatment) services, completely treating the wastewater flowing into Lake Sevan	Ministry of Environment	2024-2026	Other means not prohibited by law
		77.8. Creating a system for monitoring of quality of the treated wastewater flowing from the existing wastewater treatment plants deemed to be state ownership	Preventing the risk of contamination due to discharge of untreated wastewater in the water basins and other natural areas	Ministry of Environment	2026	State Budget of the Republic of Armenia and other means not prohibited by law
		77.9. Establishing specialised structures for installation and servicing of local wastewater treatment plants in the facilities of economic entities, not connected to the sewerage network	Ensuring treatment and reuse (where possible) of wastewater generating in the settlements, fully carrying out water drainage services	Ministry of Environment	2024-2026	Other means not prohibited by law
		77.10. Elaborating the draft Decision of the Government of the Republic of Armenia "On the concept paper on development of the field of wastewater drainage" and submitting it to the Government of the Republic of Armenia	Ensuring availability of water drainage (wastewater treatment) services in the settlements of the Republic — creating possibilities for complete treatment and reuse of wastewater		2nd ten-day period of December 2022	No funding is required
		77.11. Carrying out works of restoring the water supply and water drainage systems in 11	Continuously improving the water supply and water drainage services in accordance with the		2nd ten-day period of	With co-funding of the State Budget of the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		cities and 41 rural settlements of 6 marzes of the Republic of Armenia, including in the cities of Gyumri, Vanadzor and Armavir	indicators prescribed by the relevant loan agreement		December 2023	Republic of Armenia At the expense of funds of the German KfW Bank, the European Investment Bank, the European Union/NIP (Neighbourhood Investment Programme)
		77.12. Carrying out works of improving the water supply and water drainage systems in 4 villages not serviced by the lessee and ensuring the operation thereof	Continuously improving the water supply and water drainage services in accordance with the indicators prescribed by the relevant loan agreement		2nd ten-day period of December 2023	With co-funding of the State Budget of the Republic of Armenia At the expense of funds of the German KfW Bank, the European Investment Bank, the European Union/NIP (Neighbourhood Investment Programme)
		77.13. Carrying out works of improving the water supply systems in the city of Yerevan	Improving the water supply services		2nd ten-day period of December 2022	With co-funding of the State Budget of the Republic of Armenia At the expense of funds of the European Bank for Reconstruction and Development, the European Investment Bank, the European Union/NIP (Neighbourhood Investment Programme) Total cost — USD 27561.1 thousand (including loan in the amount of USD 14000.0 thousand and grant in the amount of USD 7665.0 thousand, with co-funding in the amount of USD 5896.1

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
						thousand)
78	It is envisaged to implement necessary legislative and structural reforms for the purpose of solving the problems existing in the irrigation sector and improving the situation	78.1. Developing and implementing the "Strategic Programme for Effective Management of the Irrigation Systems"	Enshrining perspective ways of development of the irrigation system	Consulting company	2022-2023	Other means not prohibited by law, with respect to co-funding of the State Budget of the Republic of Armenia
		78.2. Elaborating the Law of the Republic of Armenia "On irrigation water". Bringing the secondary legislative acts into compliance	Clarifying the competencies and responsibilities of the bodies involved in the irrigation system sector and enshrining them by the legislation	Ministry of Environment, Ministry of Economy, Local self-government bodies (upon consent), Public Services Regulatory Commission (upon consent), Consulting company	2024-2025	Other means not prohibited by law, with respect to co-funding of the State Budget of the Republic of Armenia
		78.3. Developing conceptual approaches to water reservoir construction and management of resources and submitting recommendations	Conceptual approaches to management and storage of the flow of surface waters, which will enable to improve management of water resources The concept will envisage creation of an inter-agency working group at the ministerial level with the principle of co-chairmanship of the Ministry of Territorial Administration and Infrastructure, the Minister of Economy and the Ministry of Environment	Ministry of Economy, Ministry of Environment, Consulting company	3rd ten-day period of March 2023	Other means not prohibited by law
79	Continuously furnishing the irrigation systems with modern water metering equipment and equipping them with a data collection and control system	79.1. Assessing technical condition of the hydro-technical structures and increasing controllability	For the purpose of carrying out accurate record-registration of the supplied irrigation water, equipping the intake points in the water supply systems, from the main water pipelines to the separating nodes of the intra-household network, with modern water metering devices, which will be connected to the SCADA system		2021-2023	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law Total cost — AMD 2,646,657.8 thousand. In 2021 — AMD 787,000.0 thousand envisaged, in 2022 — AMD 929,828.9 thousand, in 2023 — AMD 929,828.9 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		79.2. Introducing an electronic platform for the purpose of implementing interconnected complex measures of technical, economic, organisational, financial and legal nature	Centralised, operative e-governance through creation of an e-platform		2023-2024	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
80	Assessing and improving the technical state of operation conditions in the irrigation systems	80.1. Conduct comprehensive technical audit and, based on the results thereof, develop and apply approaches and criteria for capital investments	Relevant criteria prescribed for capital investments		2022-2024	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		80.2. Make capital investments and implement an investment policy aimed at restoration of the irrigation systems	Restoration of the irrigation systems, reduction of losses and further long-term maintenance		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
81	Programme on development of irrigation systems	81.1. Carry out improvement of the irrigation systems — reconstruction of the inter-household and intra-household irrigation networks	It is envisaged to complete the works for reconstruction of the inter-household and intra-household irrigation networks by 2023. Through construction of irrigation systems, 7.3 mln kWh electricity will be saved every year, the irrigated lands will be increased by 1373 hectares. Intra-household systems with a length of about 259,1 km will be restored in 105 settlements of five marzes. The extremely decayed and accident-prone sections of 4 main 8,2 km long canals and 22 second-class 54,1 km long canals will be restored. This will help to expand availability of supply of irrigation water, the losses in the sections being restored will gradually be reduced by nearly 7%, and sustainable, unimpeded water supply will be carried out in those lands.	Cadastre Committee	2022-2023	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia Eurasian Development Bank Total cost of the Programme — USD 48,000.0 thousand (including credit means in the amount of USD 40,000.0 thousand and co-funding in the amount of USD 8,000.0 thousand)
82	Preparing and implementing reservoir construction programmes (Caps and Vedu	82.1. Phase 1 of "Akhuryan River Integrated Water Resources Management Programme". Constructing Kaps Reservoir	Surface water flow management and storage. Increasing the weight of gravity water in the irrigation water supply. Solving the housing problem of 28 families recognised as		2021-2026 (the Programme was launched in 2017 and will be completed in	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	Reservoirs) during 2021-2026		beneficiaries of the state support programme for housing, for the purpose of solving the housing problems of the resettled families of Jradzor community, including the families having become homeless due to earthquake at settlements located in a disaster area of the community.		2027)	Armenia German Development Credit Bank Total cost of the Programme — EUR 62400.0 thousand (including credit means in the amount of EUR 50000.0 thousand, grant in the amount of EUR 2000.0 thousand and co-funding in the amount of 10400.0 thousand)
		82.2. Phase 2 of "Akhuryan River Integrated Water Resources Management Programme". Constructing a gravity irrigation system	Transporting irrigation water, supplying it to water users		2021-2024	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia German Development Credit Bank Total cost of the Programme — EUR 22200.0 thousand (including credit means in the amount of EUR 18500.0 thousand and co-funding in the amount of EUR 3700 thousand)
		82.3. Carrying out works of construction of Vedi Reservoir dam and auxiliary structures, water transportation and irrigation system. Completing the detailed design works of the intra-household irrigation network under Vedi Reservoir	Managing the flow of surface waters. Increasing the weight of gravity water in the irrigation water supply.		2021-2025 (the Programme was launched in 2017)	Credit means by the State Budget of the Republic of Armenia and co-funding means of the Republic of Armenia Support from the Government of the French Republic Total cost of the Programme — EUR 90003.63 thousand (including credit means in the amount of EUR 75003.63 thousand and co-

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
83	Creating opportunities for providing the amount of water necessary for water supply of additional irrigated lands included in the service area of the irrigation systems, designing and constructing gravity systems and new reservoirs	83.1. Drawing up design documents for the construction of and constructing Argichi Reservoir in Gegharkunik marz	Volume — 6,5 mln m ³ . The 268 ha lands being in the area under the reservoir constructed in Martuni region of Gegharkunik marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method. As a result, about 1 mln kWh electricity will be saved, about 3122 ha more lands will be added, the annual water demand of which will comprise about 9,3 mln m ³ water.	Ministry of Economy, Urban Development Committee, Armenian Territorial Development Fund (upon consent)	2021-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
83.2. Drawing up design documents for the construction of and constructing Astghadzor Reservoir in Gegharkunik marz	Volume — 1,25 mln m ³ . The 360 ha lands being in the area under the reservoir constructed in Martuni region of Gegharkunik marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method. As a result, about 1,9 mln kWh electricity will be saved. Through construction of the reservoir, about 1080 ha more lands will be added, the annual water demand of which will comprise about 3,3 mln m ³ water.	2021-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law			
83.3. Drawing up design documents for the construction of and constructing Yelpin Reservoir in Vayots Dzor marz	Volume — 0,8 mln m ³ . As a result of construction of the reservoir constructed in Vayots Dzor marz of the Republic of Armenia, the water provision of 400 ha lands will be ensured, and about 0.5 mln kWh electricity will be saved.	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law			
83.4. Drawing up design documents for the construction of and constructing Khndzorut Reservoir in Vayots Dzor	Volume — 9.0 mln m ³ . The 25 ha lands being in the area under the reservoir constructed in Vayk region of Vayots Dzor marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 0,025	2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law			

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			mln kWh electricity will be saved. Through construction of the reservoir, about 1500 ha more lands will be added, the annual water demand of which will comprise about 9,0 mln m ³ water.			
		83.5. Drawing up design documents for the construction of and constructing Vernashen Reservoir in Vayots Dzor	Volume — 3.5 mln m ³ . Through construction of the reservoir in Yeghegnadzor region of Vayots Dzor marz of the Republic of Armenia, about 800 ha more lands will be added, the annual water demand of which will comprise about 3.5 mln m ³ water.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.6. Drawing up design documents for the construction of and constructing Khachik Reservoir in Vayots Dzor	Volume — 0.55 mln m ³ . The 163 ha lands being in the area under the reservoir constructed in Areni region of Vayots Dzor marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 1,2 mln kWh electricity will be saved.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.7. Drawing up design documents for the construction of and constructing Getik Monastery Reservoir in Vayots Dzor marz	Volume of the reservoir constructed in Vayots Dzor marz of the Republic of Armenia — 35 mln m ³ . As a result of construction of the reservoir, the water provision of 0.5 thousand ha lands will be ensured.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.8. Drawing up design documents for the construction of and constructing Zirak Reservoir in Vayots Dzor marz	Volume of the reservoir constructed in Vayots Dzor marz of the Republic of Armenia — 25 mln m ³ .		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.9. Drawing up design documents for the construction of and constructing Kasakh Reservoir in Armavir marz	Volume — 11.5 mln m ³ . The 380 ha lands of Aknalitch community being in the area under the reservoir constructed in Etchmiadzin region of Armavir marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 4,3 mln kWh electricity will be saved. At		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			the same time, about 12 mln m ³ of water will be saved from the Sevan-Hrazdan system.			
		83.10. Drawing up design documents for the construction of and constructing Selav-Mastara Reservoir in Armavir marz	Volume — 13.0 mln m ³ . It is envisaged to be constructed on the 1230 m mark at the intersection of the left branch of Talin Canal of Selav Mastara River. It is designed to increase the water provision of 8500 ha lands.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.11. Drawing up design documents for the construction of and constructing Hakhum-2 Reservoir in Tavush marz	Volume — 1.0 mln m ³ . About 920 ha lands of “Tavush” Water Users Association in Berd region of Tavush marz of the Republic of Armenia are currently envisaged to be irrigated mechanically. Through construction of the reservoir, mechanical irrigation will be replaced with gravity water irrigation.		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.12. Drawing up design documents for the construction of and constructing Koghb Reservoir in Tavush marz	Volume — 2.0 mln m ³ . Through construction of the reservoir in Noyemberyan region of Tavush marz of the Republic of Armenia, about 670 ha more lands will be added, the annual water demand of which will comprise about 2,9 mln m ³ water		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.13. Drawing up design documents for the construction of and constructing Artik Reservoir in Shirak marz	Volume — 1.69 mln m ³ . The 32 ha lands being in the area under the reservoir constructed in Artik region of Shirak marz of the Republic of Armenia and currently being mechanically irrigated will be irrigated by gravity flow method; as a result, about 0,1 mln kWh electricity will be saved. Through construction of the reservoir, about 400 ha more lands will be added, the annual water demand of which will comprise about 1,5 mln m ³ water		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.14. Drawing up design documents for the construction of and constructing Khndzoresk Reservoir in Syunik marz	Volume of the reservoir constructed in Syunik marz of the Republic of Armenia — 5.21 mln m ³ . As a result of construction of the reservoir, the water provision of 1.5 thousand ha lands		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			will be ensured.			
		83.15. Drawing up design documents for the construction of and constructing Lichk Reservoir (Meghri) in Syunik marz	Volume of the reservoir constructed in Syunik marz of the Republic of Armenia — 1.17 mln m ³ .		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.16. Constructing an irrigation water pipeline from Kaps Reservoir to Talin Main Canal	Replacing mechanical irrigation with gravity water systems		2022-2026	Through funds of the State Budget of the Republic of Armenia and other funds not prohibited by law
		83.17. Constructing a gravity water system starting from Herher Reservoir	Increasing the weight of gravity water in the irrigation water supply		2021-2026 (Completion of construction in 2027)	State Budget of the Republic of Armenia Total cost of construction — AMD 10,714,678.2 thousand, in 2021 — AMD 900,000.0 thousand, in 2022 — AMD 900,000.0 thousand, in 2023 — AMD 1,782,935.6 thousand, in 2024 — AMD 1,782,935.6 thousand, in 2025 — AMD 1,782,935.6 thousand, in 2026 — AMD 1,782,935.6 thousand
		83.18. Constructing a gravity water system starting from Geghardalich Reservoir	Replacing mechanical irrigation with gravity water systems		2021-2022	
		83.19. Constructing, reconstructing and carrying out preparatory works of 31 daily regulatory pools	Providing the quantity of water necessary for water supply of the lands included in the service area of the irrigation systems and additional irrigated lands, which will create the necessary preconditions for increasing the efficiency of use and for sustainable development of the water systems		2022-2025	State Budget of the Republic of Armenia Total cost of construction — AMD around 12,699,887.4 thousand, in 2022 — AMD 492,962.4 thousand
84	Ensuring continuity of the safe	84.1. Studying the emergency sections of Arpa-Sevan hydro-technical structure,	Raising the level of Lake Sevan, increasing the water discharge of the tunnel, ensuring	Urban Development	2022-2024	State Budget of the Republic of Armenia in

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	operation of “Arpa-Sevan” Tunnel	drawing up design and estimate documents and carrying out construction works	uninterrupted operation	Committee		2022 — AMD 1,615,126.5 thousand, in 2023 — AMD 1,600,000.0 thousand, in 2024 — AMD 1,600,000.0 thousand
85	Carrying out works of improvement of the meliorative condition of wet (super-wet) agricultural lands	85.1. Maintaining and operating the collector drainage network. Carrying out works of determination of the levels and quality of groundwater	Improving the meliorative condition of lands, reducing the level of groundwater		2021 (ongoing)	State Budget of the Republic of Armenia in 2022 — AMD 290,823.9 thousand
86	Conducting preliminary assessment of the flood risk, drawing up maps of flood danger and risk, drawing up plans for flood risk management	86.1. Creating a database for protection of the property of settlements, areas of economic value and population of the Republic from floods and overflowing, regulating implementation of the priority anti-flood measures, carrying out centralised management of the sector through a computer programme for management	Protecting the property of settlements, areas of economic value and population from the risk of floods and overflowing	Ministry of Environment, Ministry of Emergency Situations, Cadastre Committee	2022-2024	State Budget of the Republic of Armenia in 2022 — AMD 923,499.7 thousand
87	Assessing the existence and condition of property in the irrigation systems	87.1. Carry out inventory-taking and evaluation of the irrigation systems (canals, reservoirs, deep wells, water pipelines, pumping stations, buildings, constructions, machinery, other hydro-technical structures, etc.)	Assessing the actual condition of the property available for making investments		2021-2026	Other means not prohibited by law, with respect to co-funding of the State Budget of the Republic of Armenia
88	Properly operating the existing reservoirs	88.1. Works for restoration and re-equipment of the reservoirs	Safely operating the reservoirs and large HTSs, increasing safety of the population and settlements	Ministry of Emergency Situations, Urban Development Committee	2022-2024 (ongoing)	State Budget of the Republic of Armenia, in 2022 — AMD 1,276,652.0 thousand, in 2023 — AMD 3,429,928.1 thousand, in 2024 — AMD 3,429,928.1 thousand
		88.2. Developing a plan ensuring technical safety of each reservoir		Ministry of Emergency Situations	2021-2026	Other sources not prohibited by the law of the Republic of Armenia
89	Implementing institutional reforms in the migration management	89.1. Establishing a Migration and Citizenship Service within the Ministry of Internal Affairs in accordance with Decision	The Migration and Citizenship Service of the Ministry of Internal Affairs is established	Ministry of Justice, Police	Within ten months after the entry into force of the Decree of	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	system	of the Government of the Republic of Armenia No 638 –L of 23 April 2020 "On approving the Police Reform Strategy of the Republic of Armenia and the 2020-2022 Action Plan deriving therefrom"			the President of the Republic "On appointing the Minister of Internal Affairs"	
		89.2. Organising training of the employees of the Migration Service and the Passport and Visa Department for the purpose of forming the first staff of the Migration and Citizenship Service	The first staff of the Migration and Citizenship Service is thoroughly trained	Police, International Organization for Migration (upon consent)	Within ten months after the entry into force of the Decree of the President of the Republic "On appointing the Minister of Internal Affairs"	Grant means
		89.3 Transferring the functions related to the social sphere in the Migration Service to the Ministry of Labour and Social Affairs	The functions related to the social sphere in the Migration Service are fully performed by the Ministry of Labour and Social Affairs	Ministry of Labour and Social Affairs	Within a six-month period after the entry into force of the Decree of the President of the Republic "On appointing the Minister of Internal Affairs"	No funding is required
90	Digitising the systems aimed at management of the migration processes	90.1. Developing a programme ensuring digitisation of the systems aimed at management of the migration processes	The programme ensuring digitisation of the systems aimed at management of the migration processes is developed	Police, National Security Service, Ministry of Foreign Affairs Ministry of High-Tech Industry "EKENG" CJSC (upon consent)	1st ten-day period of December 2022	Grant means
		90.2. Making legislative amendments stemming from the programme ensuring digitisation of the systems aimed at management of the migration processes	The legislative amendments stemming from the programme ensuring digitisation of the systems aimed at management of the migration processes have been made	Police, National Security Service Ministry of Foreign Affairs	1st ten-day period of December 2022	Grant means

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		90.3. Creating a technical base for digitisation of the systems aimed at management of the migration processes	The technical base for digitisation of the systems aimed at management of the migration processes is created	<p>Ministry of High-Tech Industry</p> <p>"EKENG" CJSC (upon consent)</p> <p>Police, National Security Service Ministry of Foreign Affairs Ministry of High-Tech Industry "EKENG" CJSC (upon consent)</p>	3rd ten-day period of March 2023	Grant means
91	Digitising, simplifying and automatising services provided to citizens, including foreign citizens	91.1. Studying services provided to citizens, including foreign citizens	The digitised services provided to citizens, including foreign citizens are recorded, possibilities for digitisation, automation and simplification of non-digitised or incompletely digitised services are identified	<p>Police, National Security Service, Ministry of Foreign Affairs, Ministry of High-Tech Industry, "EKENG" CJSC (upon consent)</p>	2nd ten-day period of April 2022	Grant means
92	Digitising and simplifying the system of issuing work permits and residency to foreign citizens in the Republic of Armenia	92.1. Launching a unified electronic platform for registration of foreign workers	The unified electronic platform for registration of foreign workers is launched	<p>Ministry of Labour and Social Affairs, Ministry of Foreign Affairs, Ministry of High-Tech Industry, Police, National Security Service, State Revenue Committee, "EKENG" CJSC (upon consent), Office of the International Centre for Migration Policy Development in Armenia</p>	1st ten-day period of January 2022	Grant means

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		92.2. Collecting complete statistical data on foreign citizens working in the Republic of Armenia, including those working without a work permit	Complete statistical data are being collected on foreign citizens working in the Republic of Armenia, including those working without a work permit	(upon consent), International Organization for Migration (upon consent) Ministry of Labour and Social Affairs State Revenue Committee	1st ten-day period of January 2023	No funding is required
93	Ensuring performance of the actions provided for by the Concept Paper on State Management of Migration of the Republic of Armenia and targeted at the regulation of issues related to integration and re-integration, management of migration flows, crisis management of the mass influx of forced migrants and the promotion of repatriation	93.1. Submitting to the Office of the Prime Minister of the Republic of Armenia the final revised draft Decision of the Government of the Republic of Armenia "On approving the 2022-2032 Strategy for Regulation of Issues Related to Integration and Re-integration and the 2022-2026 Action Plan deriving therefrom of the Migration Policy of the Republic of Armenia"	The Decision of the Government of the Republic of Armenia "On approving the 2022-2032 Strategy for Regulation of Issues Related to Integration and Re-integration and the 2022-2026 Action Plan deriving therefrom of the Migration Policy of the Republic of Armenia" is adopted		2nd ten-day period of December 2021	Grant means
		93.2. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Programme for Management of the Migration Flows" to the Office of the Prime Minister of the Republic of Armenia	The Decision of the Government of the Republic of Armenia "On approving the Programme for Management of the Migration Flows" is adopted	Police, National Security Service of the Republic of Armenia, Ministry of Foreign Affairs, Ministry of Labour and Social Affairs	Within 11 months after formation of the Ministry of Internal Affairs	Grant means
		93.3. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Programme for Crisis Management of the Mass Influx of Forced Migrants" to the Office of the Prime Minister of the Republic of Armenia	The Decision of the Government of the Republic of Armenia "On approving the Programme for Crisis Management of the Mass Influx of Forced Migrants" is adopted	Ministry of Emergency Situations	3rd ten-day period of March 2022	No funding is required
		93.4. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the Programme for Promotion of Repatriation" to the Office of the Prime	The Decision of the Government of the Republic of Armenia "On approving the Programme for Promotion of Repatriation" is adopted	Office of the High Commissioner for Diaspora Affairs	1st ten-day period of September 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		Minister of the Republic of Armenia				
94	Continuously improving the mechanisms for admission of foreign citizens and stateless persons seeking asylum in the Republic of Armenia	94.1. Elaborating the draft Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On refugees and asylum”” and submitting it to the Office of the Prime Minister	The Law of the Republic of Armenia “On making amendments and supplements to the Law of the Republic of Armenia “On refugees and asylum”” is adopted	Police, National Security Service, Office of the United Nations High Commissioner for Refugees in Armenia (upon consent)	2nd ten-day period of February 2023	No funding is required
		94.2. Constructing and furnishing a new temporary accommodation centre for asylum-seekers	The new temporary accommodation centre for asylum-seekers is constructed, furnished and operating	Office of the International Centre for Migration Policy Development in Armenia (upon consent), Office of the United Nations High Commissioner for Refugees in Armenia (upon consent)	3rd ten-day period of July 2022	Grant means
95	Effectively organising the processes of readmission, in accordance with the international obligations assumed in that field	95.1. Expanding the geography of readmission agreements and applying digital solutions in the sector	The geography of readmission agreements is expanded to include Armenia as a sending country, digital solutions are applied in the sector	Police, Ministry of Foreign Affairs, National Security Service	2021-2026	No funding is required
		95.2. Implementing programmes aimed at the re-integration of citizens returning to the Republic of Armenia	Programmes aimed at the re-integration of citizens returning to the Republic of Armenia are being implemented, including through state funding or co-funding	Ministry of Labour and Social Affairs, Ministry of Education, Science, Culture and Sport, Ministry of Healthcare, Ministry of Economy, Office of the International Centre for Migration Policy Development in Armenia (upon consent)	2021-2026	State Budget of the Republic of Armenia — AMD 13680.0 thousand grant means
96	Increasing the effectiveness of commercial organisations with state participation, radically	Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to	Carrying out monitoring and analysis of commercial organisations with state participation through an electronically reformed		From 2022 until 1st ten-day period of	No funding is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	reforming the current monitoring and analysis system and improving the quality of management of commercial organisations for that purpose	Decision of the Government of the Republic of Armenia No 1262-N of 5 October 2017" to the Office of the Prime Minister of the Republic of Armenia	<p>system, increasing the level of reliability of the results of assessment of activities of organisations due to newly recommended financial and non-financial (in-kind) indicators, as well as drawing up development programmes in accordance with the recommended new indicators and ensuring their planned growth will allow increasing the level of efficiency of the organisations.</p> <p>It is envisaged to ensure, due to reform of the monitoring system and definition of newly planned indicators, an average increase of 0.25% of the main financial indicator (profitability according to assets) compared to the base year, the total value of which will comprise AMD 1 billion.</p>		November 2023	
97	Settling the socio-economic issues of the population, completing the process of donation and privatisation of community facilities deemed to be state ownership for this purpose	<p>Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 305-N of 24 March 2011" to the Office of the Prime Minister of the Republic of Armenia</p> <p>97.2. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments and supplements to Decision of the Government of the Republic of Armenia No 404 of 14 May 2001" to the Office of the Prime Minister of the Republic of Armenia</p>	<p>Solving the housing issues of about 280 families within the shortest possible time limit, completing the extended process of donation of community facilities, due to which housing conditions of the population will be improved, and the given housing fund will be better preserved and improved by establishment of the right of ownership</p> <p>Solving the housing issues of about 160 families having the status of refugee within the shortest possible time limit, completing the extended process of privatisation of community facilities, due to which housing conditions of the population will be improved, and the given housing fund will be better preserved and improved by establishment of the right of ownership</p>		<p>From 2022 until 3rd ten-day period of October 2023</p> <p>From 2022 until 3rd ten-day period of December 2024</p>	<p>No funding is required</p> <p>No funding is required</p>
98.	Increasing the effectiveness of state property management,	98.1. Establishing proper control in the period of use of property due to monitoring	Developing and implementing an annual monitoring programme for up to 300 units of		From 2022 until 3rd ten-day period of	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	detecting deviations from and violations of the requirements of the legal acts regulating the use of state property and the damage caused thereby due to monitoring, analysis, as well as assessment of the level of effectiveness of the state of use of state property based on the data of the unified electronic database of state property	of the use of state immovable property, detecting damages and taking measures to restore them, as well as assessing the effectiveness of use of immovable property due to the first monitoring. Detecting deviations from and violations of the requirements of the legal acts and the obligations assumed under the agreements concluded, partitioning unused or ineffectively used state property, submitting to the Office of the Prime Minister of the Republic of Armenia recommendations on reports on the results and improvement of the use of property, as a result of optimisation of the operating subdivisions of the Committee and on establishment of a new monitoring department due to the use of positions.	immovable property according to priority. Implementing measures for recovering the damage detected as a result of monitoring, as well as adopting decisions on alienation of up to 50% of the unused and ineffectively used identified property and on providing it for use.		December 2023	
99	Replacing the territories not deemed to be state ownership and used by the state system bodies and state organisations at the expense of the funds of the State Budget of the Republic of Armenia with territories deemed to be state ownership	99. Submitting the draft Decision of the Prime Minister of the Republic of Armenia "On replacing the non-state territories leased for state needs with state territories" to the Office of the Prime Minister of the Republic of Armenia	Reducing expenditures of the State Budget of the Republic of Armenia at the expense of reduction of the lease payments due to the process of replacement of the territories not deemed to be state ownership and used by the state structures for the lease payment at the expense of the funds of the State Budget of the Republic of Armenia with the relevant territories deemed to be state ownership. Currently, the funds allocated from the State Budget of the Republic of Armenia amount to tens of millions. It is envisaged to reveal the exact size of the areas of the non-state territories used for state needs as a result of inventory-taking and to replace the 50% of them with relevant state territories.		From 2022 until 1st ten-day period of November 2024	No funding is required
100	Defining the composition and structure of the state property	100.1. For the purpose of defining composition of the property necessary for	Based on the recommendations submitted by the bodies of the state administration system,	Interested agencies and bodies	From 2022 until 1st ten-day period of	

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	necessary for performance of the functions of the State and not subject to alienation	performance of the functions of the State, establishing requirements for the immovable property necessary for performance of the functions of the state bodies and partitioning composition and area of the property not subject to alienation upon initiative of the Committee, with participation of the state bodies and on the basis of recommendations, as well as the results of the monitoring being conducted. Based on the mentioned information, making relevant amendments to the 2021-2023 Programme for State Property Management approved by Decision of the Government of the Republic of Armenia No 458-L of 1 April 2021.	state non-commercial organisations, standards applicable in the Republic of Armenia, as well as on the international practice and studies, partitioning composition and area of the property necessary for performance of the functions of the State and not subject to alienation, from the 10356 units of immovable property deemed to be state ownership record-registered in the electronic record-registration database of state property introduced by Decision of the Government of the Republic of Armenia No 562-N of 28 April 2005, as well as defining composition of the property subject to alienation and organising works for alienation or provision for use of up to 30% of it, in particular preliminary market assessment, as well as carrying out of the process of alienation or provision for use	of the Republic of Armenia	November 2024	
101	For the purpose of creating a favourable investment environment and attracting investments, partitioning unused or ineffectively used state immovable property having relatively high level of liquidity and implementing major investment programmes of social and economic significance through organising of sale	100.1. For the purpose of creating a favourable investment environment and increasing the effectiveness of state property, collecting relevant documents on at least ten units of immovable property with estimated cost of AMD 1 billion and more and with investment value, organising the alienation process	Increasing credits to the State and community budgets of the Republic of Armenia from alienation of the state immovable property having high level of liquidity; in particular, in case of the best scenario of sale, credits in the amount of up to AMD 7 billion to the State Budget of the Republic of Armenia, and up to AMD 3 billion — to the community budgets. At the same time, creating new jobs and ensuring investments in the amount of up to AMD 5 billion.		3rd ten-day period of December 2022	No funding is required
102	Increasing effectiveness of the process of alienation of state non-profile property, creating a new toolkit for this purpose, by means of outsourcing to the specialised structures	102.1. For the purpose of effectively organising the process of alienation of up to 3 units of state non-profile property (within the scope of the pilot programme), involving specialised organisations in these works through competition and regulating their participation due to creation of a new toolkit	Increasing credits to the State and community budgets of the Republic of Armenia from alienation of the state non-profile property; in particular, in case of the best scenario of sale, credits in the amount of up to AMD 2.1 billion to the State Budget of the Republic of Armenia, and up to AMD 900 million — to the		3rd ten-day period of December 2022	At the expense of funds received from alienation, according to Article 27 of the Law of the Republic of Armenia “On management of state property”

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			community budgets. At the same time, creating new jobs and ensuring investments in the amount of up to AMD 1.5 billion.			
103	Shaping a favourable investment environment and establishing a securities market, as well as carrying out the process of privatisation of commercial organisations with a relatively high level of profitability and with state participation through the stock exchange	103.1. Submitting the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On the 2017-2020 Programme for Privatisation of State Property"" to the Office of the Prime Minister of the Republic of Armenia	Specifying the composition and number of property subject to privatisation, as well as carrying out privatisation of up to 2 commercial organisations as a result of ensuring the involvement of means of the population at large and promising investors due to introduction of effective forms of privatisation (through the stock exchange) during privatisation (in the amount of sale of at least 50% of the stocks subject to privatisation), due to which credits in the amount of up to AMD 1.4 billion to the State Budget of the Republic of Armenia and in the amount of up to AMD 600 million to the community budgets will be ensured	Interested agencies and bodies of the Republic of Armenia Central Bank (upon consent)	From 2022 until 1st ten-day period of December 2023	No funding is required
104	Optimising the composition and structure of commercial organisations not subject to privatisation and with state participation, defining the number according to branches, as well as separating organisations operating with losses, inefficiently and with no prospect for development and including them in the privatisation programme	104.1. Submitting the draft Decision of the Government of the Republic of Armenia "On making an amendment to Decision of the Government of the Republic of Armenia No 474-N of 29 April 2010" to the Office of the Prime Minister of the Republic of Armenia	Based on the necessity to perform the functions defined by the State, defining the number of organisations not subject to privatisation and specifying the number of organisations subject to privatisation, carrying out the process of privatisation, as well as developing and approving effective development programmes upon initiative of the superior bodies and with participation of the State Property Management Committee, implementing investment measures, as a result of which the level of profitability of organisations will increase. Due to privatisation of commercial organisations with state participation, it is envisaged to ensure credits in the amount of AMD 700 million to the State Budget of the Republic of Armenia, and AMD 300 million — to the community budgets, and due to the increase of 0.15% of the level of profitability,		From 2022 until 1st ten-day period of November 2023	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			the profit volume will increase by AMD 600 million.			
105	For the purpose of increasing effectiveness of state property management, partitioning property in need of improvement, not subject to alienation in the future and protected as property deemed to be state ownership, and ensuring renovation and reconstruction of the property concerned through long-term lease and provision for gratuitous use in exchange of implementation of certain investment programmes	105.1. Providing up to ten units of state immovable property in need of improvement for long-term lease or gratuitous use for a certain period of time in exchange of making investments	Due to investments made by private persons, renovating and reconstructing the immovable property deemed to be state ownership, as well as creating new jobs and increasing the funds of the State Budget of the Republic of Armenia due to investments. As a result of the Action, it is envisaged to ensure investment in the amount of up to AMD 500 million and increase in the credits in the amount of up to AMD 30 million to the State Budget of the Republic of Armenia.		3rd ten-day period of December 2022	No funding is required
106	Developing SMEs in the field of State-communities partnership in the marzes, partitioning property not used or not used effectively, as well as property that was previously presented for alienation, but was not sold, and implementing socio-economic investment programmes of economic significance through that property in different formats.	106.1. Implementing local socio-economic investment programmes by involving unused or ineffectively used property in the marzes, and for this purpose, alienating, providing for lease and gratuitous use up to ten units of immovable property with low level of liquidity, with the support of the Ministry of Territorial Administration and Infrastructure and the communities of the Republic of Armenia	Due to making investments by involving property in different communities of the Republic, increase in the credits in the amount of up to AMD 70 million to the State Budget of the Republic of Armenia and in the amount of up to AMD 30 million to the community budgets will be ensured. Ensuring investments in the amount of up to AMD 400 million, creating new jobs, as well as satisfying the demand for facilities (hotel, bakery, rest house, cultural centre..) in certain spheres.		From 2022 until 1st ten-day period of February 2023	No funding is required
107	Following up on the pre-election promises of Prime Minister of the Republic of Armenia Nikol Pashinyan	107.1. Implementing steps stemming from the pre-election promises of Prime Minister of the Republic of Armenia Nikol Pashinyan, aimed at improving the social and economic situation of the communities	Following up on the promises made by Prime Minister of the Republic of Armenia Nikol Pashinyan	Marzpetarans, communities (upon consent)	2022-2026	Other sources not prohibited by the law of the Republic of Armenia

Ministry of Finance

1	2	3	4	5	6	7
1.	Bringing the budget programmes in line with the policies prescribed by the existing strategy documents	1.1. Study of the existing budget programmes	All the budget programmes are studied	-	3 rd ten-day period of December 2021	No funding is required
		1.2. Assessing the compliance with the strategy documents in effect	The compliance of all the studied budget programmes with the strategy documents is assessed	-	3 rd ten-day period of March 2022	
		1.3. Reviewing the content and structure of budget programmes	The budget programmes are in line with the existing strategy documents	-	3 rd ten-day period of September 2022	
2.	Introducing a process of assessing the budget programmes	2.1. Conducting a study and elaborating a concept paper for the purpose of introducing a function of assessing the budget programmes in the budget process of the Republic of Armenia	The initial version of the concept paper of the assessment of the budget programmes is available		3 rd ten-day period of December 2021	No funding is required
		2.2. Elaborating guidelines for assessing the budget programmes on the basis of the concept paper	The guidelines for the assessment of budget programmes are elaborated		3 rd ten-day period of March 2022	
		2.3. Conducting pilot assessments of the budget programmes	At least three budget programmes (social, economic sector, education or healthcare) are assessed		3 rd ten-day period of November 2022	
		2.4. Reviewing and adjusting the assessment methodology, integrating the revealed peculiarities of the programmes	The revised (final) versions of the assessment methodology and the procedure for introduction are available		3 rd ten-day period of December 2022	
		2.5. Introducing an assessment system	The subdivision responsible for the assessment of the budget programmes is replenished, the specialists are trained and have relevant skills. Procedures for assessment are available.		3 rd ten-day period of March 2023	
3	Defining the primary directions and the action plan for the development of the procurement system	3.1. Elaborating a concept paper and an action plan for the development of the procurement system, submitting to the Government for approval and	The problems of the procurement system have been revealed, the primary action plan aimed at the resolution thereof has been developed, which involves at least the following directions:		3 rd ten-day period of March 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		implementation thereof	1. Capacity-building 2. Bringing the role of the Ministry of Finance of the Republic of Armenia in line with the existing requirements 3. Digitisation 4. Standardisation and green procurement Targeted ongoing improvements of the system			
4	Introducing a new system of e-procurement	4.1. Developing a new system of e-procurement complying with the current requirements by involving all the clients in its domain	All the contracting authorities provided for by the Law of the Republic of Armenia "On procurement" shall perform the procurement procedures through an e-system by providing an opportunity for automatic collection, generation and analysis of all the data. The new system will be integrated with other systems directly related to the organising of procurement procedures and financing of contracts		3 rd ten-day period of December 2023	State Budget of the Republic of Armenia or financial means provided by international donor organisations
5	Reducing the time periods for making payments upon the result of the contract	5.1. Developing and submitting for approval a draft decision of the Government for the purpose of ensuring the payment upon the result of the contract by a contracting party within maximum 5 working days	Time periods for making payments upon the result of the contract shall be reduced by making amendments to the arrangements related to the procurement by defining a period of maximum 5 working days for the period starting from the moment of submission of the documents up to the moment the time period for payment expires, taking into account the quarterly proportions of incurring the budget expenditures		3 rd ten-day period of March 2022	No funding is required
6	Defining the vision and the roadmap of the institutional transformation of the internal audit system	6.1. Developing a concept paper for transformation of the internal audit system and submitting it to the Government of the Republic of Armenia for approval	Defining a vision for internal audit based on the selection between the centralised, decentralised, outsourcing and internal capacity development systemic alternatives Implementing actions of institutional transformation aimed at the establishment of an efficient system of internal audit based on the		3 rd ten-day period of March 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			roadmap			
7	Cutting down the tax benefits with low efficiency and having no addressability	<p>Elaborating recommendations with regard to amendments to be made to the tax legislation in relation to the elimination of sectoral tax benefits with low effectiveness and (or) having no addressability</p> <p>7.2. Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations</p> <p>7.3. Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia</p>	Tax benefits lacking sufficient addressability and efficiency are cut down.	Ministries elaborating and implementing sectoral policy State Revenue Committee	3 rd ten-day period of May 2022	No funding is required
8	Setting comparable and fair tax burden between different tax systems	<p>8.1. Elaborating recommendations with regard to amendments to be made to the tax legislation in relation to setting comparable and fair tax burden between different tax systems</p> <p>8.2. Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations</p> <p>8.3. Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia</p>	<p>(1) fair and equal distribution of the tax burden in the taxation system is ensured;</p> <p>(2) the risks of artificially fitting in tax systems at the lower level and evading payment of taxes in this way and undermining the integrity of the chain of tax planning and documenting of transactions through the implementation of artificial transactions between different tax systems are minimised.</p>	Ministry of Economy State Revenue Committee	3 rd ten-day period of May 2022	No funding is required
9	Cancelling the VAT payment with respect to the transactions of	9.1. Submitting legislative recommendations for the purpose of	A favourable entrepreneurial environment is created through the formation of additional	Ministry of Economy	3 rd ten-day period of	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
	import of goods by VAT payers	<p>gradually cancelling the VAT payment with respect to the transactions of import of goods by VAT payers</p> <p>9.2. Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations</p> <p>9.3. Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia</p>	resources for VAT payers.	State Revenue Committee	May 2022	
10	Reviewing the tax regulations for the purpose of developing the capital market	<p>10.1. Submitting legislative recommendations for the purpose of determining a long-term policy with respect to the total burden of taxation of income tax and profit tax for dividends and interest incomes</p> <p>10.2. Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations</p> <p>10.3. Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia</p>	Tax regulations obstructing development of the capital market are reviewed.	Ministry of Economy The Central Bank (upon consent)	3 rd ten-day period of September 2022	No funding is required
11	Introducing a system of declaration of incomes operating on the basis of economic incentives	11.1. Elaborating recommendations with regard to amendments to be made to the tax legislation in relation to the introduction of a system of declaration of incomes of natural	Legislative solutions necessary for the introduction of the “social credits” system through the application of the system of	State Revenue Committee	3 rd ten-day period of June 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		persons 11.2. Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations 11.3. Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia	declaration of incomes are given.			
12	Reviewing the tax regulations for the purpose of development of the agricultural sector	12.1. Elaborating recommendations on reviewing tax regulations impeding development of the agricultural sector 12.2. Discussing the submitted recommendations with interested state administration bodies and professional-non-governmental organisations 12.3. Elaborating a draft law envisaging relevant amendments and supplements to the Tax Code of the Republic of Armenia based on the results of the discussions and submitting it for the consideration of the Government of the Republic of Armenia	Tax regulations impeding development of the agricultural sector are reviewed.	Ministry of Economy State Revenue Committee	3 rd ten-day period of May 2022	No funding is required
13	Expanding the geography of agreements that exclude double taxation	13.1. Elaborating a new version of a model agreement of the Republic of Armenia that exclude double taxation and discussing it with the interested agencies 13.2. Conducting negotiations with partner states with the purpose of expanding the geography of agreements that exclude double taxation	(1) The geography of agreements that rule out double taxation is expanded; (2) The acting agreements are in line with the current internationally accepted standards and approaches concerning the agreements that exclude double taxation.	Ministry of Foreign Affairs State Revenue Committee	3 rd ten-day period of November 2025	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
14	Elaborating a programme for the management of tax incomes	14.1. Elaborating a draft Decision of the Government of the Republic of Armenia "On approving the programme for the management of tax incomes" and discussing it with interested state administration bodies and professional-non-governmental organisations	Actions ensuring the increase of the tax/GDP are elaborated and approved.	State Revenue Committee	3 rd ten-day period of April 2022	No funding is required
		14.2. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the programme for the management of tax incomes" to the Government of the Republic of Armenia for consideration				
15	Preparing consolidated financial statements of the Republic of Armenia, as a single unit	15.1. Developing or acquiring a uniform computer software for the purpose of carrying out consolidation	The computer software necessary for the consolidation is available		3 rd ten-day period of December 2023	Grant for introducing Government Financial Management Information System (GFMS), the volume of which is determined upon the results of the tender
		15.2. Preparing interim consolidated financial statements at the level of ministries	Interim consolidated financial statements are submitted at the level of ministries		3 rd ten-day period of December 2024	
		15.3. Preparing interim consolidated financial statements of the Republic of Armenia	Interim consolidated financial statements are submitted at the state level		3 rd ten-day period of December 2025	
16	Automating the processes related to the management of the public finance at various levels of management and ensuring the efficiency and transparency of the transactions (introducing Government Financial Management Information System (GFMS))	16.1. Developing tender documents within the framework of the programme for introducing "Government Management Information System (GFMS)", were appropriate, reviewing, finalising thereof	Tender documents, including technical specifications, necessary for the procurement to be performed within the framework of the introduction of GFMS are developed, reviewed and finalised	-	3 rd ten-day period of December 2022	Grant for introducing Government Financial Management Information System (GFMS), the volume of which is determined upon the results of the tender
		16.2. Purchasing GFMS	The complete package of documents for implementation of GFMS tender is compiled, the tender has been launched	-	3 rd ten-day period of February 2023	
		16.3. Introducing GFMS	GFMS introduced in compliance with technical specification	State authorities	3 rd ten-day period of December 2024	

Office of Deputy Prime Minister M. Grigoryan

1	2	3	4	5	6	7
1.	Ensuring strategic grounds for systemic reforms of public administration	1.1. Adopting the strategy for public administration reforms (SPAR) by 2030	<ul style="list-style-type: none"> - The framework of the long-term strategy for reforms is approved - The plan for the first-stage actions of the reforms is approved, the implementation has been commenced - State policies and programmes previously mentioned in the strategy are completely harmonised and comply with the objectives of the strategy - Public administration reforms are outcome-oriented, the measurability whereof is ensured by monitoring and assessment system 	-	2 nd ten-day period of December 2021	No additional funding is required
		1.2. Forming an institutional system for the administration and implementation of reforms	<ul style="list-style-type: none"> - The mandate for coordinating the reforms and the competences are clearly set - The Public Administration Reform Office is established and replenished by administrative and professional staff by at least 85 % - For the implementation of reforms, public-private partnership lies upon institutional grounds - Inclusion and participation of the implementation of reforms are ensured within the meaning of involvement of both the state system and the groups of public beneficiaries 	-	3 rd ten-day period of February 2022	Subject to assessment at the stage of implementing SPAR State Budget EU OECD SIGMA consulting assistance
		1.3. Approving the first-stage reform expenditure plan and the partnership framework of public administration reforms	<ul style="list-style-type: none"> - Resources necessary for implementation of the reforms are fully ensured - Programmes implemented in the field of public administration reforms with the development partners are coordinated and 	Ministry of Finance	2 nd ten-day period of January 2022	No additional funding is required EU OECD SIGMA expert assistance

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			comply with the strategic objectives of the country			
		1.4. Elaborating a concept paper of an innovation fund of public administration reforms and operation according thereto	<ul style="list-style-type: none"> - A target-oriented financial instrument is available for mobilisation of financial resources necessary for the reforms implemented by the state in the field of public administration and public policy - Clear commitment of the state aimed at implementing stable and ongoing investments in public administration reforms is available - A flexible innovation mechanism is launched for funding of reforms by the development partners and private sector - Transparent, participatory and accountable mechanisms for funding, monitoring and assessing the efficiency of public administration reforms are introduced 	Ministry of Finance	1 st ten-day period of December 2022	AMD 3.0 billion (capital) State Budget (10%) Other sources not prohibited by law (grant, technical assistance) (90%)
		1.5. Launching the official website (e-platform) of public administration reforms	<ul style="list-style-type: none"> - A unified information platform for the implementation of public administration reforms is available - Transparency and accountability of the implementation of reforms is ensured - Proactive communication and notification to the public is ensured about the process and the outcome of the reforms 	Ministry of High-Tech Industry EKENG CJSC (upon consent)	3 rd ten-day period of March 2022	AMD 70.0 million Other sources not prohibited by law (grant, technical assistance)
		1.6. Approving the communication strategy of public administration reforms	<ul style="list-style-type: none"> - Efficient measures and instruments of notifying to the public about public administration reforms are ensured - Public and business perceptions of public administration reforms are equivalent to the agenda of the reforms - High level of literacy and cognition on the 	"Public Relations and Information Center" SNCO	1 st ten-day period of March 2022	AMD 8.0 million Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
2.	Modernising the system for strategic planning and policy elaboration	Introducing and launching an integrated system for strategic planning	<ul style="list-style-type: none"> - Full vertical and cross-sectoral harmony is available between the objectives, outcomes and actions of the national strategy of the country - The scope and financial planning prescribed by the strategic documents of the country are completely mutually agreed in accordance with the objectives, actions and outcomes - The development partnership is efficient according to the principles deriving from Paris Agreement and the System of global indicators of development partnership - All the strategic and policy documents fully comply with the existing requirements - Relevant methodological guidelines and instruments of strategic planning are fully available 	-	3 rd ten-day period of December 2024	<p>Subject to assessment at the stage of implementing SPAR</p> <p>EU OECD SIGMA expert assistance</p> <p>Other sources not prohibited by law (grant, technical assistance)</p>
		2.2. Launching the digital infrastructure of the integrated system for strategic planning	<ul style="list-style-type: none"> - Processes of elaboration, monitoring and accountability of the documents of strategies, policy and other programmes are digitised - Unified system and processes of administration of loan, grant and technical assistance programmes implemented with the support of development partners and international financial institutions are functioning by ensuring full compliance of the programmes and actions with the objectives and outcomes prescribed by the framework of the strategy - Information and statistics on the objectives, actions and outcomes provided for by the documents of strategies, policy and other programmes are easily accessible for the 	<p>Ministry of High-Tech Industry</p> <p>EKENG CJSC (upon consent)</p>	3 rd ten-day period of December 2025	<p>AMD 400.0 million (initially)</p> <p>Other sources not prohibited by law (grant, technical assistance)</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>effective assessment and analytical purposes</p> <ul style="list-style-type: none"> - Processes of elaborating strategic documents, their current monitoring and accountability are automated and effective through the optimal involvement of human resources - Outcomes and statements of monitoring the implementation of strategic documents are fully publicised in accordance with the prescribed calendar 			
		2.3. Elaborating data policy and modernising data infrastructures	<ul style="list-style-type: none"> - Full legal framework of unified policy of data is introduced upon the logic of "public data" and based on the best practice available - Clear arrangements on collecting, processing, storing and using state administrative data — as public good — are ensured - Unified criteria for maintaining the state administrative data are introduced and fully implemented - The infrastructure of state administrative data is up-to-date, ensuring the full safety and protection of the data - Digitisation of all the acting registers of state administrative data is ensured - Full interoperability of the digital administrative registers is ensured - Model of national data management centre is determined and the formation of the centre is completed by 70 % on the basis thereof - Strong capabilities of data analysis are formed contributing to the elaboration of fact-oriented policies and promoting innovations in 	<p>Ministry of High-Tech Industry Ministry of Justice EKENG CJSC (upon consent) The Central Bank (upon consent)</p>	2 nd ten-day period of December 2026	<p>Subject to assessment at the stage of implementing SPAR</p> <p>Other sources not prohibited by law (grant, technical assistance)</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			public and private sectors			
		2.4. Ongoing enhancement of capacities of strategic planning and policy elaboration	<ul style="list-style-type: none"> - The staff of the subdivisions for strategy planning, policy coordination and elaboration of all the state bodies has undergone methodical teaching and training - Education resources and teaching models necessary for the ongoing development of capacities in the field of strategy planning and policy elaboration are introduced, including in virtual domain - Institutional solutions for ongoing enhancement of capacities in the field of strategy planning and policy elaboration in the state system are completely implemented, including through models of cooperation with local and international educational-academic institutions and the private sector 	Civil Service Bureau of the Office of the Prime Minister of the Republic of Armenia	3 rd ten-day period of December 2025	AMD 200.0 million (initially) Other sources not prohibited by law (grant, technical assistance)
3.	Modernising services provided to the public	3.1. Adopting legislation establishing a unified policy in the field of public services	<ul style="list-style-type: none"> - Legal grounds for the unified policy in the field of state and community services are ensured in compliance with the advanced international practice - Unified procedural and technical (including digital and electronic, cybersecurity) criteria and standards of services are introduced - Pricing of services provided by the state is implemented through unified, clearly defined criteria and based on methodology - The system for monitoring mechanisms and quality assessment is introduced - Legal grounds for cross-border interoperability for the provision of public services are elaborated 	Ministry of Justice Ministry of High-Tech Industry Ministry of Territorial Administration and Infrastructure Ministry of Finance Ministry of Economy EKENG CJSC (upon consent) The Central Bank (upon consent)	3 rd ten-day period of November 2022	AMD 25.0 million Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		3.2. Forming of institutional system in the field of public services and digital transformation	<ul style="list-style-type: none"> - Mandate and competences for coordinating the public services and the digital transformation are clearly set - The institution for public services and digital transformation is established and replenished by administrative and professional staff by at least 95 % - Inclusiveness and participation of public services and digital transformation are ensured by the involvement of both the state system and the groups of public beneficiaries, including via a model presuming coordination of resources and joint responsibility - Systems for monitoring, accountability and outcome evaluation of public services and digital transformation are launched 	Ministry of High-Tech Industry EKENG CJSC (upon consent) Central Bank (upon consent)	3 rd ten-day period of September 2022	AMD 250.0 million (initially, annually) State Budget Other sources not prohibited by law (grant, technical assistance)
		3.3. Restructuring and modernising the services provided by the state and communities to the public	<ul style="list-style-type: none"> - The agenda for modernising the public services is drawn up guided by solutions for their rationalisation and restructuring in accordance with the outcomes of the detailed analysis of business processes - Application of principles "one-stop shop" and "only once" in the field of the provision of public services is fully ensured - The provision of services is citizen-centred, by involving the principle of user experience into the architecture of business processes of provision of services - Instruments for omnichannel provision and business processes of public services are ensured - Modern mechanisms (Chatbots, other artificial intelligence solutions available) for 	Ministry of High-Tech Industry Ministry of Justice Ministry of Territorial Administration and Infrastructure "EKENG" CJSC (upon consent) The Central Bank (upon consent)	3 rd ten-day period of December 2026	Subject to assessment at the stage of implementing SPAR European Union (grant) Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			public assessment and feedback of the services being provided are introduced			
		3.4. Digitising the services provided to the public	<ul style="list-style-type: none"> - The unified digital platform (MyGov.am) for the provision of public services is operated by ensuring the accessibility of all the services through the "one-stop shop" principle - The infrastructures necessary for the complete digitisation of services are modern — equivalent to the advanced security standards - Stage-by-stage digitisation of all the public services is ensured based on the solutions of rationalisation and restructuring of services - Motivational schemes for the public to prefer digital services are introduced - The comparability of the country with global leaders in the field of provision of digital and innovation-based services is ensured - Citizens and the private sector receive the services provided by the state with maximum convenience in the context of time, resource and administration 	Ministry of High-Tech Industry Ministry of Territorial Administration and Infrastructure The Central Bank (upon consent) EKENG CJSC (upon consent)	3 rd ten-day period of December 2026	AMD 10.0 billion (preliminary assessment) Sources not prohibited by law
		3.5. Developing capacities of the staff providing services to the public	<ul style="list-style-type: none"> - It is ensured that all the staff providing services to the public in all fields have undergone ongoing training at least once based on the primarily conducted needs assessment - Education resources and teaching models necessary for the teaching and training of the staff providing services is introduced, which are also available virtually - Codes of ethics and conduct of the staff providing services to the public are elaborated and applied 	Ministry of Territorial Administration and Infrastructure, Civil Service Bureau	3 rd ten-day period of December 2026	Subject to assessment at the stage of implementing SPAR Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<ul style="list-style-type: none"> - Models of ongoing teaching and training of the staff providing services to the public are elaborated and introduced, including through active involvement of educational-academic institutions and the private sector 			
4.	Establishing a merit-based and professional public service system	4.1. Establishing a senior executive corps	<ul style="list-style-type: none"> - Establishing a public service group holding the highest position, implementing highly professional administrative function in the state system by guaranteeing the stability of the activities of state institutes - Simplicity and transparency of the process management and the accessibility of data is ensured by introduction of an electronic module for staff management of the senior executive corps - At least two cohorts of the senior executive corps are established - Full teaching and training of enlisted servants are ensured through the teaching and training programmes fully introduced for the senior executive corps 	Civil Service Bureau Ministry of Territorial Administration and Infrastructure	2 nd ten-day period of December 2026	AMD 250.0 million (initially) EU OECD SIGMA expert assistance State Budget Other sources not prohibited by law (grant, technical assistance)
		4.2. Fully implementing the reform of remuneration in the state system	<ul style="list-style-type: none"> - The effective system for merit-based remuneration and performance-based incentives in the state bodies is established - In public sector the salary is competitive, for which 87 percent of the average nominal salary in private sector is the minimum threshold - The inner structure of salaries in the public sector is efficient, by ensuring fair distribution between the groups of various services and various positions within the range of 7.0-7.5 per cent on average of the density coefficient of the basic salary 	Civil Service Bureau Ministry of Finance	3 rd ten-day period of March 2024	AMD 75.0 million EU OECD SIGMA expert assistance Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<ul style="list-style-type: none"> - The rewarding system is entirely based on the modernised system for the assessment of the performance and the outcomes - In public sector the rewarding makes maximum 20 percent of the annual basic salary upon the reviewed base salary - In public sector, public servants getting a reward make maximum 50 percent of the servants after reviewing the base salary - Gender gap of remuneration in the public sector is detected and target actions aimed at reducing thereof are formed 			
		4.3. Modernising the performance assessment system	<ul style="list-style-type: none"> - In public sector the performance assessment is comprehensive — based on clearly measurable and goal-oriented targets and interconnected with the strategic agenda of the country - The performance assessment system serves as an additional basis for detecting the needs for developing capacities in the public sector - The new system for the performance assessment serves as a basis for also promoting the public servants and applying other forms of incentives apart from monetary reward - The performance assessment system is something that implies consequences, by also defining a clear scope of responsibility in case of misperformances 	Civil Service Bureau of the Office of the Prime Minister Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of April 2024	AMD 10.0 million Other sources not prohibited by law (grant, technical assistance)
		4.4. Modernising the digital infrastructures of human resource management	<ul style="list-style-type: none"> - The existing human resource management information system /HRMIS/ is modernised based on the principle of unity of the state system, being equipped with rich databases and analytical tool kit, including with other necessary 	Civil Service Bureau Ministry of High-Tech Industry EKENG CJSC (upon consent)	2 nd ten-day period of November 2023	AMD 30.0 million Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			interoperable registers of administrative data			
5.	Institutional modernisation of state administration system	5.1. The system for institutional and functional modernisation in public sector is operated	<ul style="list-style-type: none"> - Legal basis ensuring the continuity of the modernisation of state administration system — including the mandate for coordination and the clear responsibility of the implementation thereof — are fully introduced - Institutional capacities are formed for elaborating and implementing the agenda of functional and institutional modernisation of state administration - The digital environment of functional-institutional system is elaborated and operated, being ensured by modern tool kit and databases necessary for functional analysis - The fact-orientedness of making institutional amendments to the state system is ensured by the introduction of assessment systems 	Ministry of High-Tech Industry EKENG CJSC (upon consent)	3 rd ten-day period of September 2022	AMD 15.0 million (initially) Other sources not prohibited by law (grant, technical assistance)
		5.2. In-depth functional analysis and systemic modernisation of the state administration system	<ul style="list-style-type: none"> - Recommendations deriving from requirements for functional and institutional reviewing of state administration within the framework of the process of constitutional reforms are submitted - The Office of the Prime Minister is effective, optimal and modern from the point of view of functions, structure and processes, it is equipped with digital tools, modern analytical and accountability options for data maintenance related to the implemented functions - The unity of the executive management system is ensured as a result of applying legal regulations clearly enshrining the complete typology 	-	3 rd ten-day period of December 2025	AMD 100.0 million (initially) Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<ul style="list-style-type: none"> - Internal functional optimisation and modernisation in all the state administration bodies are ensured in accordance with the preliminarily conducted in-depth analysis and optimisation plans - Staff corresponding to the new structure by 85 percent on average is replenished - Supporting selected functions (initially 6) are rationalised by the operation of the model of shared services - Optimisation of the number of employees in the state system is ensured, by reaching the indicator of 15 percent of the employees of the public sector in the total number of employees 			
		5.3. Implementing the programme for modernising the building infrastructures of the state system stage-by-stage	<ul style="list-style-type: none"> - Building infrastructures of the public sector are equivalent to the size of the state institutions - Building infrastructures of the public sector ensure comfortable working and business environment equivalent to the modern criteria - Building infrastructures of the public sector comply with the requirements of inclusiveness, by ensuring proper environment for work and visits of persons with disabilities, as well as they meet the requirements of gender sensitivity indicators 	Ministry of Territorial Administration and Infrastructure Ministry of Finance Ministry of Economy Ministry of Labour and Social Affairs Ministry of Healthcare Urban Development Committee Cadastre Committee	3 rd ten-day period of December 2026	Subject to assessment at the stage of implementing SPAR State Budget Other sources not prohibited by law (grant, technical assistance)
		5.4. Introducing stable and resource efficient practice in the state system	<ul style="list-style-type: none"> - Stable and resource efficient management plans are introduced in all the state administration bodies - System for monitoring of stable and resource efficient management is fully launched 	Ministry of Economy Ministry of Environment Ministry of Finance Urban Development	3 rd ten-day period of December 2026	Subject to assessment at the stage of implementing SPAR State Budget Other sources not prohibited by law (grant, technical assistance)

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			<p>in the public sector</p> <ul style="list-style-type: none"> - The annual rate of resource efficiency in the public sector is brought to 15 percent on average, starting from 2024 - The rate of paperwork reduction in the public sector is brought to annually 10 percent on average, starting from 2024 - Increase of green and stable procurement is ensured annually by 20 percent on average in the amount of total procurement for the needs of the state, starting from 2024 	Committee		
		5.5. Implementing reforms of information and communication policy of the Government	<ul style="list-style-type: none"> - The institutional system deriving from the unified information and communication policy is fully launched including the required structural units and the functional scope - Replenishment of staff by at least 95 percent equivalent to the new model is ensured - Ethical guidelines for information hygiene and communication, including in the social media, are elaborated, available and accessible - 1st stage teaching and training of the whole staff involved within the logic of the new system of the information and communication policy is ensured based on the needs assessment 	"Public Relations and Information Center" SNCO	1 st ten-day period of December 2024	Subject to assessment at the stage of implementing SPAR Other sources not prohibited by law (grant, technical assistance)
6.	Increasing the effectiveness of the management and operation of the inspection system	6.1. Submitting the draft Law of the Republic of Armenia "On making supplements and amendments to the Law "On inspection bodies" to the Government for approval	<ul style="list-style-type: none"> - The management of inspection bodies, including the work of the councils is regulated, the mechanisms of quality assessment and accountability are upgraded - Databases necessary for the inspection supervision are available - Legislative problems detected as a result of 	Bureau for Co-ordination of Activities of Inspection Bodies State Revenue Committee Urban Development Committee	3 rd ten-day period of September 2023	No additional funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
			works implemented in 2018-2021 are eliminated			
7.	Simplifying the administration procedures and clarifying the sanctions	7.1. Submitting the draft Law of the Republic of Armenia "On making supplements and amendments to the Law of the Republic of Armenia "On administrative offences" to the Government for approval	<ul style="list-style-type: none"> - Human and financial resources spent per a unit of administration have decreased - Compatibility of the sanctions imposed for offences with its significance - is ensured - Double offences have decreased 	Bureau for Co-ordination of Activities of Inspection Bodies Urban Development Committee	2 nd ten-day period of December 2024	No additional funding is required
8.	Controls through clear procedures aimed at increasing the level of security, planned and targeted according to risks	8.1. Submitting the draft Law "On making amendments and supplements to the Law "On organising and conducting control in the Republic of Armenia" to the Government for approval	<ul style="list-style-type: none"> - Types of notifiable and non-notifiable controls are reviewed and clarified - Quantity of unscheduled controls has decreased - Grounds for controls, double controls are reviewed and the procedures are simplified - Administration aimed at preventing the offences is being implemented 	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Economy Ministry of Environment State Revenue Committee Urban Development Committee	1 st ten-day period of December 2024	No additional funding is required
9.	Regulating and clarifying supervision over the fields of food, veterinary and phytosanitary	<p>9.1. Submitting the draft Law "On making amendments and supplements to the Law "On veterinary" to the Government for approval</p> <p>9.2. Submitting the draft Law "On making amendments and supplements to the Law "On food safety" to the Government for approval</p> <p>9.3. Submitting the draft Law "On making amendments and supplements to the Law "On phytosanitary" to the Government for approval</p> <p>9.4. Submitting the draft Law "On making amendments and supplements to the Law "On feed" to the Government for approval</p> <p>9.5. Submitting the draft Law "On</p>	<ul style="list-style-type: none"> - Targeted supervision functions separated from the systems for service provision and policy elaboration - Higher level of maintaining the norms set in the fields of food and feed safety, veterinary and phytosanitary 	Bureau for Co-ordination of Activities of Inspection Bodies	1 st ten-day period of February 2024	No additional funding is required
				Ministry of Economy Ministry of Healthcare	1 st ten-day period of February 2024	No additional funding is required
				Inspection body responsible for the field	1 st ten-day period of February 2024	No additional funding is required
				Inspection body responsible for the field	1 st ten-day period of February 2024	No additional funding is required
				Bureau for Co-ordination of Activities of Inspection Bodies Inspection body responsible for the field	1 st ten-day period of February 2024	No additional funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation Period	Funding source and projected amount
1	2	3	4	5	6	7
		making amendments and supplements to the Law "On state supervision of food safety" to the Government for approval				
10.	Resolving the disputable issues of food supervision and safety	10.1. Submitting the Decision of the Government of the Republic of Armenia "On establishing the procedures for assigning national reference testing laboratories in the field of food safety" to the Government for approval	<ul style="list-style-type: none"> - National reference testing laboratories assigned in the field of food safety - Providing final protocols by the national reference testing laboratories in case of contesting the results of laboratory expert examination during the supervision 	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Economy Ministry of Healthcare Inspection body responsible for the field	2 nd ten-day period of December 2022	No additional funding is required
11.	Increasing the level of protection of the rights of employees	11.1. Submitting the draft Law "On making supplements to the Labour Code of the Republic of Armenia" to the Government for approval	<ul style="list-style-type: none"> - Digitised and improved mechanisms for the supervision carried out by the Healthcare and Labour Inspection Body - Introducing an electronic platform for concluding employment agreements mandatorily from 2023 for state bodies and from 2025 for non-state bodies 	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Labour and Social Affairs Inspection body responsible for the field	2 nd ten-day period of December 2022	No additional funding is required
12.	Operationally implementing supervision over the epidemiological situations, prevention of infectious diseases	12.1. Submitting the draft Law "On making amendments and supplements to Decision of the Prime Minister of the Republic of Armenia No 755-L of 11 June 2018" to the Prime Minister for approval	<ul style="list-style-type: none"> - Reorganised regional marz centres of the Healthcare and Labour Inspection Body 	Bureau for Co-ordination of Activities of Inspection Bodies Inspection body responsible for the field	1 st ten-day period of December 2022	State Budget or other funds not prohibited by law
13.	Supervising and analysing the organisation of education meeting the requirements of the legislation for the purpose of increasing the quality of education	13.1. Submitting the draft Laws of the Republic of Armenia "On state supervision of the field of education" and "On making supplements to the Code of administrative offences of the Republic of Armenia" to the Government for approval	<ul style="list-style-type: none"> - Legal regulations necessary and sufficient for the natural and effective operation of the Education Inspection Body - Submitting collected data on the organisation and quality of education, analysis and recommendations on the current situation and dynamics to the authorised body - Permanent monitoring of the level of implementation of state adopted policy by educational institutions, feedback 	Bureau for Co-ordination of Activities of Inspection Bodies Ministry of Education, Science, Culture and Sports Inspection body responsible for the field	1 st ten-day period of March 2023	No additional funding is required

1	2	3	4	5	6	7
14.	Targeted supervision and ensuring of safety of non-food products	14.1. Submitting the draft Law of the Republic of Armenia "On market surveillance" to the Government for approval	<ul style="list-style-type: none"> - Legal regulations necessary and sufficient for the natural and effective operation of the Market Surveillance Inspection Body - Directing the surveillance to the source of violation - Preventing and/or terminating the circulation of non-food products dangerous for human life and health, not meeting the requirements of domestic and interstate legislation - Promoting the establishment of up-to- date quality infrastructures 	<p>Bureau for Co-ordination of Activities of Inspection Bodies</p> <p>Ministry of Economy</p> <p>Inspection body responsible for the field</p>	2 nd ten-day period of June 2023	No additional funding is required
15.	Increasing the safety and quality of the services provided in the field of transport	15.1. Submitting draft Laws "On repealing the Law "On state supervision in the field of transport", "On Transport Inspectorate of the Republic of Armenia" and "On making amendments and supplements to the Law "On railway transport" to the Government for approval	<ul style="list-style-type: none"> - Legal regulations sufficient for the operation of inspection body exercising oversight in the field of transport - Clearly defined directions for supervision in the field of transport - Preventing the traffic of vehicles loaded more than permitted - Working regime for drivers defined by interstate agreements 	<p>Bureau for Co-ordination of Activities of Inspection Bodies</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>State Revenue Committee</p> <p>Inspection body responsible for the field</p>	1 st ten-day period of December 2022	No additional funding is required

Security Council Office

1	2	3	4	5	6	7
1	Establishing External Intelligence Service subordinate to the Prime Minister of the Republic of Armenia for the purpose of increasing the effectiveness of ensuring the security of the Republic of Armenia	<p>1.1. Elaborating drafts for making amendments and supplements to the Law of the Republic of Armenia "On external intelligence" and to related laws and submitting them to the Government of the Republic of Armenia for approval.</p> <p>1.2. Elaborating the stature, structure, staff-list of the External Intelligence Service and submitting it to the Prime Minister of the Republic of Armenia for approval.</p> <p>1.3. Elaborating procedures arising from the Law of the Republic of Armenia "On external intelligence" and submitting it to the relevant body for approval.</p>	Establishing a specialised service — carrying out external intelligence service and having its special role in the process of ensuring the security of the Republic of Armenia — subordinate to the Prime Minister of the Republic of Armenia	National Security Service	2021-2022	No additional funding is required
2	Envisaging the State Protection Service as a body subordinate to the Prime Minister by recognising the necessity of operational management of functions of the body replenished with military servicemen and endowed with the status of "other troops", as well as by considering that, in case of state protection service, the service is conditioned by the imperative to rapidly response to the situation and to take equivalent actions on a daily basis	<p>2.1. Elaborating draft laws "On making amendments and supplements to the Law of the Republic of Armenia "On ensuring the safety of persons subject to special state protection" and submitting them to the Government of the Republic of Armenia for approval.</p> <p>2.2. Elaborating the stature, structure, staff-list of the External Intelligence Service and submitting them to the Prime Minister of the Republic of Armenia for approval.</p>	Granting the State Protection Service a status of a body subordinate to the Prime Minister by removing it from the system of bodies of national security service.	National Security Service	2021-2022	No additional funding is required
3	Revising (reviewing) the National Security Strategy of the	3.1. Establishing an inter-agency commission for revising the National	Availability of an updated guiding document in the field of security, which in turn will		2021-2022	No additional

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	Republic of Armenia taking into account the new challenges faced by the Republic of Armenia.	Security Strategy of the Republic of Armenia. 3.2. Carrying out activities of revising the National Security Strategy of the Republic of Armenia.	contribute to modernising the security systems of Armenia, as well as to revising and harmonising other sectoral strategies and policies arising from the strategy.			funding is required

Office of the High Commissioner for Diaspora Affairs

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1.	Promoting repatriation and integrating repatriates	1.1. Submitting the draft Law of the Republic of Armenia "On repatriation"	The adoption of the Law will provide an opportunity for regulating the legal grounds for repatriation, defining the responsible state bodies, the scope of support arising from the status of a repatriate and those envisaged by the integration package		2 nd ten-day period of April 2022	No funding is required
		1.2. Establishing a centre for repatriation and integration and ensuring the activities thereof	<ul style="list-style-type: none"> - The Centre for Repatriation and Integration will serve as a unified platform for regulating all the matters and problems related to repatriation. - The accessibility and effectiveness of the entire repatriation process will be improved, which will provide an opportunity for regulating various problems related to the integration of repatriates, will contribute to implementing rapid, effective and complex services and the priority problems of the repatriates will be regulated. - Coordinating works with other state and non-governmental bodies. 	<ul style="list-style-type: none"> Ministry of Labour and Social Affairs Ministry of Territorial Administration and Infrastructure Migration Service State Revenue Committee Ministry of Education, Science, Culture and Sports Ministry of Healthcare Ministry of Economy 	2021-2026	<ul style="list-style-type: none"> State Budget of the Republic of Armenia AMD 23,000.0 thousand is envisaged for 2021 AMD 34,245.7 thousand is envisaged for 2022 /each year/ Other source not prohibited by the law of the Republic of Armenia /"Hovnanian" foundation will take financial participation —

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<ul style="list-style-type: none"> - The State will be more ready for the increase and maintenance of flows of voluntary repatriation and repatriation in the state of emergency. - An effective mechanism for detecting, recording and regulating the problems of repatriating and returning persons/families. <p>It is envisaged to provide services to at least 2500 persons in 2022.</p>	<p>Ministry of Defence Police</p>		33,661,440/
		1.3. Providing healthcare assistance to those repatriated from Syria and Lebanon	Up to 200 persons annually repatriated or temporarily moved from Syria and Lebanon will receive healthcare assistance within the scope of state order, which will provide an opportunity for resolving their priority medical problems (diagnosis and treatment, except for medical services provided using the latest and expensive technologies).	Ministry of Healthcare	2022-2026	Other source not prohibited by law of the Republic of Armenia
		1.4. Implementing a programme for support to repatriated students	Up to 100 repatriated students (moved to Armenia at least 6 months prior the academic year) in state higher education institutions of the Republic of Armenia will annually receive full or partial refund of tuition fee provided that they will live and work in Armenia in the specialty or in related fields for at least 3 years after the graduation.	Ministry of Education, Science, Culture and Sports	2022-2026	Other source not prohibited by law of the Republic of Armenia
		1.5. Implementing residential mortgage programmes for repatriates	Subsidise the bank interest rates for 100 repatriated families annually to acquire an apartment in marzes of the Republic of Armenia, as a result whereof housing issues of repatriates will be solved, as well as residential construction will develop in marzes.	The Central Bank (upon consent)	2023-2026	Other source not prohibited by law of the Republic of Armenia
		1.6. Providing business loans to	Business loans will be provided to repatriates for up to a five-year term on a competitive	Ministry of Economy	2023-2026	Other source not prohibited by law of the

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1		repatriates	basis in accordance with the submitted business plan — up to 50 business loans. Maximum amount of the loan will make AMD 2,500.0 thousand.	The Central Bank (upon consent)		Republic of Armenia
2.	Developing the Armenia-Diaspora co-operation	2.1. Submitting the draft Decision of the Government of the Republic of Armenia "On approving the strategy for developing the Armenia-Diaspora co-operation"	Adoption of the Decision of the Government of the Republic of Armenia will provide an opportunity for setting the main directions for the Armenia-Diaspora co-operation and the legal grounds for drawing up a unified pan-Armenian agenda	Bodies of the state administration system	3 rd ten-day period of June 2022	No funding is required
		2.2. Improving the legislation of the Republic of Armenia related to Diaspora Armenians	<ul style="list-style-type: none"> - Legislation of the Republic of Armenia in the field of repatriation, investments made by Diaspora, charity, acquisition of citizenship of the Republic of Armenia and other related fields will be examined, recommendations on and amendments to the relevant legislative acts of the Republic of Armenia will be submitted, which will contribute to the effective integration and involvement of Diaspora Armenians into the various fields of public life. - Annually submitting the draft or drafts of the legislative amendments concerning at least 1 field is envisaged. 	Bodies of the state administration system	2022-2026	No funding is required
		2.3. Implementing the Action "Step Towards Home"	<p>Implementing the programme will provide an opportunity for the adolescents and young people of Diaspora to visit the historical and cultural monuments, museums, educational centres, rural settlements, specially protected nature areas and to get acquainted with the rich biodiversity.</p> <p>Within the scope of the Action the participants will learn Armenian, native studies, national song and dance, will meet state, public officials, cultural and art figures; the</p>	<p>Ministry of Education, Science, Culture and Sports</p> <p>Ministry of Environment</p>	<p>3rd ten-day period of August 2022</p> <p>3rd ten-day period of August 2023</p> <p>3rd ten-day period of August 2024</p> <p>3rd ten-day period of August 2025</p> <p>3rd ten-day period of</p>	<p>State Budget of the Republic of Armenia</p> <p>AMD 83,649.2 thousand is envisaged in 2022</p> <p>AMD 161,811.9 thousand is envisaged starting from 2023 /each year/</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			participants will attend a number of sport and cultural events. Returning to their countries of residence, they will compare notes with their agemates, which will contribute to their visit to Armenia in the next years. Participation by 400 persons is envisaged in 2022.		August 2026	
		2.4. Implementing the Action "Training of Young Leaders of the Diaspora"	After being trained for a fortnight in Armenia, the participants of the Action will support the implementation of actions in their countries of residence for 1 year, they will have community meetings and represent the programmes of the office, etc. Every year 20 young Diaspora Armenians will attend the Action. During one year they will hold meetings with at least 1750 persons and send up to 50 press releases to the office.		3 rd ten-day period of July 2022 3 rd ten-day period of July 2023 3 rd ten-day period of July 2024 3 rd ten-day period of July 2025 3 rd ten-day period of July 2026	State Budget of the Republic of Armenia AMD 11,806.7 thousand is envisaged in 2022 AMD 21,601.0 thousand is envisaged starting from 2023 /each year/
		2.5. Involving Diaspora Armenian professionals of "Igorts" to work in the state administration system of the Republic of Armenia and of Artsakh	Within the scope of the programme, the highly qualified Diaspora Armenian professionals will be involved in the bodies of state administration system of the Republic of Armenia and Artsakh. At least 5 new programmes aimed at development of the Republic of Armenia will annually be jointly elaborated with the relevant field specialists of Armenia and Artsakh. As a result of the implementation of the Action, at least 25 % repatriation of specialists is envisaged per each year.	Bodies of the state administration system	2021-2026	State Budget of the Republic of Armenia AMD 123,872.3 thousand is envisaged in 2022 AMD 247,221.52 thousand is envisaged starting from 2023 /each year/
		2.6. Ensuring the awareness on Armenia-Diaspora cooperation	Ordering, broadcasting and promoting programmes, video materials, animation materials, live broadcasts, films on the Armenia-Diaspora cooperation, repatriation, investments made by the Diaspora,		2021-2026	State Budget of the Republic of Armenia AMD 60,000.0 thousand is envisaged in 2022

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			involvement of the professional potential of the Diaspora Armenians in the life in Armenia via social platforms, metric and satellite broadcasting of TV companies, community websites of the Diaspora. Satellite broadcasting of 110 materials is envisaged in 2022. It is expected that at least 40 percent of the Diaspora Armenian will watch the broadcasted materials.			/each year/
		2.7. Implementing the Action "Support to Armenian-language media in Georgia"	Ensuring the operation of 5 Armenian-language media in Georgia, as a result whereof the Georgian-Armenians will have an opportunity to get acquainted with the information concerning both the internal and external policy of Armenia and the Armenian community in Georgia.		2021-2026	State Budget of the Republic of Armenia AMD 10,000.0 thousand is envisaged in 2022 /each year/
		2.8. Establishing an institute of Commissioners for Diaspora Affairs	Commissioners for Diaspora Affairs will be appointed in all large communities of the Diaspora, which will be the representatives of the Office of the High Commissioner for Diaspora Affairs of the Republic of Armenia in Diaspora, by ensuring the permanent liaison with the communities, awareness raising about the programmes, detection of problems and will recommend directions for their resolution.	Ministry of Foreign Affairs	2021-2026	No funding is required
		2.9. Establishing a Diaspora Council	An advisory body consisting mainly of prominent Diaspora Armenian figures and sectoral specialists will be set up adjunct to the High Commissioner for Diaspora Affairs of the Republic of Armenia to discuss the programmes for the Armenia-Diaspora cooperation.	Ministry of Foreign Affairs	2022-2026	No funding is required
3.	Studying the Diaspora communities, revealing the	3.1. Revealing human potential of the Diaspora and road mapping thereof	Information on human potential available in the fields of specialisation, economy, science	Ministry of Foreign Affairs	2021-2026	State Budget of the Republic of Armenia

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	potential thereof and providing support to the communities		and education, culture and other fields will be extracted from the Internet and other open sources and each year it is envisaged to collect information about at least 50,000 Diaspora Armenian individuals.			AMD 75,000.0 thousand is envisaged in 2022 /each year/
		3.2. Conducting studies of Diaspora communities	Methods and plan-schedules for studying the Diaspora communities will be planned in 2022. Community passports will be drawn up according to countries, wherein the entire potential and all the operating structures of the community will be represented.		2022-2026	Other sources not prohibited by law of the Republic of Armenia
		3.3. Employment in Diaspora communities	<ul style="list-style-type: none"> - Working visits to the Diaspora communities to closely get acquainted with the community problems, discussing and elaborating ways for resolving them and supporting to the resolution thereof. - Community and individual meetings as a result of visits. - Taking part in cultural, community and other events organised in the communities. - Submitting programmes of the Government of the Republic of Armenia for Developing the Armenia-Diaspora co-operation. It is expected that at least 20 percent of the problems arisen in Armenian communities during the visits will receive a resolution. 	Ministry of Foreign Affairs	2 nd ten-day period of December 2021	State Budget of the Republic of Armenia AMD 51,045.8 thousand is envisaged in 2022 AMD 75,000.0 thousand — in 2023 AMD 100,000.0 thousand — in 2024 AMD 100,000.0 thousand — in 2024 AMD 100,000.0 thousand — in 2024
		3.4. Supporting the Armenian communities of the Diaspora	For the purpose of supporting the activities of educational-cultural centres of the Diaspora, logistics accessories will be provided, speeches of cultural figures from Armenia will be organised in the communities starting from 2023 on — at least 4 events annually.		2022-2026	State Budget of the Republic of Armenia AMD 40,000.0 thousand is envisaged in 2022 /each year/

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1		3.5. Holding cultural festivals in Armenia	In 2023 and 2025, a pan-Armenian cultural festival will be organised in Armenia, which will contribute to mutual cultural recognition, development of cultural links of Armenia and the Diaspora. Organising — every year — at least 1 cultural day(s) dedicated to Armenian communities in various countries, which will contribute to awareness raising in Armenia about the cultural life of the Diaspora.	Ministry of Education, Science, Culture and Sports	2023-2025	Other sources not prohibited by law of the Republic of Armenia
4.	Drawing up a unified Armenia-Diaspora agenda and involving the potential of the Diaspora in favour of the development of the Republic of Armenia	4.1. Holding pan-Armenian conferences in Armenia	- Up to 2500 persons — out of which 1800 from Diaspora — will take part in 3 conferences (on Diaspora Armenian political figures and state servants, investments and charity made by the Diaspora and Armenia-Diaspora pan-Armenian conferences) to be held in Armenia in 2022, during which problems about the development of the Armenia-Diaspora cooperation will be discussed and further actions will be outlined. - A Youth pan-Armenian conference will be held in 2023 with the participation of up to 800 Diaspora Armenians, during which problems of the youth in Armenia and Diaspora will be discussed, as well as a plan-schedule will be elaborated on the further cooperation. - Starting from 2024, organising 1 pan-Armenian conference annually is envisaged.	Bodies of the state administration system	2022-2026	State Budget of the Republic of Armenia AMD 129,325.5 thousand has been envisaged in 2022 Other sources not prohibited by law of the Republic of Armenia
		4.2. Organising regional conferences in Diaspora	Every year, at least 2 regional gathering-meeting will be organised, during which the scope of problems of separate communities and total region will be discussed, an action plan and the ways for their solution will be	Ministry of Foreign Affairs	2023-2025	State Budget of the Republic of Armenia Other sources not prohibited by law of the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			outlined.			Republic of Armenia
		4.3. Organising professional conferences and discussions	It is envisaged to organise 2 professional pan-Armenian conferences every year. It will provide an opportunity for establishing professional links, creating professional networks and implementing unified programmes.		2023-2026	State Budget of the Republic of Armenia Other sources not prohibited by law of the Republic of Armenia
		4.4. Involving the potential of the Diaspora in the development processes of the Republic of Armenia	By cooperating with agencies of the Republic of Armenia, involving of Diaspora Armenian specialists in the fields of primary importance for Armenia, including in the private sector, which will contribute to introducing and developing innovations in the relevant fields. Reforming in at least 2 fields annually is envisaged.	Bodies of the state administration system	2022-2026	No funding is required
		4.5. Involving Diaspora Armenians in various layers of public sector in the long and short terms	<ul style="list-style-type: none"> - Appointing Diaspora Armenians as deputy heads in the agencies of the Republic of Armenia, as appropriate; - Appointing Diaspora Armenians as advisers to the heads in agencies of the Republic of Armenia; - Involving Diaspora Armenian specialists in various layers of public sector in the long term and in a remote format for the purpose of providing expert and consultative services. 	Bodies of the state administration system	2022-2026	No funding is required
		4.6. Supporting Diaspora in making investments	<ul style="list-style-type: none"> - Providing information to Diaspora Armenians on the opportunities for making investments in Armenia and on the privileges provided by the State; - Providing document and consultative support to Diaspora Armenian investors; - Providing information to the Diaspora Armenian investors on the investment 	Ministry of Economy	2021-2026	No funding is required

1	2	3	4	5	6	7
1			programmes approved or pending at the draft stage in marzes of the Republic of Armenia.			
		4.7. Supporting Diaspora in implementation of charity programmes	<ul style="list-style-type: none"> - Supporting Diaspora in implementation of charity programmes in various fields in Armenia, including in localisation activities; - Supporting Diaspora in implementation of charity programmes in educational-cultural and other fields in rural communities of Armenia; - Creating an information platform of charity programmes implemented by the Diaspora after the independence of the Republic of Armenia. 	Ministry of Territorial Administration and Development Ministry of High-Tech Industry	2021-2026	No funding is required
		4.8. Supporting the formation and development of pan-Armenian professional networks	<ul style="list-style-type: none"> - Starting from 2022, support the formation of at least 1 new professional network annually; - Concluding a memorandum of cooperation with at least 1 professional network annually; - Support the formation of pan-Armenian professional networks with the expectation of elaborating and implementing unified action plans 	Bodies of the state administration system	2021-2026	No funding is required

Cadastre Committee

1	2	3	4	5	6	7
1	Establishing an integrated cadastre	1.1. Training of specialists of Spatial	Involving about 40 qualified specialists in the		1 st ten-day period of	State Budget of the

1	2	3	4	5	6	7
1		Data Management (GIS)	management of spatial data for carrying out the maintenance of basic and sectoral components of the Integrated Cadastre		December 2022 (ongoing)	Republic of Armenia and other means not prohibited by law AMD 40.0 million
		1.2. Creating sectoral components of the Integrated Cadastre and fully launching the system according to the preparedness of the sectors	Creating a database of sector-specific cadastres — creating a single unified information resource on the basis of information documents interconnected by the union of branch cadastres having geographical dimensions with spatial reference of data, by ensuring integration of the relevant branch cadastres into one unified platform	Ministry of Environment Ministry of Economy Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of December 2024	State Budget of the Republic of Armenia and other means not prohibited by law AMD 185.0 million
		1.3. Drawing up a terms of reference of national geoportal, acquiring and launching a programme	Launching software modules of basic and thematic layers, a national geoportal and defining a hierarchy of accessibility thereof	Ministry of Environment Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Education, Science Culture and Sports Ministry of High-Tech Industry Ministry of Emergency Situations Urban Development Committee Police Yerevan Municipality (upon consent) Infrastructure management organisations (upon consent)	ten-day period of December 2024	State Budget of the Republic of Armenia and other means not prohibited by law AMD 500.0 million
		1.4. Establishing and introducing a pilot sectoral cadastre	Establishing and introducing a single-sector cadastre which will enable to identify practical issues of integration and, where necessary,	Ministry of Territorial Administration and	3 rd ten-day period of December 2023	State Budget of the Republic of Armenia and other means not

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			make edits to the legal acts developed by the previous steps and other operational documents	Infrastructure		prohibited by law AMD 300.0 million
		1.5. Drawing up a terms of reference for technical means of the system (server system and management centre), acquiring and installing them	Installing and software maintenance of the server system, launching the cadastral and cartographic module, software maintenance of registries of basic and sectoral cadastres, establishing a management centre, installing a server system and establishing a management centre	Ministry of High-Tech Industry	3 rd ten-day period of December 2024	State Budget of the Republic of Armenia and other means not prohibited by law AMD 400.0 million
2	Elaborating a national spatial data infrastructure (standard)	2.1. Elaborating and modernising the normative-technical and legal documents concerning the spatial data, metadata banks of the Republic of Armenia	Adopting a legal act on data policy, defining the requirements for the thematic layers	Ministry of High-Tech Industry	3 rd ten-day period of December 2023	No funding is required
		2.2. Localising INSPIRE directives related to the EU spatial data and harmonising them with the normative-technical and legal documents in force in the fields of geodesy and cartography of the Republic of Armenia	Introducing a national spatial data infrastructure (standards)		3 rd ten-day period of December 2023	No funding is required
		2.3. Regulating the legal framework	Elaborating draft Laws of the Republic of Armenia "On making amendments and supplements to the Law "On geodesy and cartography", "On making amendments and supplements to the Law "On state registration of rights to property" aimed at ensuring legislative ground for creating a national spatial data infrastructure		3 rd ten-day period of December 2021	No funding is required
3	Updating the basic layers of geoinformative systems of the territory of the Republic of Armenia	3.1. Aerial photography of the territory of the Republic, works of creating a model of orthophotoplans and a digital elevation model	Updated chronological series of orthophotoplans of the entire territory of the Republic of Armenia and of the digital elevation model		2 nd ten-day period of December 2021	State Budget of the Republic of Armenia and other means not prohibited by law AMD 597,915.0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		3.2. Works of creating cartographic basis of the settlements of the Republic of Armenia in the geo-informative system	Updated chronological series of cartographic basis of about 41000 hectare territory of the Republic of Armenia		2 nd ten-day period of December 2022-2026 (ongoing)	State Budget of the Republic of Armenia and other means not prohibited by law AMD 1,650.0 million
4	Implementing cadastral map correction works	4.1. Making amendments to the legal acts in force, developing new regulations, where necessary	Improving the legal framework on the basis of legal problems revealed during map correction works, making amendments to Decision of the Government of the Republic of Armenia No 698-N of 29 April 2021		3 rd ten-day period of December 2022	No funding is required
		4.2. Correction works of cadastral maps of the communities covered by orthophotoplans of the Republic of Armenia	Plans of corrected cadastral districts of communities entirely covered by orthophotoplans of the Republic of Armenia, identifying the property not included in the cadastral map and field surveying		3 rd ten-day period of December 2022-2026 (ongoing)	State Budget of the Republic of Armenia and other means not prohibited by law AMD 400.0 million
		4.3. Observing additional points for the purpose of correction of cadastral districts of the communities of the Republic of Armenia	Surveying up to 25 points in each community being corrected		3 rd ten-day period of December 2022-2026 (ongoing)	State Budget of the Republic of Armenia and other means not prohibited by law AMD 180.0 million
5	Modernising the state geodesic network (GNSS)	5.1. Condensing, balancing the network, modernising software, updating server node	Condensing the network of permanent reference stations		3 rd ten-day period of December 2022	State Budget of the Republic of Armenia and other means not prohibited by law AMD 180.0 million
6	Updating the on-line card register for the maintenance of geographical names and creating printed materials	6.1. Maintaining and updating the state card register of geographic names of the Republic of Armenia and creating bulletins	Creating an amended and recovered Armenian electronic database of geographic names of the Republic of Armenia, ensuring relevant layer of National Spatial Data Infrastructures of the Republic of Armenia	Ministry of High-Tech Industry	2 nd ten-day period of December 2021-2023	State Budget of the Republic of Armenia and other means not prohibited by law AMD 30.0 million
		6.2. Creating amended and recovered Armenian printed glossaries and directories of geographic names of the	Printing amended and recovered Armenian glossaries and directories of geographic names of the Republic of Armenia and the world, which is necessary for the state,	Ministry of High-Tech Industry	2 nd ten-day period of December 2021-2023	State Budget of the Republic of Armenia and other means not prohibited by law AMD

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Republic of Armenia and the world	scientific and educational systems			10.0 million
7	Drawing up thematic atlases	7.1. An atlas of a new format — printed, multilingual, as well as with an option of being posted in the Internet	Updated multilingual atlas		2 nd ten-day period of December 2021-2026	State Budget of the Republic of Armenia and other means not prohibited by law AMD 170.0 million
8	Implementing geodesic works in the territory of the Republic of Armenia	8.1. Surveying geodesic points with relevant distribution within the territory of the Republic of Armenia	Installing, surveying new points and completely processing the data for raising the level of accuracy of the existing elevation model		2 nd ten-day period of December 2025	State Budget of the Republic of Armenia and other means not prohibited by law AMD 550.0 million
9	Creating basic cartographic layers of various scales in the territory of the Republic of Armenia	9.1. Transferring the maps to GIS environment	Transferring the available basic cartographic layers of various scales, creating bases		3 rd ten-day period of December 2025	No funding is required
		9.2. Compiling maps through the method of generalisation	Obtaining basic cartographic layers of various scales		3 rd ten-day period of December 2025	No funding is required
10	Introducing an on-line, automatic cadastre of immoveable property	10.1. Elaborating the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On state registration of rights to property", submitting it to the Office of the Prime Minister of the Republic of Armenia	Regulating the legislative framework, as a result whereof the documents required for the state registration of rights will be submitted by the bodies issuing them. In addition, they must be submitted only electronically through special channels or electronic information systems.		2 nd ten-day period of December 2023	No funding is required
		10.2. Elaborating the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On state registration of rights to property", submitting it to the Office of the Prime Minister of the Republic of Armenia	Regulating the legislative framework, as a result whereof the documents required for the application, amendment or termination of restrictions by the competent bodies applying the restriction will be submitted only electronically, through special channels between the Cadastre Committee and the relevant bodies and through electronic information systems under on-line regime	Ministry of Justice State Revenue Committee Prosecutor's Office (upon consent) Investigative Committee National Security Service	2 nd ten-day period of December 2026	State Budget of the Republic of Armenia and other means not prohibited by law AMD 10.0 million
		10.3. Verifying and identifying the subjects of laws in force in the text	Identifying the immoveable property entities, ensuring the accuracy of information provided	Ministry of Territorial Administration and	2 nd ten-day period of December 2024	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		database of the electronic system and those terminated, including on the basis of the information available in the communities and other state bodies	on-line, enabling the automatic application of restrictions	Infrastructure Police		
		10.4. Expanding the types of information provided on-line: developing new information packages, searching for information from cadastral maps maintained on-line	Significantly simplifying the procedure for acquiring information, reducing the deadlines for the provision thereof (immediately after the request)		2 nd ten-day period of December 2022 (ongoing)	No funding is required
		10.5. Introducing an on-line service meeting the requirements of each state body (The terms of reference is submitted by the relevant body. Prior the submission it is agreed with the Cadastre Committee)	Replenishing the group consisting of 15 members implementing identification of entities as a result of optimisation	Ministry of High-Tech Industry	2 nd ten-day period of December 2023	State Budget of the Republic of Armenia and other means not prohibited by law AMD 25.0 million
		10.6. Digitisation of cadastral files by optical character recognition (OCR) partially.	Making the digital archive complete and raising the level of legibility	Ministry of High-Tech Industry	2 nd ten-day period of December 2025	State Budget of the Republic of Armenia and other means not prohibited by law AMD 400.0 million
		10.7. Elaborating the draft Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On state registration of rights to property" and submitting it to the Office of the Prime Minister of the Republic of Armenia	Regulating the legislative framework, as a result whereof the cadastral file will be maintained only electronically.		2 nd ten-day period of December 2026 (ongoing)	No funding is required
11	Collecting, entering data on the addressed objects of the settlements of the Republic of Armenia and combining them with the cadastral maps	11.1. Collecting, entering data on the addressed objects of 1 urban and 1 rural settlement of the Community of Yerevan, combining them with the cadastral maps and pilot operation of the system	Preparatory works, combining the unified address register and the registry adjusted in the automated informative system of the address register with the cadastral maps	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry	3 rd ten-day period of December 2022	No funding is required
		11.2. Organising meetings with the heads of the communities in marz centres, communities, representing the procedure	1. Combining the unified address register and the registry adjusted in the unified information	Ministry of Territorial Administration and	2 nd ten-day period of June 2023	No funding is required

11	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		of using the information system of the address registry, training of specialists, as well as collecting, entering data on the addressed objects from all the communities and combining them with the cadastral maps	system of addresses with the cadastral maps	Infrastructure		
		11.3. Launching the unified address register and the information system of the address registry within the framework of the integrated cadastre and interoperability	Reflecting any change of renaming or numbering of the immovable property address made in the address registry and providing access for users, ensuring interoperability of address based state and private registers and other systems, as well as reflecting the information in the cadastral maps	Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry State Revenue Committee Police "EKENG" CJSC (upon consent)	2 nd ten-day period of December 2026	State Budget of the Republic of Armenia and other means not prohibited by law AMD 5.0 million
12	Implementing structural reforms with the purpose of raising the effectiveness of the registration processes of immovable property	12.1. Establishing a unified registration unit	Centralising the registration, provision of information, evaluation, archiving of cadastral files, maintenance of record-registration data and cadastral maps, developing a unified methodology		1 st ten-day period of December 2026	State Budget of the Republic of Armenia and other means not prohibited by law AMD 1, 500.0 million
		12.2. Optimising the offices providing services on account of development of services provided on-line, expansion of the list and geography of services provided by the operators (communities, "HayPost" CJSC, etc.). Establishing a consultation centre instead of optimised offices	Raising the effectiveness of and optimising the labour resources, reducing the expenses for the maintenance of Cadastre system, improving the quality of servicing, expanding the geography of servicing		3 rd ten-day period of December 2024 (ongoing)	State Budget of the Republic of Armenia and other means not prohibited by law AMD 300.0 million
13	Improving and developing the immovable property market	13.1. Submitting the Draft Law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia "On immovable property appraisal activities" to the Office of the	Expanding, establishing the scope of market assessment and raising the level of confidence of the market participants and the public towards those carrying out the appraisal activities		2 nd ten-day period of December 2021	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Prime Minister of the Republic of Armenia				
		13.2. Regulating and developing the activities of immovable property agents (brokers)	Legislative regulation, introducing new tool kit		2 nd ten-day period of December 2023	State Budget of the Republic of Armenia and other means not prohibited by law AMD 60.0 million
14	Approving the cadastral values of the lands of agricultural significance	14.1. Adopting a decision of the Government of the Republic of Armenia "On approving the cadastral values of the lands of agricultural significance"	Approving the cadastral values of the lands of agricultural significance, which will ensure base values for land parcels for creating taxation bases of the agricultural land parcels deemed to be an immovable property taxable object		2 nd ten-day period of December 2021	No funding is required
15	Establishing 2024-2026 and 2027-2029 taxation bases of the immovable property in the Republic of Armenia	15.1. Appraising (re-appraising) immovable property deemed to be an immovable property taxable object by the data record-registered as of 1 July 2023 and exchanging information, data thereon through the interoperability platform — providing them electronically to the operator of the unified platform of electronic community management (UPECM)	Establishing 2024-2026 taxation bases of the immovable property deemed to be an immovable property taxable object of the Republic of Armenia, which will enable the local self-government bodies to record-register and accept the payments of the immovable property tax for 2024-2026		3 rd den-day period of September 2023	No funding is required
		15.2. Appraising (re-appraising) immovable property deemed to be an immovable property taxable object by the data record-registered as of 1 July 2026 and exchanging information, data thereon through the interoperability platform — providing them electronically to the operator of the unified platform of electronic community management (UPECM)	Establishing 2027-2029 taxation bases of the immovable property deemed to be an immovable property taxable object of the Republic of Armenia, which will enable the local self-government bodies to record-register and accept the payments of the immovable property tax for 2027-2029		3 rd den-day period of September 2026	No funding is required
16	Drawing up a report on availability and distribution of the land fund	16.1. Drawing up a package of draft decision of the Government of the	Approving the Decision of the Government of the Republic of Armenia "On the report on		3 rd den-day period of September of each year	No funding is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	(balance of land resources) of the Republic of Armenia	Republic of Armenia "On the report on availability and distribution of the land fund (balance of land resources) of the Republic of Armenia for each year" and submitting it to the Government of the Republic of Armenia through the procedure prescribed	availability and distribution of the land fund (balance of land resources) of the Republic of Armenia for each year" the updated and adjusted data whereof may be used by all the interested state bodies, organisations and persons			
17	Replenishing the personnel bank	17.1. Cooperating with higher education institutions implementing sectoral educational programmes, reviewing educational programmes, establishing laboratories	Engaging specialists highly qualified in the field deriving from the actions of the development programme of the Cadastre Committee, as a result whereof the Cadastre Committee will be replenished with young specialists under the age of 25 who meet the requirements of science and techniques and are knowledgeable, who will gain relevant professional knowledge and skills in the jointly established scientific-educational laboratories.	Ministry of Education, Science, Culture and Sports	2022-2026	State Budget of the Republic of Armenia and other means not prohibited by law AMD 50.0 million

Nuclear Safety Regulatory Committee

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1.	Regulation of new legal relations in the field of atomic energy use	Submitting the draft Law of the Republic of Armenia "On atomic energy" to the Office of the Prime Minister of the Republic of Armenia	Enshrining requirements of the international treaties (amendment to the Convention on Physical Protection of Nuclear Material, Joint Convention on the Safety of Spent Fuel Management and on the Safety of Radioactive Waste Management) ratified by the Republic of Armenia following the entry into force of the Law of the Republic of Armenia "On use of atomic energy for peaceful purposes", integrating the recommendations of IAEA		3 rd ten-day period of September 2024	Maintenance expenses, no additional funding from the State Budget of the Republic of Armenia is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			missions, approximating the Law with the Directives of the European Union 2009/71 of 25 June 2009 establishing a Community framework for the nuclear safety of nuclear installations and 2011/70 of 19 July 2011 establishing a Community framework for the responsible and safe management of spent fuel and radioactive waste			
2.	Bringing the legislation on the field of atomic energy use into compliance with the Directives of the European Union (2013/51/ of 22 October 2013 "On laying down the requirements for the protection of the health of the general public with regard to radioactive substances in water intended for human consumption") and the requirements for IAEA safety standards	Submitting the draft Decision of the Government of the Republic of Armenia "On approving the permissible limits of radioactive substances in water intended for consumption" to the Office of the Prime Minister of the Republic of Armenia	Ensuring the safety of population, protection of the environment against potential harmful impact from exposure to ionising radiation		2 nd ten-day period of September 2025	Maintenance expenses, no additional funding from the State Budget of the Republic of Armenia is required
3.	Bringing the legislation on the field of atomic energy use into compliance with the Directives of the European Union (Directive 2013/59/ of 5 December 2013 laying down basic safety standards for protection against the dangers arising from exposure to ionising radiation, and repealing Directives 89/618, 90/641, 96/29/, 97/43 and 2003/122/) and the requirements for IAEA safety standards	Submitting the draft Decision of the Government of the Republic of Armenia "On approving the requirements for the safety of ionising radiation and safety of protection from ionising radiation" to the Office of the Prime Minister of the Republic of Armenia	Ensuring the safety of population, personnel of facilities using atomic energy, protection of the environment against potential harmful impact from exposure to ionising radiation		2 nd ten-day period of November 2025	Maintenance expenses, no additional funding from the State Budget of the Republic of Armenia is required
4.	Bringing the legislation on the field of atomic energy use into compliance with the Directives of the European Union (2006/117 of 20 November 2006 "On the supervision and control of shipments of radioactive waste and	Submitting the draft Decision of the Government of the Republic of Armenia "On shipments of radioactive waste and spent fuel" to the Office of the Prime Minister of	Ensuring the safety of population, personnel of facilities using atomic energy, protection of the environment against potential harmful impact from exposure to ionising radiation		3 rd ten-day period of November 2025	Maintenance expenses, no additional funding from the State Budget of the Republic of Armenia is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	spent fuel") and the requirements for IAEA safety standards	the Republic of Armenia				

State Revenue Committee

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
1.	Modernising the electronic systems and infrastructures	1.1. Improving and automating of analytical tools	Expanding and introducing tools implemented through the automated method of standard analysis. As a result 59 standard analytical and reporting methods and at least 66 risk criteria apply.		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)
			Expanding the capacities of the Monitoring Centre of the State Revenue Committee. Centralising the implemented analysis in the Monitoring Centre. As a result the scope of the notified taxpayers will be expanded by at least 15 % due to increase in the risk criteria.		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 15.0 million)
		1.2. Launching an electronic platform for refunding the interest amounts paid for the servicing of a mortgage loan	Automating the process by launching an electronic platform for refund of interest amounts paid for the servicing of a mortgage loan, reducing the time period for refunding and decreasing human resources for study. As a result the process of refunding of interest amounts paid for the servicing of a mortgage loan is automated. Refunding of interest amounts paid for the servicing of a mortgage loan will be made within a period of	The Central Bank (upon consent) Ministry of Finance Cadastre Committee "ACRA Credit Reporting" CJSC (upon consent)	2021-2023 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million)

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
			2-5 working days.			
		1.3. Improving the systems for collection of customs fees and other fees	<p>Elaborating and introducing a system for electronically paying the customs fees and other fees collected by the customs authority.</p> <p>As a result the system for collecting the customs fees is modernised. The format for identifying and approving the amounts repaid by the Treasury of the Republic of Armenia is digitised by 100 %. At least 50 % of economic entities carrying out foreign economic activities pay the customs fees and other fees on-line.</p>	Ministry of High-Tech Industry	1 st ten-day period of December 2021	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million)
		1.4. Introducing mobile applications of electronic systems for issuing settlement documents and submitting reports	<p>Expanding the scope of the system users and simplifying the document circulation by introducing handy electronic tools for the taxpayers, particularly for SME entities.</p> <p>As a result the following is elaborated and operate:</p> <ol style="list-style-type: none"> 1. A new platform and mobile application of electronic services provided to natural persons; 2. A mobile application of a platform for submitting tax calculations and reports; 3. A new WEB platform and a mobile application for issuing tax bills. 	Ministry of High-Tech Industry	3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 700.0 million)
		1.5. Improving the e-systems for processing the information received from third persons	<p>Ensuring availability of information received from the third persons on the immoveable property owners and the change of the latters in the e-system.</p> <p>As a result WEB systems for receiving data from bodies conducting registration of immoveable property are elaborated and</p>	<p>Police</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Civil Aviation Committee</p> <p>"EKENG" CJSC</p>	3 rd ten-day period of December 2024	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 50.0 million)

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
			introduced.			
		1.6. Creating tools for elaborating databases with modern structure for Big Data, expanding and developing the tool kit	Introducing analytic reports, applying modern scientific technologies for data analysis for the purpose of implementing tax targeted administration. As a result all the employers of the tax system of the State Revenue Committee use these tools and at least 5 agencies use the programmed reports.	Ministry of High-Tech Industry	3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)
		1.7. Elaborating systems with machine-learning artificial intelligence	Introducing systems for management and analysis of information flows. As a result elements with machine-learning artificial intelligence are introduced in the systems "Taxpayers subject to inspection", "Tracking of goods".	Ministry of High-Tech Industry	3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 380.0 million)
		1.8. Strengthening and improving the capacities of electronic management systems	Strengthening and improving the operation capacities of electronic management systems, ensuring uninterrupted operation of the system. Improving the effectiveness of tax administration by 0.5-0.7 percentage points at the end of the programme. As a result a new server system is introduced and operates, the electronic systems work uninterruptedly under a 24/7 regime	Ministry of High-Tech Industry	3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 500.0 million)
		1.9. Ensuring an option to output the data reflected in settlement documents (tax invoices, cash register receipts, etc.)	Ensuring an opportunity for comparing the prices of goods sold by taxpayers based on the data of settlement documents and as a result thereof identifying risky taxpayers who cause price violations. As a result the system is introduced.		3 rd ten-day period of December 2021	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 50.0 million)
		1.10. Introducing electronic system of automatic release of goods and	Reducing time spent on customs operations. As a result, the system "National One Stop	Ministry of High-Tech Industry	3 rd ten-day period of December 2022	State Budget of the Republic of Armenia,

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
		vehicles (automatic release) without visiting the locations of customs authorities	Shop for Foreign Trade of the Republic of Armenia" is modernised. At least 30% of product declarations are released automatically through an automatic electronic system. The release time of product declarations is reduced by at least 70%.			funding sources not prohibited by law (AMD 50.0 million)
2.	Improving the quality of servicing the taxpayers and expanding the services provided	2.1. Ensuring an opportunity for the tax authority and the taxpayers to communicate with each other completely electronically through appropriate software	Exchanging all documents related to inspections and examinations electronically and through a personal office. As a result the system is introduced. The time spent on the process of submitting documents to the taxpayer is reduced by at least 10 working days.	Ministry of High-Tech Industry	2 nd ten-day period of December 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 30.0 million)
		2.2. Elaborating and introducing a new subsystem for managing the customs declarations and notifications	Reducing the number of visits to the customs authority by the economic entities and customs authority-economic entity contacts, as well as reducing the time spent and the volume of activities due to the introduction of a subsystem for the management of notifications. At the same time, significantly increasing the efficiency of management of the existing works and resources by introducing a sub-module for the management of declarations. As a result, the system is introduced. All the customs declarations are managed through the given system.	Ministry of High-Tech Industry	3 rd ten-day period of March 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)
		2.3. Improving the system of the law-abiding taxpayers	Encouraging the bona fide and law-abiding behaviour of the taxpayers, expanding and introducing simplified tax and customs procedures for them by ensuring the rooting of the principle of voluntarily fulfilling tax obligations by the taxpayers and the further enhancement of the State-taxpayer partnering		2022-2026 (ongoing)	State Budget of the Republic of Armenia (AMD 7.0 million)

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
			relations, in order the payment of the tax would not be considered only as an obligation, but also it would be appreciated and be more attractive. As a result, the number of entities having received a certificate of a law-abiding taxpayers has increased by at least 30%.			
		2.4. Introducing a modern system for managing the human resources of the State Revenue Committee	The new inclusive system for the selection, appointment, training and certification of tax and customs officers is in line with the international best practices. As a result, the necessary amendments to the relevant regulatory legal acts are made.		3 rd ten-day period of December 2026	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 135.0 million)
		2.5. Continuously improving the system for notifying and training the taxpayers	Increasing the level of awareness about the tax and customs legislation. Every year, minimum 400 academic/hour course is ensured about the tax and customs legislation for the taxpayers. Every year, implementing at least 20 actions of public awareness raising by mass media, official website of the State Revenue Committee, social platforms and other means.		2021-2026 (ongoing)	No additional funding is required
		2.6. Organising inquiries on the procedures of tax and customs administration	Assessing the standpoint of the taxpayers about the tax and customs administration implemented. Conducting inquiries on the standpoint of the taxpayers at least twice a year.		2022-2026 (ongoing)	Funding sources not prohibited by law (AMD equivalent to USD 75.0 thousand)
		2.7. Reducing the terms of crediting to the unified account the compensated amount subject to crediting to the unified account through the procedure established by the legislation	Easing the administrative burden. Reducing, by 5% annually, the average terms of crediting the compensated amount to the unified account through the procedure established by legislation.		2021-2023 (ongoing)	No additional funding is required

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
		2.8 Revealing and preventing corruption risks and phenomenon in the tax and customs bodies	Reducing corruption risks, availability of a tool kit for effective and inclusive fight against corruption. Information received from all the alarms containing corruption phenomena is verified.		2021-2023 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 25.0 million)
		2.9. Establishing a modern centre for customs formulations	The cost-consumption and time-consumption of customs processes are reduced. As a result, the vision of the operation of centres for customs formulations is approved throughout the entire territory of the Republic of Armenia and at least one modern centre for customs formulations is established.		3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 14.0 million)
3.	Reducing the shadow by improving the systems for managing the tax control risks	3.1. Improving the legality of activities carried out by economic entities or the discipline of full documentation of transactions, perfecting the control tool kit	Reducing the shadow economy, increasing tax discipline, increasing tax revenues, as a result whereof, at the end of the implementation of the programme, the Taxes/GDP ratio will improve by about 2.6 percentage points under other equal conditions. At least 7% increase in the number of settlement documents issued and at least 10% increase in sales turnover, each year compared to the previous year.		2021-2026 (ongoing)	No additional funding is required
		3.2. Improving the tax discipline of taxpayers carrying out imports from the Member States of the Eurasian Economic Union to the Republic of Armenia and improving the control tool	Reducing the shadow economy, increasing the tax discipline, increasing the tax revenues. Minimum 20 % of the imports from the Member States of the Eurasian Economic Union to the Republic of Armenia are studied.		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 300.0 million)
		3.3. Improving the mechanisms for calculating tax obligations	Improving indirect methods for tax calculation and introducing rules for preventing misuse of tax planning in accordance with the international practice. As a result relevant legislative acts are	Ministry of Finance 2022-2026 (ongoing)	3 rd ten-day period of September 2022	No additional funding is required State Budget of the Republic of Armenia, funding sources not

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
			adopted. Improving the regulations for transfer pricing. As a result, secondary legislative acts related to transfer pricing are adopted.			prohibited by law (AMD equivalent to USD 100.0 thousand annually)
		3.4. Improving the system of assessment of the sectoral tax potential of value added tax, profit tax and income tax, in cooperation with the International Monetary Fund, within the framework of possible technical assistance to be provided by the latter	Assessing the tax potential of the sectors of economic activity in terms of value added tax, profit tax and income tax and assessing the tax administration gap. As a result, the assessment of the tax gap on the value added tax, profit tax and income tax according to the sectors is sent to the Ministry of Finance of the Republic of Armenia.		2021-2023	Funding sources not prohibited by law
		3.5. Reviewing and improving the risk management systems	Reviewing the electronic system of selectivity of complex tax controls. As a result, relevant software changes are operated based on the risk standards reviewed in the electronic automated management system of selectivity of the taxpayers subject to control and on the modern analytical tools.		3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million according to the schedule prescribed by the strategy of the State Revenue Committee)
4.	Increasing effectiveness of customs control by improving customs risk management tool kit	4.1. Improving and simplifying the customs risk management tool kit	Simplifying the customs control carried out after the release of goods and automating the system. As a result, the simplified and automated system for the customs control carried out after the release of goods is launched.		3 rd ten-day period of December 2025	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 90.0 million)
		4.2. Harmonising the customs and tax risk management systems	Integrating the customs and tax risk management systems, developing a compatibility model, accurate targeting of economic entities as a result of comparing and analysing large-scale tax and customs databases.		3 rd ten-day period of March 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 150.0 million)

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
			As a result, the customs and tax risk management systems are integrated.			
		4.3. Introducing a system for "Unified Database of Customs Offences"	<p>Targeting economic entities having committed an offence in the customs sector.</p> <p>As a result, the system is introduced and harmonised with the "Risk Management" System of the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System. Forms, acts and protocols applied by the structural subdivisions of the Customs Service of the State Revenue Committee of the Republic of Armenia are digitised.</p>		3 rd ten-day period of March 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 35.0 million)
		4.4. Elaborating risk indicators for the purpose of regulating customs operations related to postal (courier) items — formulating risk indicators of frequency of border crossings through passport and Public Service Number data, elaborating risk indicators based on the data on the weight and frequency of border crossings of goods	<p>Classifying items imported on the basis of risk indicators, according to personal or non-personal use, reducing physical contact of customs officials with citizens.</p> <p>As a result, it will be possible to classify the items imported on the basis of risk indicators as items for personal or non-personal use, the physical contact of the customs officials with the citizens will be minimised. Increase in customs payments collected from postal (courier) items equivalent to at least the increase in the volume of imports of postal items for non-personal use.</p>	National Security Service	1 st ten-day period of June 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 30.0 million)
5.	Improving the "One Stop Shop" System	5.1. Developing a new model for the use of weighing system data, integrating the centralised system of scales operating at the state border crossing points of the Republic of Armenia into the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System	<p>Improving the software of weighing system.</p> <p>As a result, the weighing system is integrated with the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System. All the weighings are carried out through the introduced system.</p>		3 rd ten-day period of December 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 30.0 million)

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
		5.2. Introducing an e-system for issuing permission documentation required for customs formulations	Reducing time spent on customs operations. As a result, the e-system for issuing permission documentation required for customs formulations is introduced. Permission documentation issued, for implementing customs operations, only electronically makes at least 70 % of the total.	Ministry of Finance Ministry of Economy Ministry of Healthcare Ministry of Education, Science, Culture and Sports Ministry of Environment Ministry of Defence Ministry of Territorial Administration and Infrastructure Ministry of High-Tech Industry National Security Service Police Food Safety Inspection Body	3 rd ten-day period of December 2022	No additional funding is required
		5.3. Integrating other systems operating at the state border crossing points of the Republic of Armenia into the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System	Reducing time spent on customs operations. As a result, other systems operating at the state border crossing points of the Republic of Armenia are integrated into the "National One Stop Shop for Foreign Trade of the Republic of Armenia" System. Time spent on exercising customs control is reduced by 10 %.	Ministry of High-Tech Industry "EKENG" CJSC (upon consent)	3 rd ten-day period of December 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 35.0 million)
		5.4. Jointly using the existing control tools by the State Revenue Committee of the Republic of Armenia and the National Security Service of the Republic of Armenia — integrating the systems of National One Stop Shop for Foreign Trade of the Republic of Armenia and EBMS (Electronic Border	Increasing the level of control over the border crossings of natural persons at high risk through the introduction of a "smart" risk management system. As a result the systems are integrated. Targeted control is exercised during the border crossings of natural persons through	National Security Service Ministry of High-Tech Industry	3 rd ten-day period of December 2023	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 42.0 million)

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
		Management Information System).	the introduced system.			
		5.5. Modernising the basic electronic control systems required for the final introduction of the "One Stop Shop" system, elaborating and introducing new systems	<p>Modernising and launching the basic electronic control systems required for the final introduction of the "One Stop Shop" system, which will simplify the process of crossing the customs border, thus contributing to the increase of investment attractiveness.</p> <p>As a result, the electronic system is modernised and applied. 90% of electronic systems and more have been brought into compliance with the requirements of the legal acts in force. 90% of the permission documentation required for the implementation of foreign economic activity is digitised. 80% of economic entities engaged in foreign economic activity and more use the introduced electronic systems.</p>	Ministry of High-Tech Industry	3 rd ten-day period of December 2023	Funding sources not prohibited by law
6.	Strengthening the international cooperation	6.1. Introducing international standards for exchanging information within the scope of membership of the Republic of Armenia to the Global Forum on Transparency and Exchange of Information for Tax Purposes of the Organisation for Economic Co-operation and Development (OECD)	<p>Ensuring the fulfilment of obligations undertaken by the Republic of Armenia.</p> <p>As a result, at least "largely compliant" expert evaluation rating is acquired.</p>	The Central Bank (upon consent)	2 nd ten-day period of December 2021 (ongoing)	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 10.0 million)
		6.2. Implementing works aimed at introducing Common Reporting Standard of OECD	<p>Elaborating a roadmap of introducing an informative system automatically or spontaneously for the purpose of taxation in the Republic of Armenia.</p> <p>As a result the roadmap is elaborated.</p>	Ministry of High-Tech Industry	3 rd ten-day period of April 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 10.0 million)
		6.3. Implementing works ensuring the application of the standards of the Framework of Base Erosion and Profit	Fulfilling the international obligations undertaken by the Republic of Armenia.		2021-2026 (ongoing)	State Budget of the Republic of Armenia, funding sources not

N/ N	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	6	7	8
		Shifting that concern the functions of the tax body	As a result the standards are introduced.			prohibited by law (AMD 10.0 million)
		6.4. Integrating with the systems for cross-border electronic delivery of documents/exchanging information within the scope of the Eastern Partnership	Ensuring the possibility of receiving electronic settlement documents from foreign organisations and sending settlement documents abroad by the organisations registered in the Republic of Armenia by joining one or several electronic delivery systems. As a result, connection to one or more electronic delivery systems is conducted. An opportunity to receive electronic settlement documents from foreign organisations and sending settlement documents abroad by the organisations registered in the Republic of Armenia is available.	Office of the Prime Minister "EKENG" CJSC (upon consent)	3 rd ten-day period of June 2022	State Budget of the Republic of Armenia, funding sources not prohibited by law (AMD 100.0 million)

Urban Development Committee

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
1	Establishing grounds required for implementation of a state policy on urban development at the territorial level	1.1. "Drawing up urban development project (territorial planning) documents" within the framework of the 2017-2024 programme — drawing up combined micro-regional spatial planning documents	Combined micro-regional spatial planning documents of Vayots Dzor, Armavir, Aragatsofn, Lori, Kotayk, Shirak, Gegharkunik Marzes	Ministry of Territorial Administration and Infrastructure Ministry of Economy Chamber of Architects (upon consent)	2021 -1 July 2024	State Budget In 2021 AMD 199,936.0 thousand In 2022 - AMD 464,684.0 thousand In 2023 - AMD 267,671.0 thousand 2024

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						According to the amounts approved by the state mid-term expenditure framework of the Republic of Armenia
		1.2. Elaborating a project for zoning the part of Lchashen-Sevan Peninsula of "Sevan" National Park and the draft charter for urban development	Creating favourable conditions for investments in the recreational zone of Lake Sevan	Ministry of Territorial Administration and Infrastructure Chamber of Architects (upon consent) Ministry of Environment Ministry of Economy "Sevan National Park" state non-commercial organisation (upon consent)	End of 1 st semester 2021-2022	No additional funding is required (the required AMD 43,000.0 thousand has been allocated in 2020)
		1.3. Supporting the urban development activities in the borderline communities	Resolving the main issues of urban development of borderline communities through elaborating packages of investment programmes for development based on the recommendations approved within the scope of micro-regional documents, ensuring safe living environment, improving demographic indicators	Ministry of Territorial Administration and Infrastructure Ministry of Economy Marzpetarans (except for the Marzpetaran of Kotayk Marz)	1 st quarter of 2021-2026	The amount and sources of funding will be specified after the Government approves the investment packages
		1.4. Elaborating the Task of the Resettlement Master Plan and the Master Plan of the Republic of Armenia	Elaborating a strategy for sustainable territorial development of the country through sequential drawing up of documents at national and local level (resettlement and territorial organisation, detailed urban development zoning) and effective spatial planning based thereon taking into account the socio-economic factors, engineering-geological, engineering-transport, natural conditions and resources, other peculiarities	Bodies included in the composition of the inter-agency commission established by Decision of the Prime Minister N 1064-A of 22 December 2009 Ministry of Defence	Elaborating the Task of the Master Plan — 2 nd ten-day period of December 2024 Elaborating the Master Plan — 2026 (ongoing up to 2027)	No funding is required for elaboration of the Task of the Plan. State Budget. The amount for funding the elaboration of the Plan will be specified after the Government approves the Task

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			of ecological situation, cultural heritage, geography and region			
		1.5. Submitting the draft Decisions of the Government "On making amendments to the Law "On urban development" and "On approving the procedure for drawing up, examining, coordinating, approving and changing the area planning designs" to the Office of the Prime Minister	The Law "On urban development" prescribes the concept of "area planning design". The area planning design is a more detailed document for urban development regulation, which includes the main criteria in accordance with the urban development norms of the areas adjacent to the interstate or national roads, special regulation zones, constructed districts or those being newly constructed, which at the same time contribute to determining the investment attractiveness of the area.	Ministry of Territorial Administration and Infrastructure Ministry of Economy Chamber of Architects (upon consent)	2021-November 2022	No funding is required
		1.6.1. Elaborating the draft Decision of the Government of the Republic of Armenia on approving the Master Plan of territorial organisation of the tourism system of the Republic of Armenia 1.6.2. Elaborating the Task of the Master Plan of territorial organisation of the tourism system of the Republic of Armenia	Comprehensive assessment of existing resource potential and that being improved, establishing an interconnected network of sustainable tourism system based thereon by ensuring the use of resources economically, assessment of recreational capacity of areas, prevention of overcrowding of natural ecosystems, assessment of existing infrastructure, nomination of a unified outline of planning organisation of the reform.	Ministry of Economy	2 nd ten-day period of December 2024 2 nd ten-day period of December 2025	No funding is required
		1.7. Elaborating the draft Decision of the Government "On approving the methodology of urban development regulations for historical construction of settlements in Armenia, restoration, reconstruction and reuse of architectural and natural heritage"	An elaborated system of criteria and regulators of interventions on the architectural and natural heritage of the formulated urban development environments of the settlements and preserved urban development heritage	Ministry of Education, Science, Culture and Sports	2025- 1 st quarter of 2026	No funding is required
		1.8. Founding a new residential district in Shurnukh settlement of Goris community of Syunik Marz	Ensuring housing conditions — by construction of 13 mansions — for families deprived of the possibility to manage their residential property (including land parcels	Ministry of Territorial Administration and Infrastructure	2021-3 rd quarter of 2022	State Budget The total amount of contracts concluded for the

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			and auxiliary constructions) because of zoning in Shurnukh settlement of Goris community of Syunik Marz	Cadastre Committee Ministry of Labour and Social Affairs		implementation of the Programme makes AMD 1,200,901.8 thousand, out of which — AMD 470,129.8 thousand — in 2021, AMD 730,772.0 thousand — in 2022
		1.9.1. Submitting the draft Law "On site development of the Small Centre of Yerevan" to the Office of the Prime Minister 1.9.2. Submitting the draft Decision of the Government "On making supplements to Decision of the Government of the Republic of Armenia No 728-N of 26 June 2009" to the Office of the Prime Minister	Along with the balanced spatial development of the capital city, defining the peculiarities of the urban development activity of the Small Centre of Yerevan, preserving the identity of the architectural image, improving the aesthetic environment of construction, creating a safe, attractive and comfortable living environment.	Yerevan Municipality (upon consent) Ministry of Education, Science, Culture and Sports Cadastre Committee	2023	No funding is required
2.	Implementing the process of granting urban development permits completely through an on-line system	2.1. Implementing the programme of introducing a state urban development informative system (Urban Development Cadastre)	Through the creation of a state urban development informative system in the whole territory of the Republic with technical and software support, to carry out a significant part of the functions through a unified electronic system, outlining the recommendations of legislative regulation and enshrining the ways of solving the latter.	Ministry of Territorial Administration and Infrastructure Ministry of Economy Cadastre Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	2024	State Budget, EU grants The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-justifications
3.	Reducing the stages of issuance of urban development permits and	3.1. Submitting the draft Decision of the Government "On making	Reviewing the procedures prescribed for construction, organising procedures with all	Ministry of Territorial Administration and	3 rd ten-day period of	No funding is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
	reviewing the scope of activities requiring permits in terms of content	amendments to Decision of the Government of the Republic of Armenia No 596-N of 19 March 2015" to the Office of the Prime Minister	the bodies and organisations taking part in the procedures through the integrated unified electronic system "e-permits". The system will provide an opportunity for exercising the monitoring of the procedures and it will serve as a unified information database of the construction sector	Infrastructure Ministry of High-Tech Industry Ministry of Economy Cadastre Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	September 2022	
		3.2. Improving the processes of urban development activities	It is expected to simplify urban development processes, reduce the terms of procedures, eliminate the repetitive functions. As a result, increasing the investment flow in the construction sector and developing a business environment.	Ministry of Economy Ministry of Territorial Administration and Infrastructure Ministry of Environment Cadastre Committee Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	3 rd ten-day period of December of each year, 2022-2026, end date – 3 rd ten-day period of December 2026	No funding is required
4.	Approving maps of zones with prescription of specific urban development requirements for large communities that will be available on-line	4.1. Developing joint schemes for the construction of special regulation zones adjacent to the interstate and national roads adjacent to the entrances of cities of Yerevan, Gyumri	Ensuring the safety of state roads, regulating the construction of adjacent areas as specially regulated urban development objects by creating a comfortable environment with high-value aesthetic features of urban development features of the territories, considering the	Ministry of Territorial Administration and Infrastructure	2025	State Budget, EU grants The amount of financial means required will be specified during the elaboration of the action

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		and Vanadzor	cities of Yerevan, Gyumri and Vanadzor as a matter of priority.			based on the relevant calculation-justifications
5.	Ensuring the development, modernisation of regulatory documents of the field of urban development and harmonisation thereof with international norms, according to the priorities of solving the existing problems	5.1. Delegating the elaboration, localisation, modernisation of regulatory-technical documents of the field of urban development (technical regulations, construction norms, sets of construction norms and rules, procedures) to contractor organisations	<ul style="list-style-type: none"> Regulatory-technical documents modernised (in accordance with the sectoral priority directions) in line with the interstate, international and European norms and standards in the field of urban development (of seismic safety, energy efficiency, impact of water environment by ensuring requirements for design of the hydraulic structures (including tailings dams), accessibility of persons with disabilities, climate change adaptability, civil protection and other requirements) Replenished database of regulatory-technical documents in the field of urban development High quality urban development objects built/reconstructed at the expense of State Budgets for 2023-2026 of an approved number 	Ministry of Emergency Situations Ministry of Defence Ministry of Education, Science, Culture and Sports Ministry of Healthcare Ministry of Territorial Administration and Infrastructure Ministry of Environment Ministry of Economy Yerevan Municipality (upon consent)	4 th quarter of 2021 - 3 rd ten-day period of June 2022 3 rd ten-day period of July 2022 4 th quarters of 2023-2025 2016 (ongoing)	State Budget In 2021 — AMD 38,805 thousand, in 2022 — AMD 110,375 thousand, in 2023 — AMD 74,500.0 thousand, in 2024 — AMD 77,500.0 thousand, 2025-2026 — the amount of funding will be specified in MTEP The distribution of expenditures for document processing is mainly done in two stages: providing prepayment by the end of the first budget year and complete funding of activities in the first quarter of the next year
		5.2. Elaborating a package of recommendations aimed at modernising the methodology for construction pricing and submitting it to the Office of the Prime Minister	Elaborating a roadmap for introducing a new methodology meeting the modern requirements instead of non-modern (yet of the Soviet era) methods of methodology for construction pricing, defining the scope of the legislative and secondary legislative acts subject to review	Ministry of Territorial Administration and Infrastructure Ministry of Economy Union of Builders of Armenia (upon consent) "Association of the Armenian Developers" NGO (upon consent) "National University of Architecture and Construction"	30 June 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
				[of Armenia]" (upon consent)		
		<p>5.3. Elaborating the draft Order of the Chairperson of the Urban Development Committee "On approving the list of multi-use sample designs and general characteristics thereof" (Draft elaboration and coordination activities, elaborating programme recommendations on the site topography, expert examination of plans and on envisaging financial means for the acquisition of similar plans within the scope of the budget programmes)</p>	<ul style="list-style-type: none"> • Approved list and characteristics of totally 12 multi-use sample designs of educational, healthcare, residential, agricultural and other public facilities • Substantiation of budget and MTE programmes on the basis of multi-use sample designs, regular replenishment of the list by newly elaborated sample designs, in accordance with Decision of the Government N 814-N of 7 June 2012 • Introducing urban development programmes by site topography sample designs, reducing the total duration of the programme by up to 30%-40% and the cost of design works by about 60%-70% 	<p>Ministry of Education, Science, Culture and Sports</p> <p>Ministry of Healthcare</p> <p>Ministry of Labour and Social Affairs</p> <p>Ministry of Defence</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Economy</p>	<p>4th quarter of 2021</p> <p>4th quarter of 2021 - 2022 ongoing</p> <p>2nd semester of 2022 - 2023 ongoing</p>	<p>No funding is required</p> <p>No funding is required</p> <p>State Budget</p> <p>The amount of financial means required will be specified within the scope of the approved expenditure framework based on the relevant calculation-justifications (for instance: expenses of site topography of one plan with a value of about AMD 15,000.0 thousand at an average volume will be 15,000.0 x 30% = AMD 4,500.0 thousand)</p>
		<p>5.4. Elaborating legislative regulations for applying the principle of "Joint procurement", elaborating the draft Law "On making supplements to the Law "On Urban Development" and submitting it to the Office of the Prime Minister (elaborating and coordinating the Draft, submitting recommendations in terms of other legislative legal regulations with regard to phasing (fission) of design works, clarification of methodologies of repeated and accompanying expert examination, elaborating special procedures)</p>	<ul style="list-style-type: none"> • Priority legislative regulations adopted in the manner prescribed • Large-scale construction (urgent) programmes planned in accordance with the policy and strategy in the field of urban development by the drafts of the State Budgets and Mid-term Expenditure Programmes • Delegating programmes qualified as "urgent" to one contractor, "simplified" and simultaneous purchase applying the principle with the complete package of construction project: design, expert examination, consultative services, construction 	<p>Ministry of Finance</p> <p>State Administration Bodies</p> <p>Local self-government bodies (Yerevan Municipality) upon consent</p>	<p>3rd ten-day period of June 2022</p> <p>3rd ten-day period of September 2022</p> <p>3rd ten-day period of November 2022</p> <p>2023-2026 (ongoing)</p>	<p>No funding is required</p> <p>No funding is required</p> <p>State Budget</p> <p>The amount of financial means required will be specified within the scope of the approved expenditure framework based on the relevant calculation-justifications (for instance: for the acquisition of a construction object with a value of about AMD 1,500,000.0 thousand (including the copyright and</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						technical controls) at an average volume within 1 package the following expenses will be required: design (17%) — AMD 25,500.0 thousand, expert examination (6%) — 1,500.0 thousand, £= AMD 1,500,000.0+25,500.0+1,500.0-1,5 27,000.0 thousand)
6.	Forming a scientific-research and experimental base, training of scientific staff for the purpose of introducing new technologies in construction, developing and implementing methods for overseeing the quality of construction and the construction materials made from local raw materials	6.1. Delegating the elaboration of modernisation (rehabilitation) programme of "Expertise Center for Urban Development Projects" JSC, current coordination of programme development activities, implementing actions envisaged by the programme (reviewing the legislation, ensuring reorganisation activities of the Center, developing new statutory requirements, selection, engagement of professional staff)	<ul style="list-style-type: none"> • Reviewed, modernised legislation, a programme elaborated for rehabilitation of the Expertise Center (priority measures envisaged by the programme, envisaging implementation of functions assigned to the Center, clarification of responsibilities and rights, accelerated study of problems identified in the field of urban development by delegation of state bodies, provision of possible legal regulations for provision of expert opinion, reservation of necessary powers, for example: study of technical state of buildings/constructions, research, revision of draft packages, double and accompanying state expert examinations, etc.) • Reviewed statute, engaged engineering and technical staff • Up-to-date conditions for scientific, scientific and research and experimental studies in the field of urban development, consolidated engineering and technical resources, substantiation of the policy of introduction of new technologies in the 	Ministry of Economy "National University of Architecture and Construction of Armenia" (upon consent) Union of Builders of Armenia (upon consent)	3 rd ten-day period of October 2022 From the 1 st ten-day period of December 2022 to the 1 st semester of 2023 2 nd semester of 2023 — 2026 (ongoing)	The amounts and sources of funding will be specified after the Government approves the modernisation (technical re-equipment) programme

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			field, accelerated studies of urban development issues, repeated and accompanying expert examinations of urban development documents, activities of elaboration of regulatory-legal and technical documents, expert opinions, etc.			
7.	Ensuring legal grounds necessary for raising the level of reliability and seismic safety of buildings and constructions	7.1. Submitting the draft Decision of the Government "On approving the procedure for declaring residential, public and industrial buildings/structures unfit for use (subject to demolition) due to the technical state" to the Office of the Prime Minister	<ul style="list-style-type: none"> Approved procedure Approved action plan in accordance with the schedule of priorities Launching of the process of declaring the buildings/structures unfit for use (subject to demolition) due to the technical state in accordance with the action plan, on a phase-by-phase basis 	Ministry of Emergency Situations Urban Development, Technical and Fire Safety Inspectorate Ministry of Territorial Administration and Infrastructure Local self-government bodies (Yerevan Municipality) upon consent	3 rd ten-day period of March 2022 3 rd ten-day period of October 2022 From the 3 rd ten-day period of June 2023 to 2026 ongoing	No funding is required in terms of legal regulations State Budget The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-justifications (the demolition works of 1 square meter area are estimated up to AMD 50.0 thousand, the cost for 1000 square meters of the average building will make AMD 50,000.0 thousand)
		7.2. Submitting recommendation on surveys and preventive measures in more dangerous landslides, elaborating the draft Order of the Chairperson of the Urban Development Committee "On making supplements in Order of the Chairperson of the Urban Development Committee adjunct to the Government of the Republic of Armenia No 128-N of 11 September 2017" (elaborating additional	<ul style="list-style-type: none"> Complete package of recommendations, revised agency legal act Architectural-planning and design assignments replenished with new additional requirements for elaborating design documents of the urban development objects Urban development programmes approved by landslide control/preventive, guiding measures, launching of the 	Ministry of Emergency Situations Ministry of Territorial Administration and Infrastructure Local self-government bodies Yerevan Municipality (upon consent) "National University of Architecture and Construction of Armenia"	3 rd quarter of 2022 4 th quarter of 2022 — 2023 (ongoing) 4 th quarter of 2023 — 2026 ongoing	No funding is required

№№	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		regulatory requirements for designing urban development objects — replenishing the Order with provisions on landslide control and preventive measures, ensuring the awareness on the newly elaborated requirements)	programme	(upon consent)		
8.	Replenishing a number of objects of utmost significance with special design solutions for ensuring accessibility of their operation for persons with disabilities	8.1. Submitting the draft Decision of the Government "On approving the list of a number of objects of utmost significance subject to replenishment with special design solutions and the action plan ensuring accessibility of their operation" to the office of the Prime Minister (Draft elaboration and coordination activities)	<ul style="list-style-type: none"> • Approved list of 20 objects of utmost significance subject to replenishment with special design solutions and an action plan • Lunch of phase-by-phase activities prescribed by the action plan • Actions ensuring accessibility of operation of buildings for persons with disabilities, that are successively implemented in 20 objects of utmost significance 	State Administration Bodies Local self-government bodies Yerevan Municipality (upon consent)	4 th quarter of 2021 — 2 nd semester of 2022 Beginning from the 1 st semester of 2023 From the 1 st semester of 2024 to 2026 ongoing	No funding is required in terms of legal regulations State Budget The amount of financial means required will be specified within the scope of the approved expenditure framework based on the relevant calculation-justifications (about AMD 20,000.0 thousand will be needed for wheelchair ramps, escalator, elevator and separated toilet facilities)
9.	Introducing a system for granting passports to buildings and constructions	9.1. Submitting the draft Decisions of the Government "On approving the package of drafts on making amendments to the Law "On urban development" and to related laws and "On defining the procedure for granting passports to buildings and constructions" to the Office of the Prime Minister (activities of elaboration of legal acts, draft action plans, activities of elaboration of a procedure for granting passports, coordination of programme implementation, cooperation with	<ul style="list-style-type: none"> • Adopted legislative amendments and approved procedure for granting passports • Action plan approved and agreed with state and territorial administration bodies, local self-government bodies — schedule drawn up in accordance with priorities • Launching the process of granting passports to newly built and existing buildings of various significance in accordance with the action plan, on a 	Ministry of Emergency Situations Ministry of Territorial Administration and Infrastructure Marzpetarans Local self-government bodies Yerevan Municipality (upon consent)	4 th quarter of 2021 - 3 rd ten-day period of September 2022 From the 3 rd ten-day period of November 2022 to the end of the 1 st semester of 2023 From the 2 nd semester of 2023 to 2026 ongoing	No funding is required in terms of legal regulations State Budget The amount of financial means required will be specified during the elaboration of the action based on the relevant calculation-justifications (no funding is envisaged for granting passports to newly-built buildings, as for existing buildings — AMD 3,000.0-

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		responsible and other interested bodies)	phase-by-phase basis			5,000.0 thousand will be needed for granting passport to one building according to enlarged calculation)
10	Introducing a rating system for organisations carrying out activities in the field of urban development	<p>10.1. Submitting the draft Laws "On making amendments and supplements to the Law "On licensing", "On making amendments to the Law "On state duty", "On making amendments and supplements to the Law "On urban development" and 'On making amendments and supplements to the Law "On liability for offences in the field of urban development" to the Office of the Prime Minister.</p> <p>10.2. Submitting draft Decisions of the Government "On approving the procedures for licensing, certification, testing of specialists, formation of a register of specialists and organisations and for maintenance of the structure", as well as "On approving the five-year schedule for ongoing professional development of the specialists" to the office of the Prime Minister of the Republic of Armenia</p> <p>10.3. Defining the requirements for the professional criteria and qualification of specialists working in the field of urban development upon the order of the Chairperson of the urban Development Committee.</p>	<p>By the adoption of the Draft, it is expected to formulate clear, favourable and complete legal environment for economic entities being licensed in the field of urban development.</p> <p>Creating an equal competitive field for economic entities, as well as raising the requirements for professional qualification and the responsibility. Establishing the structure and content of the urban development documents prescribed by Law, as well as a unified procedure for licensing in compliance with the types and classification of activities subject to licensing in the field of urban development. Planning the process of organising the ongoing professional development for five year.</p> <p>Criteria for specialists working in the field of urban development are the following:</p> <ul style="list-style-type: none"> ➤ professional characteristics; ➤ individual staff and work schedule of professional commissions; 	<p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister</p> <p>Urban Development, Technical and Fire Safety Inspectorate</p> <p>Ministry of High-Tech Industry</p> <p>Ministry of Education, Science, Culture and Sports</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister</p> <p>Urban Development, Technical and Fire Safety Inspectorate</p> <p>Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister</p> <p>Urban Development, Technical and Fire Safety Inspectorate</p>	<p>2021</p> <p>Within six months following the day of official publication of the laws prescribed by point 10.1</p> <p>Within six months following the day of official publication of the laws prescribed by point 10.1</p>	<p>No funding is required</p> <p>No funding is required</p> <p>No funding is required</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			<ul style="list-style-type: none"> ➤ standard forms of employment contracts; ➤ testing questionnaires; ➤ text of the notice and requirements for contenders; ➤ list of classification of professional qualifications; ➤ requirements for organising, implementing and participating in the actions ensuring continuous professional development; ➤ quantity of credits of ongoing professional development and the criteria for their issuance in respect of every profession. 			
		10.4. Establishing registers of economic entities and specialists in the field of urban development	Rating of economic entities and specialists automatically, verifying the validity and monitoring.	Ministry of High-Tech Industry Bureau for Co-ordination of Activities of Inspection Bodies of the Office of the Prime Minister Urban Development, Technical and Fire Safety Inspectorate	3 rd ten-day period of March 2023	International donor organisations Based on the inquiries the projected amount of funding will make AMD 10,000.0 thousand in 2022, AMD 35,000.0 thousand in 2023
11.	Introducing principles and legal mechanisms aimed at improving the quality of expert examination of urban development documents	11.1. For the purpose of regulating the relations concerning the expert examination of the urban development documents, submitting the draft Law "On making amendments and supplements to the Law "On urban development" to the Office of the Prime Minister	Defining the professional requirements for the experts, their rights and responsibilities. Setting the types and general principles of the expert examination of documents.		2025	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		11.2. Submitting the draft Decision of the Government "On approving the form of legal regulations, coordination and amendment of expert examination of urban development documents, of the expert opinion and the procedure for granting it" to the Office of the Prime Minister.	Carrying out a complex expert examination of state expert urban development documents through certified experts independent of the bodies conducting expert examination.		Within six months following the day of official publication of the Law prescribed by point 11.1	No funding is required
12.	Rooting sustainable mechanisms for implementation of the functions for management, maintenance and exploitation of the multi-apartment housing fund	12.1. Submitting the draft Decision of the Government "On approving the concept paper of reforming the system of management of a multi-apartment buildings" to the Office of the Prime Minister	Outlining the function aimed at the maintenance and safe operation of multi-apartment buildings — that is to say outlining the roadmap of reforms of the management system	Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of November 2022	No funding is required
		12.2. Implementing actions deriving from the concept paper of reforms of multi-apartment building management system	Increasing the effectiveness of maintaining, operating, managing the property in shared ownership of a multi-apartment building, establishing and strengthening managing bodies, introducing a specialised management system of a multi-apartment building, enhancing the participation of the owners in the resolution of the problems existing in the field.	Ministry of Territorial Administration and Infrastructure	Starting from 2023	The amount and sources of financial means will be specified after the adoption of the concept paper and will additionally be enshrined by the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252-L of 25 February 2021
13	Regulating the existing problems in the field of management of multi-apartment buildings and ensuring future developments by continuously improving the legislation	13.1. Approving the rules on maintenance and operation, modernisation (including on increasing the energy efficiency and energy saving) of multi-apartment buildings upon the Order of the Urban Development Committee	Extending the service life of buildings, increasing the reliability, suitability and consumer characteristics of operation and convenience thereof, reducing the cost of energy resources	Ministry of Emergency Situations Ministry of Territorial Administration and Infrastructure "National University of Architecture and Construction [of Armenia]" (upon consent)	3 rd ten-day period of January 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		13.2. Submitting the relevant draft Law "On making amendments and supplements to the Law "On management of a multi-apartment building" to the Office of the Prime Minister	<p>Regulating the following issues in the field of management of multi-apartment building:</p> <ul style="list-style-type: none"> - separating the competences of authorised state administration body, territorial administration bodies and local self-government bodies; - defining the scope of documents being transferred to the building managing body by the developer after the construction of the multi-apartment building, - transferring the property constituting common shared ownership to the owners of the building by the developer after the construction of the multi-apartment building and the sale of the apartments, - defining the peculiarities and restrictions of the disposal of the property (especially engineering infrastructures, areas for installing mechanical, electrical, sanitary-technical and other equipment intended for full and unified maintenance of the building) constituting common shared ownership within the period starting from the moment the construction of the multi-apartment building has launched up to the moment the managing body has been established 	<p>Ministry of Territorial Administration and Infrastructure of the Republic of Armenia</p> <p>"Association of the Armenian Developers" NGO (upon consent)</p>	3 rd ten-day period of September 2022	No funding is required
		13.3. Submitting the draft Decision of the Government "On defining the conditions, peculiarities of, procedure for the implementation of state targeted programmes in the field of management and maintenance of a multi-apartment building, defining the volume and method of participation of the State, as well as owners of the	<p>Defining the conditions, peculiarities of, procedure for the implementation of state targeted programmes in the field of management and maintenance of a multi-apartment building, defining the volume and method of participation of the State, as well as owners of the building constructions in the funding of those programmes</p>		3 rd ten-day period of May 2022	No funding is required

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		building constructions in the funding of those programmes" to the Office of the Prime Minister				
		13.4. Submitting the draft Law "On making supplements to the Code of the Republic of Armenia "On administrative offences" to the Office of the Prime Minister	Providing administrative liability for failure to make non-cash payments of mandatory and other payments prescribed by the Law "On management of a multi-apartment building"		3 rd ten-day period of April 2022	No funding is required
		13.5. Submitting the draft Decision of the Government "On making supplements to Decision of the Government of the Republic of Armenia No 2078-N of 7 December 2020" to the Office of the Prime Minister	Defining in detail the term of making "non-cash payments" of mandatory and other payments prescribed by the Law "On management of a multi-apartment building" in Decision of the Government of the Republic of Armenia of December No 2078-N of 7 December 2020	The Central Bank (upon consent)	3 rd ten-day period of March 2022	No funding is required
14	Transiting to specialised management in the field of multi-apartment building management	14.1. Submitting the draft Law "On making amendments, supplements to the Law "On management of a multi-apartment building" to the Office of the Prime Minister	Viewing the management of a multi-apartment building as a type of specialised activity Defining a norm authorising the Government in terms of defining the requirements for the professional qualification of persons carrying out functions of multi-apartment building management	Ministry of Education, Science, Culture and Sports "National University of Architecture and Construction [of Armenia]" (upon consent) "Association Of The Armenian Developers" NGO (upon consent)	3 rd ten-day period of May 2022	No funding is required
		14.2. Submitting the draft Decision of the Government "On defining the requirements for the professional qualification of persons carrying out functions of multi-apartment building management"	Requirements prescribed for the professional qualification of persons carrying out functions of multi-apartment building management	Ministry of Education, Science, Culture and Sports "National University of Architecture and Construction [of Armenia]" (upon consent) "Association Of The Armenian Developers" NGO (upon consent)	1 st ten-day period of December 2022	No funding is required

11	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		14.3. Elaborating educational, training courses on the basis of requirements prescribed for professional qualification of persons carrying out functions of multi-apartment building management	Defining the scope of knowledge, skills and capacities necessary for persons carrying out functions of multi-apartment building management	Ministry of Education, Science, Culture and Sports "National University of Architecture and Construction [of Armenia]" (upon consent)	2023	No funding is required
		14.4. Organising educational, training courses on the basis of requirements for professional qualification of persons carrying out functions of multi-apartment building management	Preparing managers specialised in the field of multi-apartment building management	Ministry of Education, Science, Culture and Sports "National University of Architecture and Construction [of Armenia]" (upon consent)	Starting from 2024	The amount and sources of funding will be specified after the elaboration of the courses and will additionally be enshrined by the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252-S of 25 February 2021
15	Regulating the issue of the housing fund in poor technical state (with 3 rd -4 th degree damage)	15.1. Submitting the draft Law "On making amendments and supplements to the Law "On urban development" to the Office of the Prime Minister	Defining norms authorising the Government, state, territorial management bodies and local self-government bodies in the matters concerning the issue of the housing fund in poor technical state	Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of November 2021	No funding is required
		15.2. Submitting the draft Decision of the Government "On establishing an informative system on the technical state of the housing fund" to the Prime Minister	Establishing an informative system based on the opinions issued as a result of the technical state of the housing fund and a possibility to output data with regard to buildings in the worst condition in the current period	Ministry of High-Tech Industry Ministry of Emergency Situations Cadastre Committee	3 rd ten-day period of August 2022	No funding is required
		15.3. Submitting the draft Decision of the Government "On defining the state policy for regulating the issues of the housing fund subject to reinforcement-reconstruction (with 3 rd degree damage) to the Office of the Prime Minister	Creating legal grounds — defining approaches and priorities — based on the international practice for the implementation of programmes aimed at reinforcement-reconstruction of the housing fund	Ministry of Territorial Administration and Infrastructure Ministry of Emergency Situations	3 rd ten-day period of November 2022	No funding is required

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		15.4. Submitting the draft Decision of the Government "On defining the state policy for regulating the issues of the housing fund subject to demolition" (with 4 th degree damage) to the Office of the Prime Minister	Creating legal grounds, defining approaches and priorities based on the international practice for the implementation of programmes aimed at resettlement of the residents of the dangerous housing fund subject to demolition	Ministry of Territorial Administration and Infrastructure Ministry of Emergency Situations	3 rd ten-day period of November 2022	No funding is required
		15.5. Submitting the draft Decision of the Government "On defining the procedure for resettling the citizens of dangerous housing fund subject to reinforcement-reconstruction and demolition" to the Office of the Prime Minister	Establishing a procedure for temporary resettlement of citizens during the period the housing fund in poor technical state is being reinforced-reconstructed and enshrining a procedure for permanent resettlement of citizens in case the dangerous building is being demolished	Ministry of Territorial Administration and Infrastructure Ministry of Emergency Situations	3 rd ten-day period of July 2023	No funding is required
		15.6. Submitting the draft Decision of the Government of the Republic of Armenia "On making amendments to Decision of the Government of the Republic of Armenia No 274-N of 19 March 2015" to the Office of the Prime Minister	Defining procedures for conducting surveys on the technical state of buildings and constructions and for maintaining the opinions issued as a result	Ministry of Emergency Situations	3 rd ten-day period of August 2023	No funding is required
		15.7. Submitting the draft Decision of the Government "On creating a revolving housing fund" to the Office of the Prime Minister	Establishing legal grounds for creating a revolving housing fund for the purpose of finding an intermediate solution to the problem of providing housing to residents of the housing fund in poor technical state, ensuring temporary resettlement of citizens during the period the housing fund in poor technical state is reinforced-reconstructed and providing the citizens with a temporary residential area in case the dangerous buildings are being demolished/destroyed	Ministry of Territorial Administration and Infrastructure	3 rd ten-day period of November 2023	No funding is required
		15.8. Implementing programmes aimed at resolving the issues of the housing fund in poor technical state	Implementing programmes aimed at phase-by-phase resolution of the issue of housing fund in poor technical state according to the principles, approaches and priorities set by	Ministry of Territorial Administration and Infrastructure	Starting from 2024	State Budget, private investments The amount of funding and

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			the Government: the first phase up to 2026, starting to resolve at least 70 percent of problems of dangerous (with 4 th degree damage) multi-apartment buildings in the Republic as for 2021	Union of Builders [of Armenia] (upon consent) Chamber of Architects (upon consent) "Association of the Armenian Developers" NGO (upon consent)		the proportions as per sources will be specified according to the approaches set by the Government and will additionally be enshrined through the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252 ¹ of 25 February 2021
16	Specifying unified state policy in the fields of housebuilding financing and the housing policy	16.1. Adopting a decision of the Government of the Republic of Armenia defining the unified state policy in the fields of housebuilding financing and the housing policy upon the Constitution in order to promote the commitment of the Government to housing construction	Creating preconditions aimed at encouraging the primary housing market in marzes, as well as aimed at promoting access to adequate housing conditions and social (affordable) housebuilding for families that can not afford themselves to acquire a dwelling from the market at their own expense	Ministry of Territorial Administration and Infrastructure Ministry of Labour and Social Affairs	3 rd ten-day period of June 2023	No funding is required
17	Regulating the main problems of temporary constructions placed/built after the earthquake Improving the facility conditions of objects of administrative, healthcare, sports, cultural and general educational significance	17.1. Adopting the Decision of the Government defining the approaches and priorities related to further disposal of temporary constructions and resettle families residing therein	Creating legal grounds: - for freeing the land plots of disaster zone settlements from temporary constructions and recovering the urban development environment with priority given to state and community-owned land plots - for resettlement of families living in temporary constructions with differentiated approach depending on grounds that a family has a status of homeless	Ministry of Territorial Administration and Infrastructure Marzpetarans of Shirak, Lori, Aragatsotn marzes Communities of Shirak, Lori, Aragatsotn marzes (upon consent)	1 st ten-day period of October 2022	No funding is required
		17.2. Launching programmes based on the approaches and priorities set by the Government related to further disposal of temporary constructions and resettling families residing	Removing the temporary constructions installed/built after the earthquake in the settlements of the disaster zone, resettling the families living in them, considering as a priority the freeing of state and community-owned land plots in the urban settlements of	Ministry of Territorial Administration and Infrastructure Marzpetarans of Shirak, Lori,	Starting from 2023	State Budget of the Republic of Armenia The amount of funding will be specified in accordance with the approaches provided

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		therein	the disaster zone from the installed/built temporary constructions	Aragatsotn marzes, Communities of Shirak, Lori, Aragatsotn marzes (upon consent)		for by the Government and will be enshrined through the procedure prescribed by Point 8 of the Annex to Decision of the Government No 252 of 25 February 2021
18.		18.1. Building modular type nurseries with the capacity of 144 places in the communities	Arevik community of Armavir Marz Alagyaz community of Aragatsotn Marz Aralez community of Gegharkunik Marz Astghadzor community of Gegharkunik Marz Spitak community of Lori Marz Hrazdan community of Kotayk Marz Artik community of Shirak Marz Sisian community of Syunik Marz Shatin settlement of Yeghegis community of Vayots Dzor Marz Bagratashen settlement of Ayrum community of Tavush Marz	Ministry of Education, Science, Culture and Sports	2021-2022	State Budget In 2021 — AMD 1,497,225.0 thousand In 2022 — AMD 3,275,966.0 thousand
		18.2. Constructing modular type schools replenished with a small number of children in 22 communities	Lusakn community of Aragatsotn Marz Garnahovit community of Aragatsotn Marz Deghdzut community of Ararat Marz Argina Village of Armavir Marz Lernahovit Village of Gegharkunik Marz Shatjrek community of Aghberk Village of Gegharkunik Marz Jil Village of Gegharkunik Marz Medovka community of Lori Marz Community of Hagvi Village of Lori Marz Harzhis Village of Syunik Marz Vaghatin	Ministry of Education, Science, Culture and Sports	2021-2023	State Budget In 2021 — AMD 3,100, 0. 0 thousand In 2022 — AMD 8,085,579.0 thousand In 2023 — 3,500.0.0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			Village of Syunik Marz Darbas Village of Syunik Marz Yeghegis Village of Vayots Dzor Marz Chiva Village of Vayots Dzor Marz Gomk Village of Vayots Dzor Marz Aregnadem Village of Shirak Marz Berdashen Village of Shirak Marz Kaps Village of Shirak Marz Jrarat Village of Kotayk Marz Katnaghbyur Village of Kotayk Marz Kirants community of Tavush Marz Dovegh Village of Tavush Marz			
		18.3. Constructing new blocks of high schools	Masis community of Ararat Marz	Ministry of Education, Science, Culture and Sports	2022-2023	State Budget In 2022 — AMD 551,074.9 thousand In 2023 — AMD 300,000.0 thousand
		18.4. Constructing new blocks of secondary schools	Nerkin Getashen Village of Gegharkunik Marz	Ministry of Education, Science, Culture and Sports	2022-2024	State Budget In 2022 — AMD 482,762.3 thousand In 2023 — AMD 482,762.3 thousand In 2024 — AMD 482,762.3 thousand
		18.5. Reconstructing the primary vocational (technical) and secondary vocational educational institutions	- "Yerevan State Collage of Light Industry" SNCO; - "Nor Geghi State Agricultural College Named After Academician G.Aghajanyan" SNCO; - "Goris State Agricultural College After	Ministry of Education, Science, Culture and Sports	2021-2023	State Budget 2021 — AMD 149,916.4 thousand 2022 — AMD 1,173,974.0

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
			Professor Kh. Yeritsyan" SNCO			thousand 2023 — AMD 3,300,000.0 thousand
		18.6. Building a weightlifting gym	Weightlifting gym named after Simon Martirosyan of Jrarat community of Armavir Marz	Ministry of Education, Science, Culture and Sports	2022	State Budget AMD 512,360.0 thousand
		18.7. Building "Junior Greco-Roman Wrestling School after Arthur Aleksanyan" new sports complex	Gyumri community of Shirak Marz	Ministry of Education, Science, Culture and Sports	2021-2025	State Budget 2021 — AMD 500,000.0 thousand 2022 — AMD 1,109,638.0 thousand 2023 — AMD 1,109,638.0 thousand 2024 — AMD 1,109,638.0 thousand 2025 — AMD 1,109,638.0 thousand
		18.8. Constructing multi-apartment buildings	In Spitak community of Lori Marz Aparan community of Aragatsotn Marz	Ministry of Labour and Social Affairs	2021-2022	State Budget In 2021 — AMD 780,482.4 thousand In 2022 — AMD 199,415.0 thousand
		18.9. Reconstructing buildings of healthcare institutions	Charentsavan community of Kotayk Marz Tsaghkahovit community of Aragatsotn Marz Talin community of Aragatsotn Marz Masis community of Ararat Marz	Ministry of Healthcare	2021-2024	State Budget In 2021 - AMD 852,755.0 thousand In 2022 — AMD 1,549,039.0 thousand In 2023 — AMD 1,302,955.0 thousand

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
						<p>In 2024 — AMD 281,985.8 thousand</p>
		<p>18.10. Improving the facility conditions for the Anti-Corruption Committee and the Court</p>	<p>Reconstructing the building of the specialised Anti-Corruption Court located at the address 5/1 Ara Sargsyan Street in Ajapnyak community of Yerevan</p>	<p>Ministry of Justice</p>	<p>2021-2022</p>	<p>State Budget In 2021 — AMD 155,441.6 thousand In 2022 — AMD 349,120.4 thousand</p>
			<p>Building the administrative building of the Anti-Corruption Committee on the land plot with an area of 15 hectare adjacent to railway of "Spandaryan" station in Ajapnyak administrative district</p>	<p>Ministry of Justice</p>	<p>2021-2024</p>	<p>State Budget In 2021 — 50,020.0 thousand In 2022 — AMD 1,000,000.0 thousand In 2023 — AMD 1,400,000.0 thousand In 2024 — AMD 1,500,000.0 thousand</p>
			<p>Obtaining design and estimate documents for the construction of a new building of the Anti-Corruption Specialised Court in the territory located at the address 86, 12th Street Silikyan District, Ajapnyak, Yerevan</p>	<p>Ministry of Justice</p>	<p>2022</p>	<p>State Budget — AMD 19,490.0 thousand</p>
		<p>18.11. Improving the facility conditions of courts</p>	<p>Obtaining design and estimate documents for the construction of a new administrative building of the seat in Gavar of the Court of First Instance of General Jurisdiction of Gegharkunik Marz</p>	<p>Supreme Judicial Council (upon consent)</p>	<p>2021-2022</p>	<p>State Budget In 2021 — AMD 1,700.0 thousand In 2022 — AMD 5,100.0 thousand</p>

The Police

1	2	3	4	5	6	7
1	Establishing a Ministry of Internal Affairs based on the Police and the Migration Service	<p>1.1. Submitting recommendations to the Ministry of Justice of the Republic of Armenia on the revised legislative package aimed at establishing of a Ministry of Internal Affairs.</p> <p>1.2. Submitting recommendations to the Office of the Prime Minister as a result of structural audit of the Police.</p> <p>1.3. Adopting necessary secondary legislative and agency legal acts deriving from the package of draft laws aimed at the establishment of a Ministry of Internal Affairs after the adoption thereof, as well as approving the statute of the new ministry upon the decision of the Prime Minister of the Republic of Armenia.</p> <p>1.4. Selecting a building for locating the new ministry being established, ensuring the necessary working conditions.</p> <p>1.5. Forming the staff of the Ministry of Internal Affairs being newly established.</p>	<p>1.1. Discussions on the package have taken place, it has been revised and submitted to the National Assembly upon the results.</p> <p>1.2. Considering the regulations of the legislative package of the establishment of the Ministry, the structural audit of the Police has been conducted and recommendations have been submitted aimed at improving the functionality of the Police and the effective use of resources.</p> <p>1.3. The list of secondary legislative and agency legal acts deriving from legislative amendments of the establishment of the Ministry of Internal Affairs and subject to bringing into compliance and elaboration has been approved upon the decision of the Prime Minister.</p> <p>Secondary legislative and agency legal acts approved by the decision are adopted.</p> <p>1.4. The facility and infrastructure conditions of the Ministry being established are ensured in accordance with the functionality and structure of the Ministry.</p> <p>1.5. At least 50 % of the Staff of the Ministry is replenished.</p>	<p>Ministry of Justice</p> <p>Ministry of Territorial Administration and Infrastructure</p> <p>Ministry of Finance</p>	<p>1.1. 3rd ten-day period of December 2021</p> <p>1.2. 3rd ten-day period of December 2022</p> <p>1.3. 3rd ten-day period of March 2023</p> <p>1.4. 3rd ten-day period of December 2022</p> <p>1.5. 3rd ten-day period of March 2023</p>	<p>Means prescribed by State Budget Financial assessment has not been given yet, considering that the structure of the Ministry will yet be approved by laws</p>
2	Reviewing the status of the Police troops, reconsidering the tasks and functions, defining a new organisational and legal form of the service of the Police troops	<p>2.1. Revealing, analysing the international practice and conducting research.</p> <p>2.2. Reviewing the structure of the Police troops.</p> <p>2.3. Submitting a relevant package to the</p>	<p>2.1. The study of international practice is carried out in order to identify models that can serve the functional and strategic issues.</p> <p>2.2. Based on the study, the recommendations on the changes in the</p>	<p>Ministry of Justice</p> <p>Ministry of Defence</p>	<p>2.1. 3rd ten-day period of October 2022</p> <p>2.2. 3rd ten-day period of November</p>	<p>Means prescribed by State Budget</p>

NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		Office of the Prime Minister 2.4. Elaborating and approving training programmes for the Police troops based on operational features and best international standards	structure and functionality of the Police troops have been submitted to the Office of the Prime Minister and discussed in the Sector Strategy Coordinating Council. 2.3. Draft legislative changes aimed at ensuring the functional and structural changes of the Police troops have been submitted to the Office of the Prime Minister. 2.4. At least 10% of the personnel of the Police troops has undergone improved training programme.		2022 2.3. 3 rd ten-day period of December 2022 2.4. 3 rd ten-day period of December 2023	
3	Establishing subdivisions of the Police Patrol Service and Operational Management Centre throughout the entire territory of the Republic of Armenia	3.1. Implementing selection and teaching (training) of the officers of Patrol Service and Operational Management Centre. 3.2. Selecting the areas where the subdivisions of the Patrol Service and Operational Management Centres will be located, developing necessary infrastructure (including facility conditions). 3.3. Acquiring the necessary transport, technical and property means, uniforms, weapons and armament for the operation of the subdivisions of the Patrol Service and Operational Management Centre, introducing and regulating the necessary software and radio communication systems.	3.1. The subdivisions of the Patrol Service and Operational Management Centre in Shirak and Lori Marzes have been operated. 3.2. The subdivisions of the Patrol Service and Operational Management Centre have been operated throughout the entire territory of the Republic. 3.3. Transport, technical and property means, uniforms, weapons and armament have been ensured for the Patrol Service and Operational Management Centre throughout the entire territory of the Republic, the necessary software and radio communication systems are introduced and regulated.	Ministry of Justice Ministry of Finance	3.1. 3 rd ten-day period of May 2022 3.2. 3 rd ten-day period of December 2024 3.3. 3 rd ten-day period of December 2024	Means prescribed by State Budget, as well as not prohibited by law AMD 5,935.5 million no calculations have been made yet because of the lack of baseline data in respect of 8 marzes
4	Improving the remuneration and social guarantees of the police officers	4.1. Ensuring newly increased salaries for the officers of the Patrol Service being established in Shirak and Lori Marzes. 4.2. Ensuring newly increased salaries for the officers of the Patrol Service being established in other marzes of the Republic	4.1. In Shirak and Lori Marzes the Patrol Service officers receive a salary in newly increased amount. 4.2. Patrol Service officers receive a salary in newly increased amount.	Ministry of Finance Ministry of Labour and Social Affairs Ministry of Justice	4.1. 3 rd ten-day period of May 2022 4.2. 3 rd ten-day period of December 2024	4.1 Means prescribed by State Budget, AMD 1364.1 million 4.2 Means prescribed by State Budget, Amount of the additional necessary

1	2	3	4	5	6	7
NN	Objective	Actions	Expected outcome	Co-implementing body	Implementation period	Funding source and projected amount
1	2	3	4	5	6	7
		of Armenia. 4.3. Equalising the salaries of Patrol officers and other Police officers.	4.3. Amounts of remuneration for work of the Police officers has been reviewed and increased stage by stage, which on the one hand has improved the attractiveness of the Police Service, on the other hand it has been a guarantee for keeping the officers away from corruption manifestations.		4.3. Based on priorities: 2024-2026	means is not calculated, Additionally about AMD 4,5 billion may be required upon preliminary assessment. 4.3 Means prescribed by State Budget. Amount of the additional necessary means is not calculated, additionally about AMD 4.3 billion may be required.
5	Increasing the level of technical equipment of the Police	5.1. Developing the criminal forensic (forensic autotechnical, forensic ballistic, forensic traceability and forensic commodity) potential of the Police of the Republic of Armenia, acquiring new technical means necessary for criminal forensic activity. 5.2. Acquiring necessary technical means and software for the purpose of carrying out computer-technical examinations in the Police. 5.3. Installing equipment which will manage the queues in the overloaded subdivisions of the Passport and Visa Department of the Police of the Republic of Armenia.	5.1. New technical means have been acquired and the quality of the conducted expert examinations has been improved. 5.2. Technical means required for the implementation of computer and technical expert examinations in the Police have been acquired, appropriate software maintenance has been carried out. 5.3. Queue management equipment is installed in the most overloaded subdivisions of the Passport and Visa Department of the Police of the Republic of Armenia and the problem of managing the queues has been solved.	Ministry of Finance Ministry of High-Tech Industry	5.1. 2nd ten-day period of December 2022 5.2. 2nd ten-day period of December 2023 5.3. 3rd ten-day period of June 2022	Means prescribed by State Budget, as well as not prohibited by law AMD 368.0 million for the actions 5.1 and 5.2, financial assessment has not yet been given for the implementation of the activity 5.3
6	Improving the police educational environment, identifying the needs for continuous professional training in various subdivisions of the Police and, as a result, reviewing professional training programmes	6.1. Identifying the needs in the education sector in different subdivisions of the Police and making amendments to the field of methodology of organising the educational process, where necessary. 6.2. Reviewing the professional training programmes for the Police officers.	6.1. The needs for the development of theoretical, tactical knowledge and professional skills of the Police officers are identified and the organisation of education is carried out in relevant directions. 6.2. The trainings are carried out using modern methods of education.		6.1. 3rd ten-day period of July 2022 3rd ten-day period of December 2022	No funding is required

1	2	3	4	5	6	7
7	Elaborating a new Law "On weapons"	7.1. Examining, analysing the international practice. 7.2. Revealing the problems existing in the current legislation. 7.3. The draft new Law "On weapons" has been elaborated and submitted to the Office of the Prime Minister of the Republic of Armenia.	7.1. The study of international practice is carried out in order to newly regulate the legal circulation of weapons in accordance with the current level of development of public relations. 7.2. Problems existing in the current legislation are revealed. 7.3. The relations related to the circulation of weapons, the processes of issuing licenses and permissions in the field of weapons have been clarified.	Ministry of High-Tech Industry Ministry of Defence	7.1. 3rd ten-day period of June 2022 7.0. 3rd ten-day period of January 2023 7.3. 3rd ten-day period of June 2023	No funding is required
8	Continuously improving the relations concerning the legal status of foreign citizens and stateless persons in the Republic of Armenia in accordance with the international standards	8.1. Adopting a new Law "On foreigners and stateless persons".	8.1. The new Law "On foreigners and stateless persons" has been adopted by the National Assembly.	Ministry of Foreign Affairs Ministry of Territorial Administration and Infrastructure Ministry of Labour and Social Affairs	8.1. 3rd ten-day period of June 2023	No funding is required

CHIEF OF STAFF
TO THE PRIME MINISTER
OF THE REPUBLIC OF ARMENIA

A. HARUTYUNYAN

24 November 2021 577

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BY ELECTRONIC SIGNATURE